



THE HASHEMITE KINGDOM OF JORDAN

Ministry of Finance

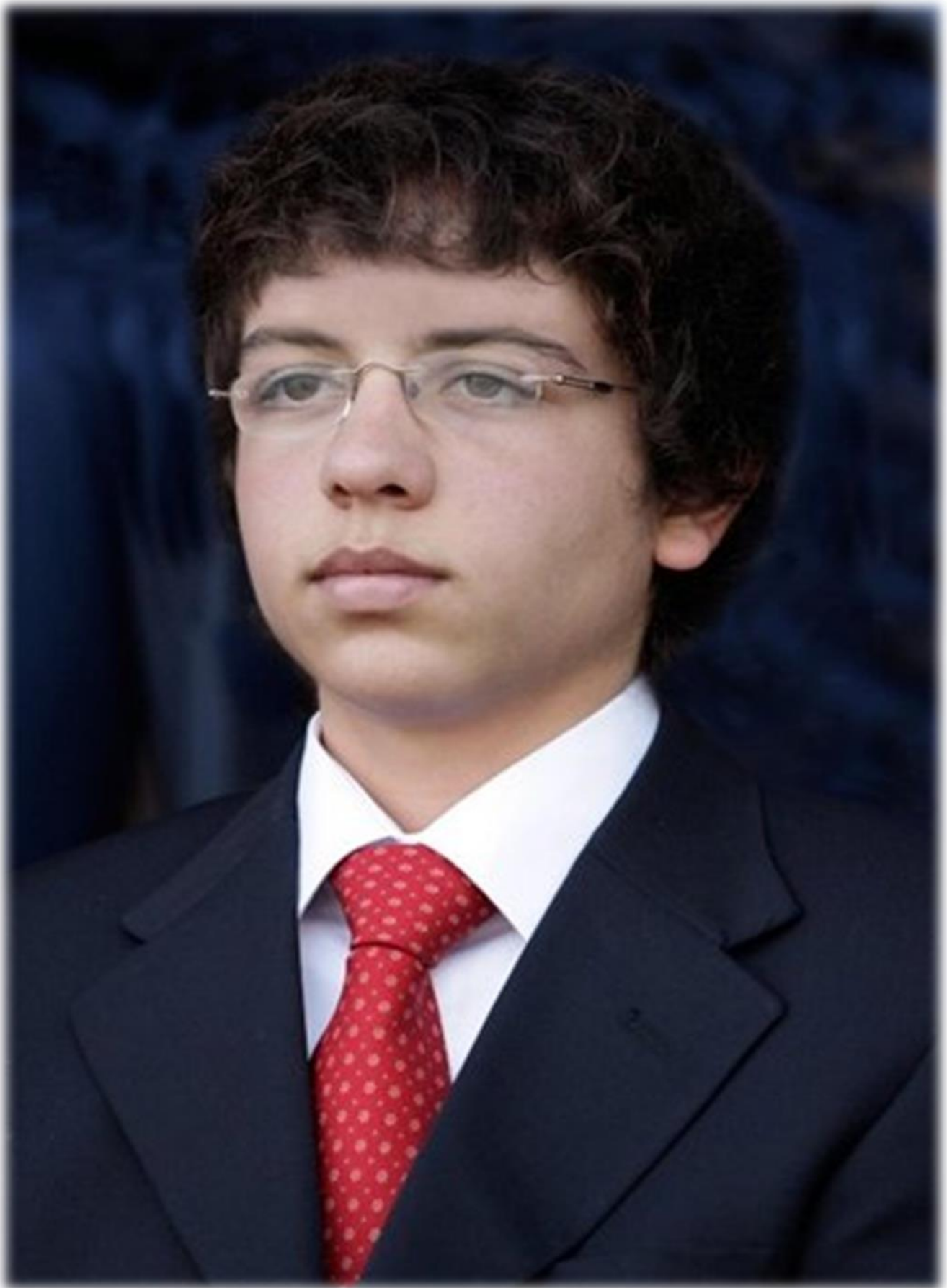
General Budget Department

The Fifth Annual Report 2009





**His Majesty King Abdullah II Ben Al-Hussein**



**His Royal Highness Prince Hussein Ben Abdullah II  
The Crown Prince**

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## Foreword



I have the pleasure to present the Fifth Annual Report of the General Budget Department (GBD), outlining the outcome of its activities for the year 2009, which witnessed many accomplishments and developments in implementing the best international practices in the field of public budget administration.

In this regard, Results-Oriented Budgeting (ROB) came on the top of achievements realized by GBD since 2008, enabling Jordan to occupy the first position regionally in implementing this concept. Furthermore, GBD practiced many other fiscal reform concepts, most notably the Medium-term Budget Framework, and the new Chart of Accounts (CoA).

Such achievements are considered a qualitative jump in preparing, executing and monitoring the general budget. Hence, continued efforts are needed to upgrade budget implementation through building institutional capacities inside GBD, as well as in all ministries and government departments.

On this occasion, I would like to extend my sincere thanks and appreciation to all colleagues working at GBD for their devotion to their job, and for their tireless and outstanding efforts, without which we would not have been able to achieve these accomplishments. I also pray to Allah to help them to continue upholding their responsibilities to move forward in the service of our beloved Jordan, under the guidance of His Majesty King Abdullah II, may Allah bless him and keep his support to our beloved country.

**Dr. Ismail Zaghoul**

**Director General of the GBD**

## Key Definitions:

<b>Government Department</b>	Any ministry, department, authority, or public entity that is part of the general budget.
<b>Government Unit</b>	Any entity, public corporation, authority, or public independent institution that that is part of the Government Units' Budgets.
<b>Public Budget</b>	The government's plan for the coming fiscal year to achieve the national goals within the Medium-term Fiscal Framework (MTFF).
<b>Fiscal Year</b>	The year that begins in the first of January and ends in the 31 <sup>st</sup> of December of the same year.
<b>Public Revenues</b>	All taxes, fees, revenues, profits, surplus, grants, and other funds entering the public treasury.
<b>Public Expenditures</b>	Funds allocated to government departments (ceilings) to finance all their current and capital expenditures according to the annual General Budget Law.
<b>Expected Results</b>	Benefits expected from public expenditures.
<b>Medium-term Fiscal Framework (MTFF)</b>	Government's fiscal plan and policy in the medium term, based on projections of the national economy and a number of assumptions and expectations of key economic indicators.
<b>Medium-term Expenditure Framework (MTEF)</b>	Government's detailed plan of projected public expenditures over the medium term.
<b>Manpower Tables</b>	Tables that identify the number of jobs, titles, grades and/or salaries for government departments and units according to the provisions of the effective legislations.

## Vision, Mission and Strategic Objectives

### Our VISION:

A transparent budget that enhances the pillars of sustainable development.

### Our MISSION:

The best allocation of available financial resources, in accordance with advanced methodologies that enable the Ministries and Government Departments to realize the national objectives and priorities in consistent with citizens' needs and investors' aspirations.

### Our STRATEGIC OBJECTIVES:

STRATEGIC OBJECTIVES	PERFORMANCE INDICATORS
1. Contributing in building a solid and stable financial position in the Kingdom	1. Budget deficit before foreign grants as a percent of GDP
2. Matching international best practices in budget administration	1. Percentage of implementing Results-Oriented Budgeting (ROB) and Chart of Accounts (COA). 2. Preparing the budget within the Medium-term Fiscal Framework.
3. Strengthening the institutional capabilities of the General Budget Department (GBD).	1. Satisfaction degree of the department's clients.

## **Establishment and Development of the General Budget Department (GBD)**

Before enacting the Law Regulating the General Budget (No. 39 of 1962 as amended), the Ministry of Finance was responsible for preparing the general budget in Jordan through the General Budget Division, which was directly reporting to the Undersecretary of the Ministry of Finance. In 1960, a Royal Committee was formed for the purpose of reviewing enforced fiscal laws and by-laws, especially those related to the general budget and associated accounts. The Committee studied the preparation methodology and adopted classification of the general budget, and identified key areas for improvement.

In 1962, a special committee was formed and prepared the draft Law for the Budget Organic Law No. (39) of 1962, which entered into force on October 16, 1962. Under this Law, GBD has been established, which is directed by a Director General and reporting directly to the Minister of Finance.

As of the fiscal year 1963/1964, GBD commenced preparing the General Budget Law (GBL) for the Government. Since that time, GBD continued adopting enhancements to the way of preparing the General Budget and classifying expenditures and revenues to match latest international manuals and classifications, taking into account Jordan's economic and social conditions and policies.

On November 25, 2008, the Law Regulating the Budget (No. 58) for 2008 has been approved to replace the old 1962 Law. The Jordanian budget of 2008 marked a new era in budget preparation based on Result-Oriented Budgeting, making Jordan the first country in the region to apply this concept. Further, GBD implemented several fiscal reform concepts such as Medium-term Expenditure Framework and the new Chart of Accounts, with a view to upgrading the process of budget preparation, implementation and monitoring. This upgrading will contribute to reaching an optimal allocation of available financial resources and achieving more efficient public expenditures, thus reinforcing fiscal and monetary stability in the Kingdom. Finally, the Department contributes in implementing the Government Financial



Management Information System (GFMIS) Project, which is considered a leading project at the regional level, aiming at easily providing and exchanging accurate, comprehensive, and reliable fiscal data that contribute in promoting fiscal controls and supporting timely fiscal decisions.

### **Tasks and Duties of GBD**

The Law Regulating the Budget, No. (58) for 2008, has identified the duties and responsibilities of GBD, which include the following:

1. Preparing the General Budget of the Kingdom.
2. Preparing budgets of government units.
3. Preparing manpower tables and the related bylaws for government departments and units, in coordination with the related government agencies and according to effective laws and regulations.
4. Allocating financial appropriations required to implement the Kingdom's public policy according to stated priorities, and ensuring their consistency with the distribution of developments gains to all governorates of the Kingdom.
5. Preparing a detailed statement of necessary steps to approve the general budget and budgets of government units. Each of these steps shall be subject to a specific time frame, and the final approval of the general budget and budget of government units shall be reached before the first day of January of each year.
6. Continue assessing the performance of programs, projects and activities of government departments and units, and ensuring the achievement of expected results and goals efficiently and effectively.

7. Providing opinion on draft legislations, decisions, and instructions with budgetary implications during stages of approval.
8. Advising government departments and units on fiscal affairs and any other issues related to GBD.
9. Making recommendations regarding final financial statements of various government units for the Council of Ministers before approval.

**To achieve these tasks, GBD shall undertake the followings:**

1. Verify financial appropriation requests submitted by all government departments and units in order to ensure the compatibility of these appropriation requests to overall public policy directions. The verification can take the form of reducing, raising, combining, matching, or revising.
2. Request necessary information and statements from all government units and departments regarding objectives, programs, projects, activities as well as their financing.
3. Eliminate unnecessary redundant duplication in programs and financing among government units and departments.
4. Scrutinize all programs, projects and activities requesting appropriations to ensure their priority, feasibility and synergy.
5. Examine all documents, correspondences, and items for any government unit or department.
6. Monitor the implementation of the general budget and budgets of government units, and issuing regular reports of monitoring, analysis and evaluation.
7. Examine the budgets of government universities, municipalities, and any other government institutions, and providing opinion on their performance.

## **Main Macroeconomic Developments in 2009**

The performance of the Jordanian economy showed a noticeable deceleration in 2009 compared to 2008 outcome, adversely affected by the repercussions of the economic and financial crisis on domestic demand, whether consumption or investment, in addition to the decline in external demand resulting from the fall or slowdown of economic activity in Jordan's major trade partners. According to national account data issued by Departments of Statistics, gross domestic product (GDP) at constant prices decelerated to grow at 2.3 percent against 7.6 percent in 2008. Along with the rise in GDP deflator by 8.1 percent compared to a notable increase of 18.8 percent in 2008, GDP at current prices slowed down to grow at 10.6 percent against a noticeable growth of 27.9 percent in 2008.

It is worth noting that the 2009 real growth rate was driven by the expansion in both "transport and communications" and "producers of government services" sectors, which contributed by 1.0 percentage point and 0.9 percentage point, respectively, in addition to construction and agriculture sectors which each contributed by 0.6 percentage point. These four sectors have thus contributed collectively by 3.1 percentage points, or 133 percent of the overall real growth rate recorded in 2009. In contrast, "net taxes on products" item and mining sector collectively contributed to real GDP contraction by 1.1 percentage points or 47.2 percent of the overall real growth in 2009.

In view of population growth rate by 2.2 percent in 2009, GDP per capita, in nominal terms, rose by 8.2 percent in 2009 to reach JD 2,979, or US\$ 4,202, against a notable growth of 25.1 percent in 2008. At constant prices, this indicator rose by just 0.1 percent in 2009, in comparison with 5.3 percent in 2008. Furthermore, unemployment rate reached 12.9 percent in 2009 against 12.7 percent in 2008.

As for the general price level in 2009, it dropped compared to its level in 2008. The inflation rate, as measured by percentage change in consumer price index (CPI), reached (-0.7) percent against 13.9 percent in 2008. This minor deflation is basically due to the decline in fuel and other commodity prices in the domestic economy in 2009 compared to their levels in 2008. This development is affected by the fall in world

inflationary pressures due to the contraction in world demand as a result of the global economic and financial crisis. Inflation rate, as measured by percentage change in GDP deflator, reached 8.1 percent in 2009 against 18.8 percent in 2008.

At the public finance front, the repercussions of the global economic and financial crisis led the public budget deficit in 2009 to exceed internationally agreed safe levels. The budget deficit after grants reached JD 1509.3 million, or 8.5 percent of GDP, against a deficit of JD 338.2 million, or 2.1 percent of GDP in 2008.

The unprecedented fiscal deficit recorded in 2009 came as a result of the fall in public revenues by JD 572.4 million, or 11.2 percent against a rise of 28.3 percent in 2008, on one hand, and an increase in public expenditures by JD 598.7 million, or 11.0 percent against 18.4 percent in 2008, on the other hand. The drop in public revenues was due to a reduction in domestic revenues and foreign grants by 4.3 percent and 53.6 percent, respectively, below their 2008 levels. The rise in total public expenditures was an outcome of the growth in current expenditures by 2.5 percent and the substantial expansion in capital expenditures by 50.7 percent above their 2008 level.

As for public debt, net outstanding public debt (domestic and external) increased by 13.0 percent at the end of 2009 compared to its level at the end of 2008, to reach JD 9,660.0 million, or 54.2 percent of GDP, against 53.1 percent in 2008. This rise came as a result of the increase in net domestic public debt (budgetary and independent institutions) by 17.9 percent at the end of 2009 to reach JD 5,791.0 million, or 32.5 percent of GDP, against 30.5 percent of GDP in 2008, on one hand, and the increase in outstanding external public debt (government and guaranteed) by 6.3 percent to reach JD 3,869.0 million, or 21.7 percent of GDP, at the end of 2009, against 22.6 percent of GDP in 2008, on the other hand. The rise in net outstanding public debt (domestic and external) is due to the large financing needs of the exceptional budget deficit recorded in 2009.

In the monetary sector, Central Bank's foreign reserves at the end of 2009 showed a rise of 40.5 percent over their level at the end of 2008, to stand at a record high of US\$ 10,879.0 million, enough to cover about 8.0 months of the Kingdom's imports against about 6.0 months in 2008. This rise was mainly driven by Central Bank's net purchase of foreign currencies from licensed banks. Similarly, domestic liquidity increased by 9.3 percent at the end of 2009 over its level at the end of 2008 to reach JD 20,013.3 million. Outstanding credit facilities extended by licensed banks grew by just 2.1 percent at the end of 2009 over their level at the end of 2008 to reach to JD 13,317.2 million. Total deposits at licensed banks rose also at the end of 2009 by 12.1 percent over their recorded level at the end of 2008 to reach JD 20,298.4 million.

It is worth mentioning that Central Bank of Jordan (CBJ) has taken certain measures to meet the repercussions of the global financial crisis, most notably the government's commitment to guarantee banks' deposits, in both JDs and foreign currency, till the end of 2010; cutting interest rates on monetary policy instruments three times by 50 basis points each; reducing the required reserve ratio on banks' deposits twice from 9.0 percent to 7.0 percent; in addition to cease issuing Certificates of Deposits in 2009.

On the external sector front, the trade balance deficit has narrowed in 2009 by 14.8 percent to stand at JD 5,474.0 million, or 30.7 percent of GDP, compared to 39.9 percent of GDP in 2008. This improvement came as an outcome of: the decline in nominal imports by 17.1 percent in 2009, against a growth of 24.1 percent in 2008; a reduction in the value of domestic exports by 19.4 percent in 2009, against a growth of 39.2 percent in 2008; and a drop in re-exports by 21.3 percent against a growth of 36.6 percent in 2008. As for the balance of payment developments, the current account deficit narrowed by 41.8 percent in 2009 to reach JD 889.1 million, or 5.0 percent of GDP, against 9.6 percent of GDP in 2008.

## **Stages of the Budget Cycle in Jordan**

The most important features of the Budget Cycle since 2008 Budget is the transformation from the traditional budgeting approach (Item Budgeting) to the concept of Result-Oriented Budgeting (ROB), as well as adopting the Medium-term Fiscal framework (MTFF), reclassifying of the General Budget Law (GBL), and applying the Chart of Accounts (CoA) according to best international practices. Furthermore, the government started to implement the Government Financial Management Information System (GFMIS), which will have positive impacts on the three major phases of the budget cycle:

### **Phase I: Budget Preparation**

- The Budget Preparation Circular.
- Preparing the budget of government departments.
- Budget dialogue.

### **Phase II: Budget Law Approval**

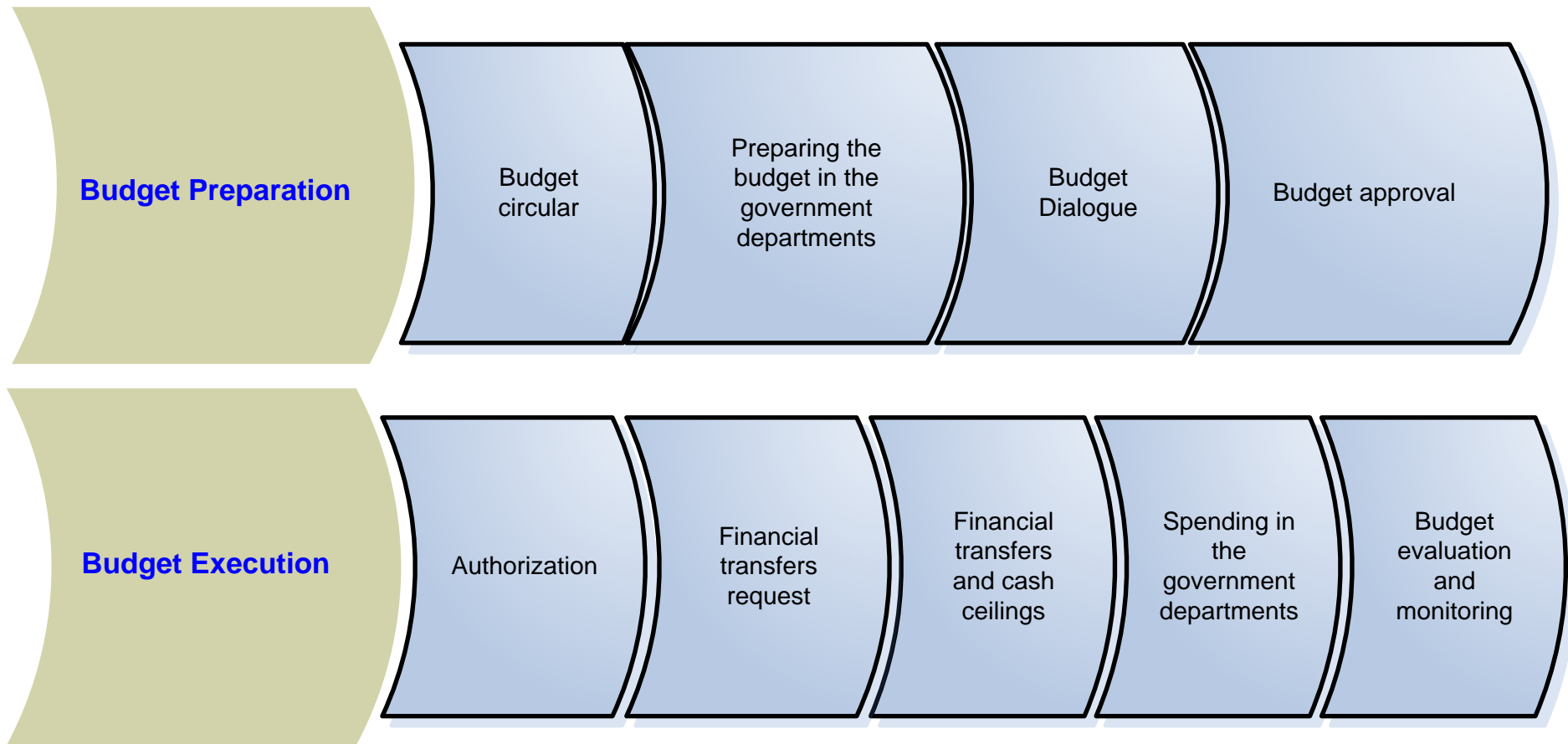
- Present the General Budget Draft Law to the Cabinet for discussion and approval.
- Present the General Budget Draft Law to the Upper and Lower House for discussion and approval.
- The endorsement of His Majesty the King.

### **Phase III: Budget Execution**

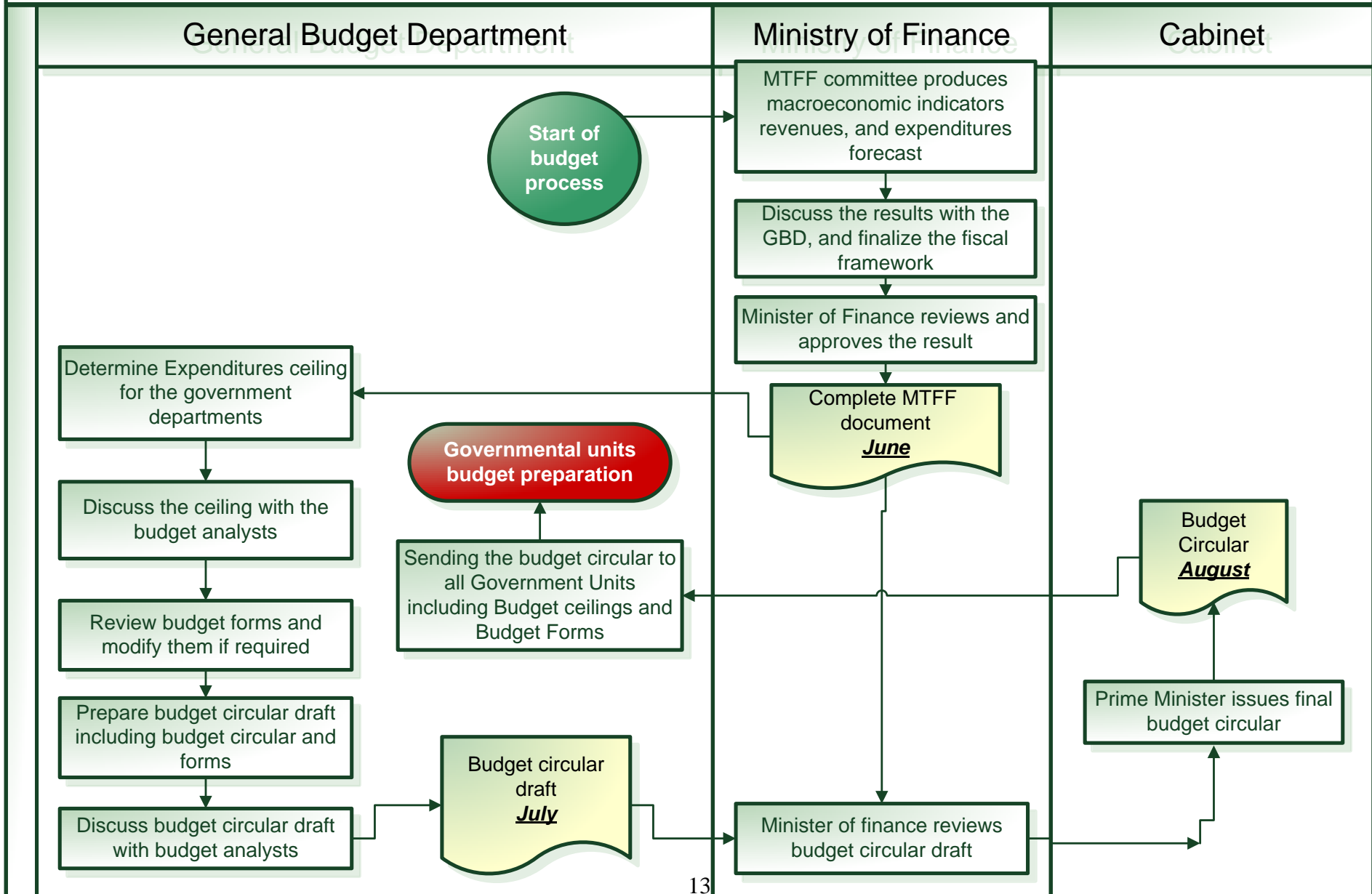
- Authorization.
- Request of financial transfers.
- Financial transfers and cash ceilings.
- Spending in government departments.
- Budget Evaluation and Monitoring.

The responsibility of implementing these stages is distributed between the executive and legislative authorities, and the general budget cycle is realized under a specific and transparent constitutional framework.

# Budget Procedures Chart for 2009

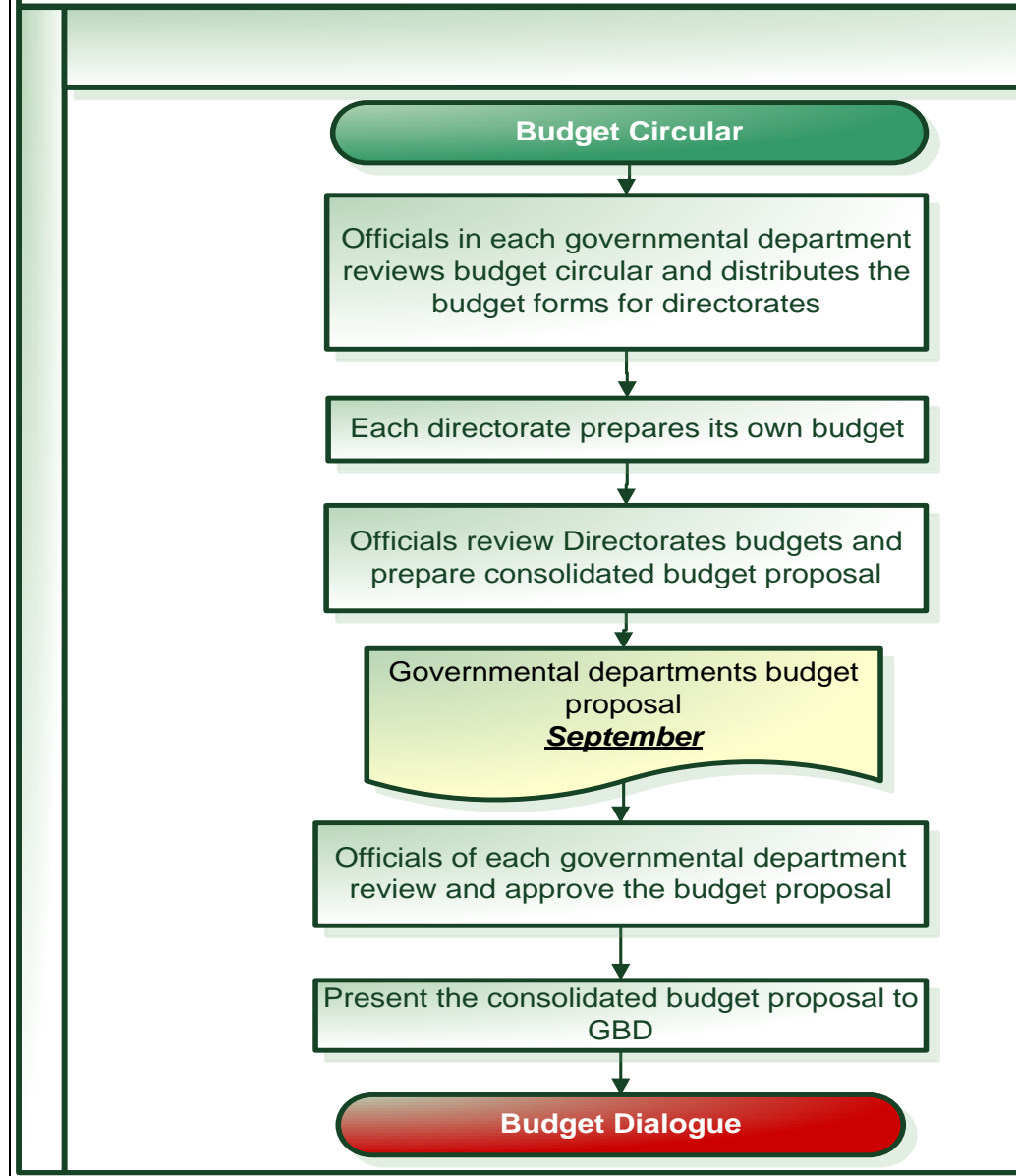


# Budget Preparation Circular (June-August )

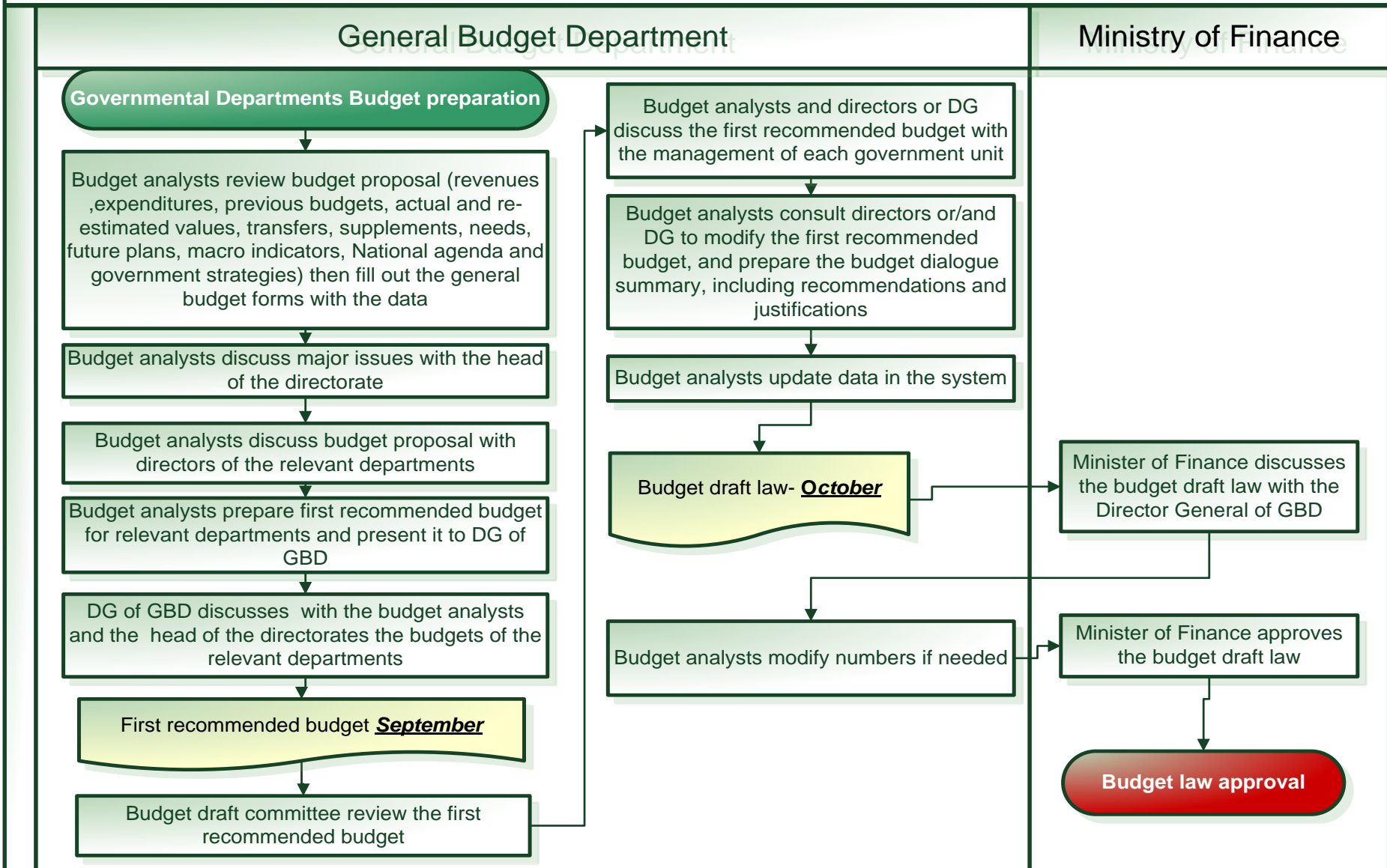




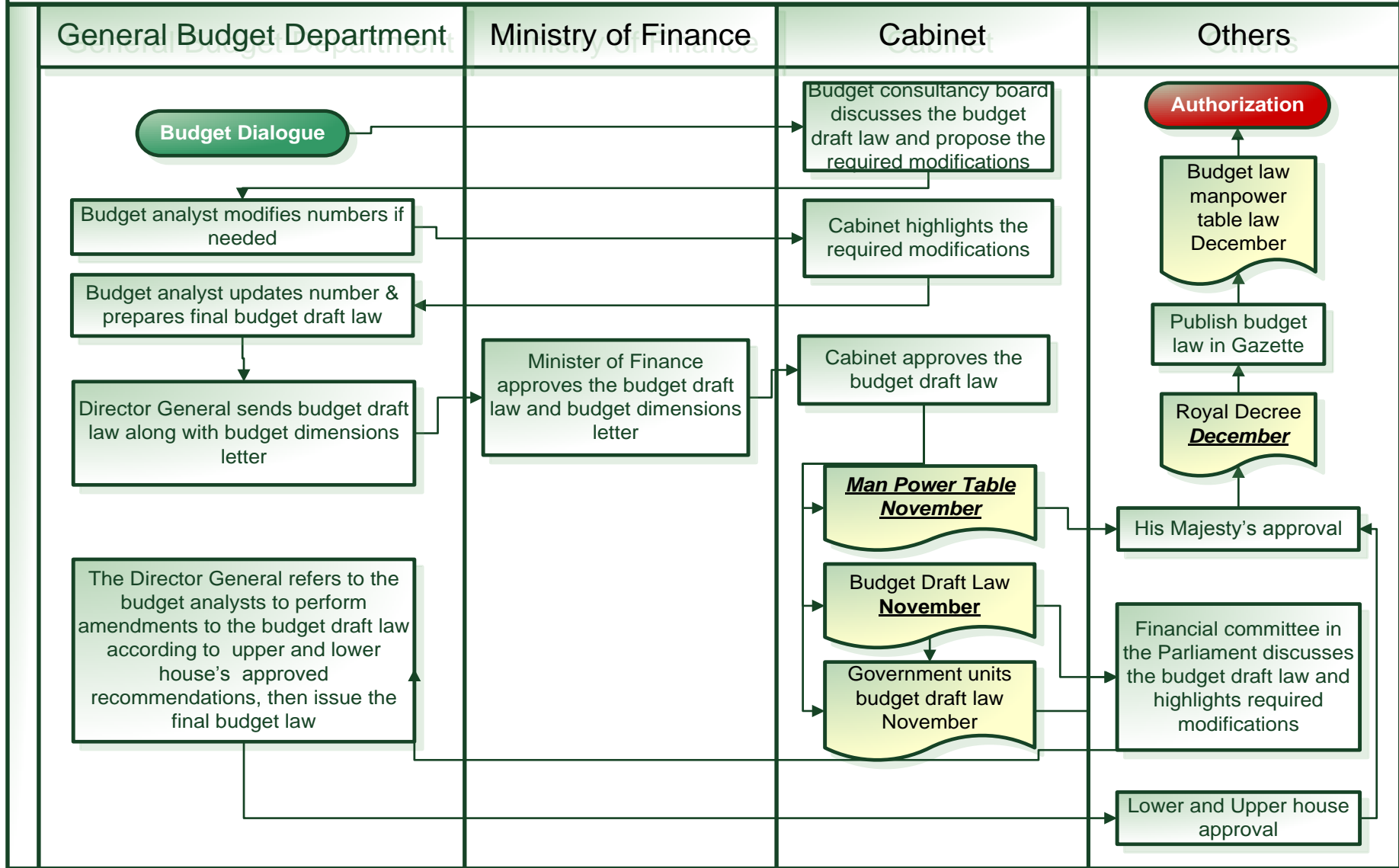
## Governmental Department Budget Preparation (September)



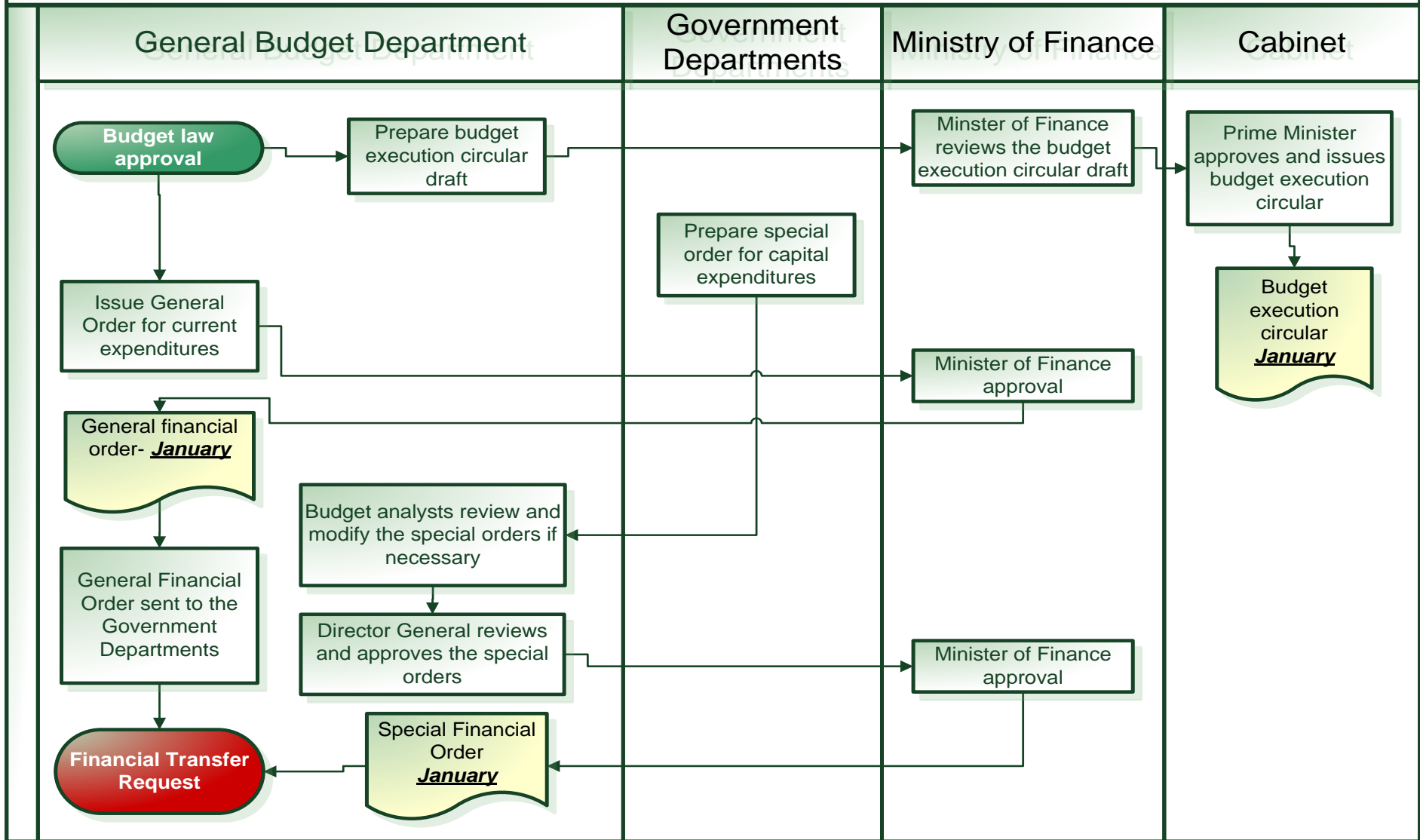
# Budget Dialogue (September-October)



# Budget law approval (November-December)



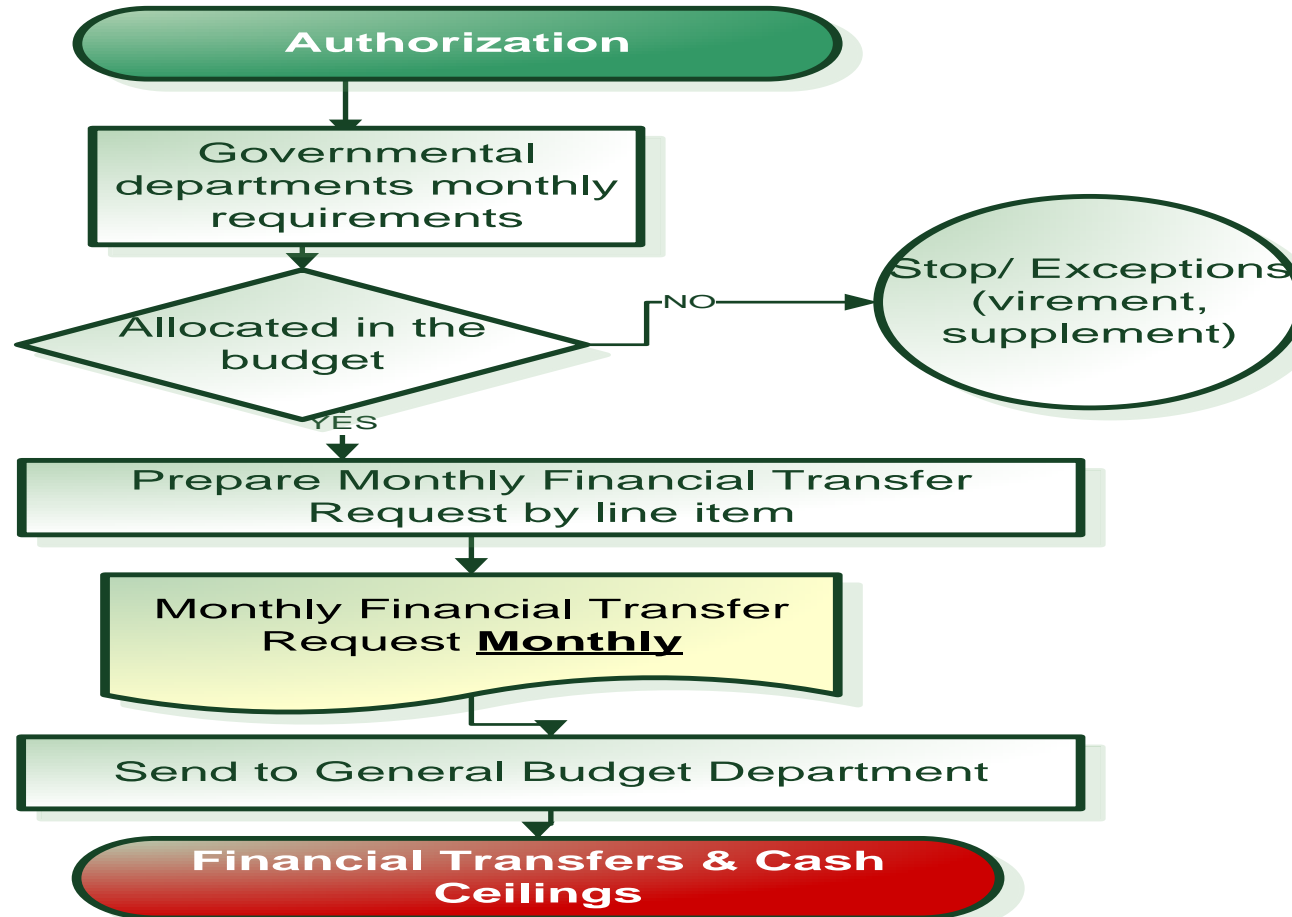
# Authorization (January)

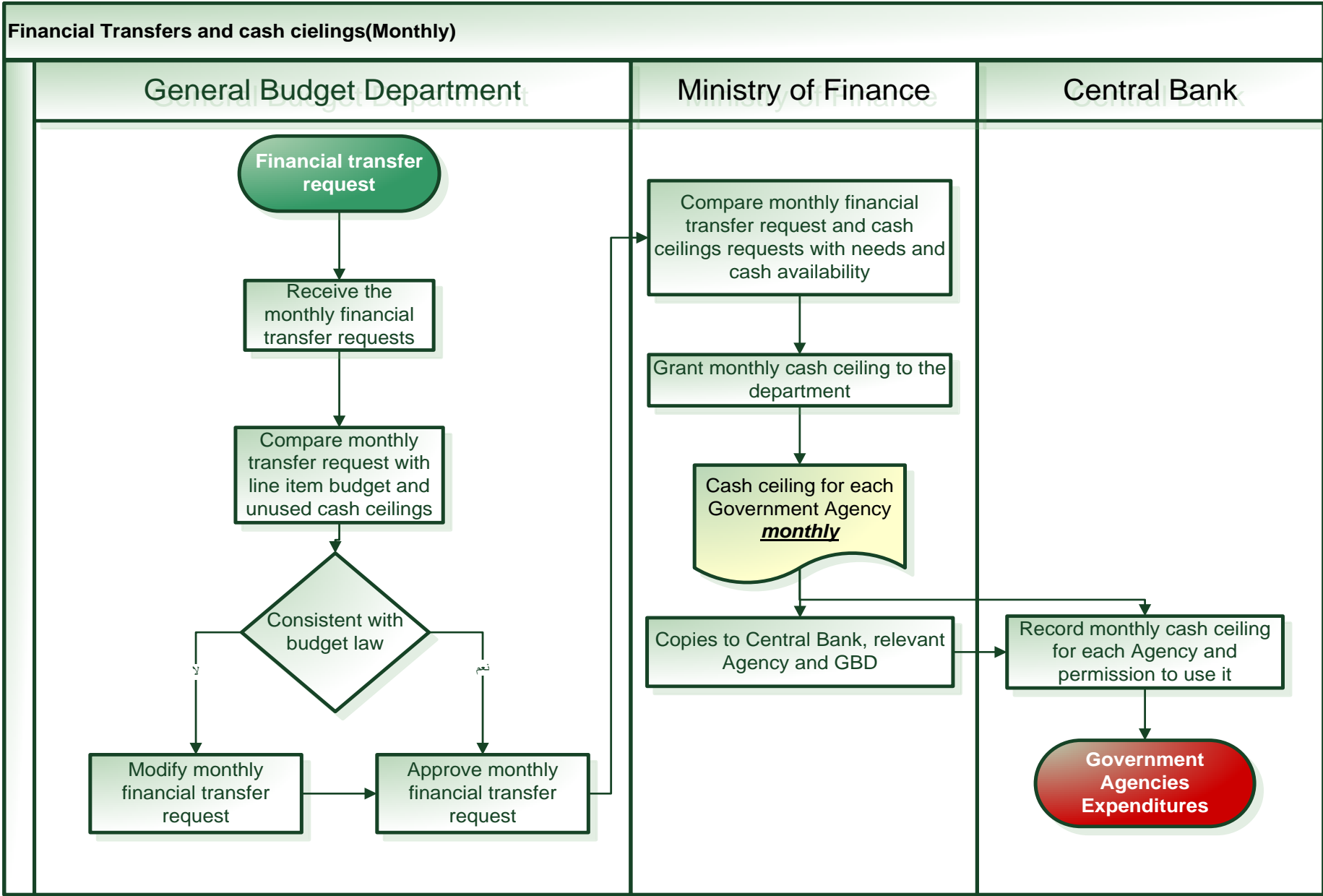


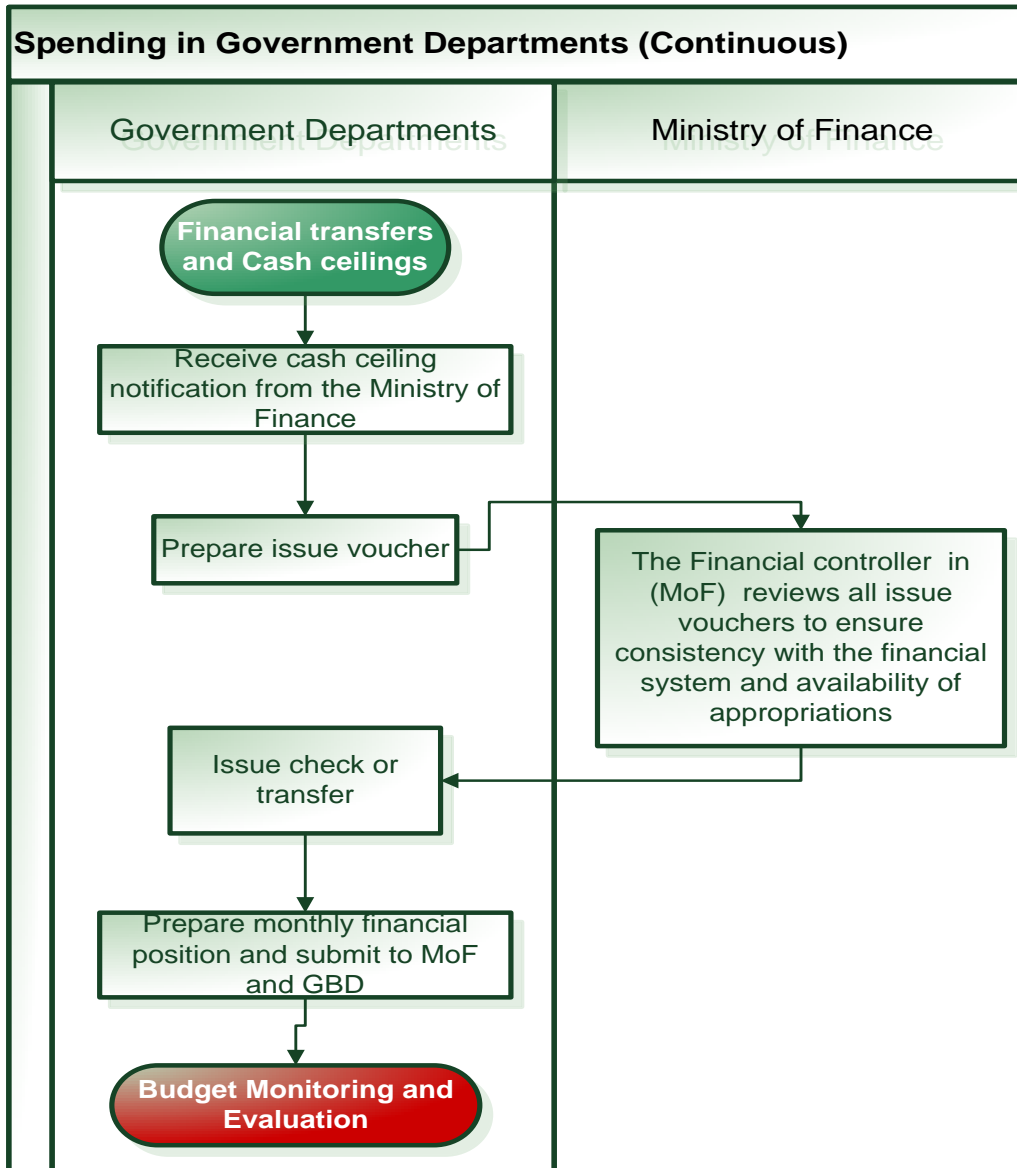
# Financial Transfer Request (Monthly)

MAIN

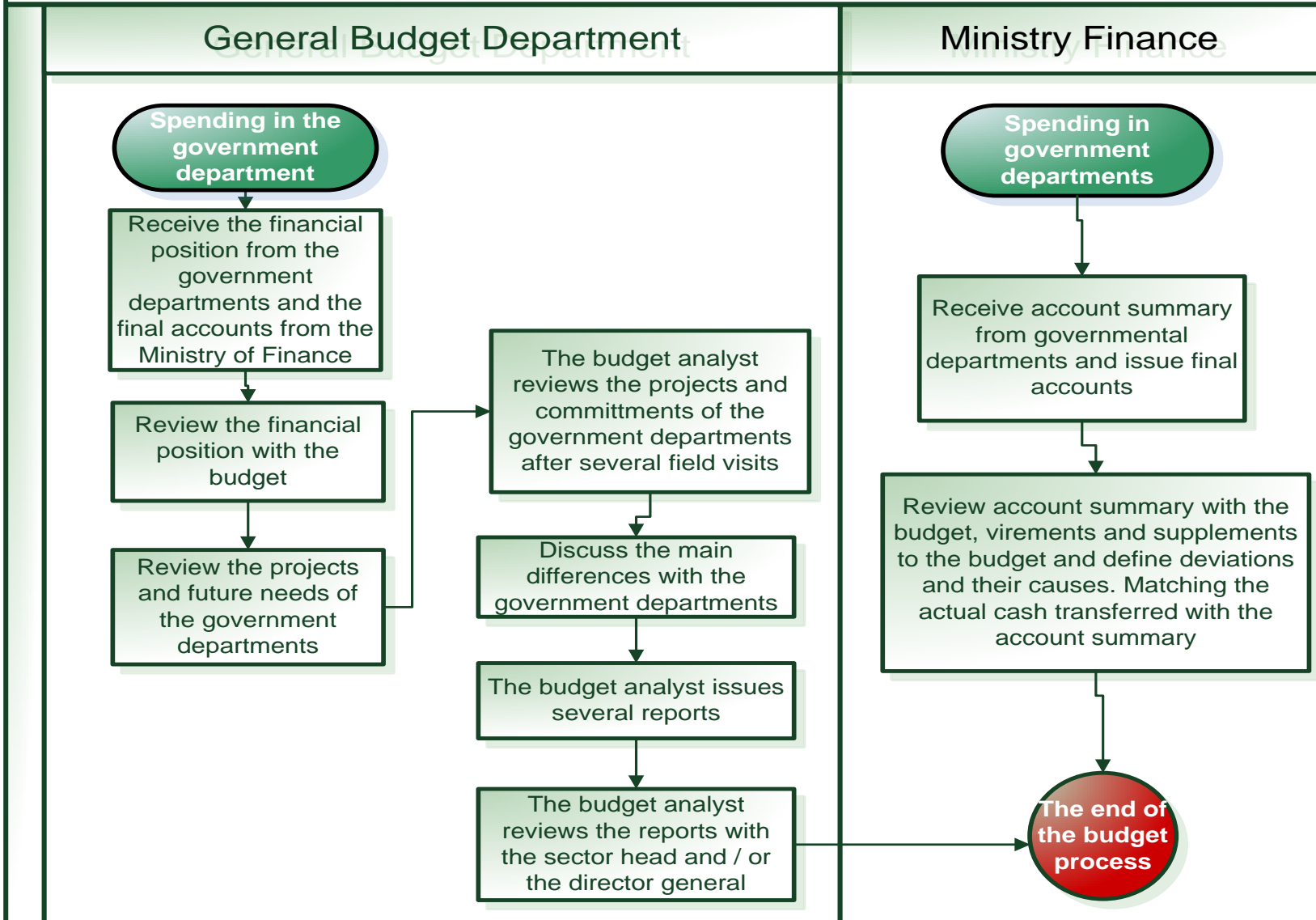
## Governmental Units







# Budget Monitoring & Evaluation(Monthly)





## **Classification of the General Budget in 2009**

Based on the new chart of accounts adopted as of 2008 Budget, the general budget has been classified to include the followings:

- 1- Funding classification.
- 2- Organizational classification.
- 3- Functional classification.
- 4- Program classification.
- 5- Geographical classification.
- 6- Economic classification:
  - a. Revenues.
  - b. Expenditures.

Based on the economic classification, the general budget has been classified as flows:

### **First: Public Revenues:**

#### **1. Domestic revenues:**

##### **A. Tax Revenues**

- Taxes on income and profits
- Taxes on property
- Taxes on goods and services
- Taxes on international trade and transactions
- Other taxes

##### **B. Non-tax revenues**

- Pension contributions
- Property income revenues
- Revenues from selling goods and services
- Fees, penalties, and expropriations
- Miscellaneous revenues

#### **2. Foreign grants**

## **Second: Public Expenditures:**

<b>Employees Remunerations</b>	Salaries, wages, and allowances
	Social security contributions
<b>Purchases of goods and services</b>	Purchases of goods and services
<b>Interests</b>	External interests
	Domestic interests
<b>Subsidies</b>	Subsidies for public non-financial institutions
	Subsidies for private non-financial institutions
	Goods subsidies
<b>Grants</b>	Subsidies for government units
<b>Social Benefits</b>	Pension and contributions
	Social assistance benefits
<b>Other expenditures</b>	Other miscellaneous expenditures
<b>Non-financial assets</b>	Fixed assets
	Inventory
	Non-productive assets
<b>Military expenditures</b>	
<b>Other appropriations</b>	

## **Third: Financing Budget**

### **Sources of funding:**

Foreign loans.  
Domestic loans.

### **Uses:**

Budget deficit after receiving grants.  
Foreign loans installments repayments.  
Domestic loans installments repayments.  
Domestic debt amortization.

## **Organizational Structure of GBD:**

Following the commitment of GBD management to pursue best practices in carrying out the tasks and duties of the Department as well as achieving the stated objectives, GBD administrative Regulation By-Law No. (56) for 2006 was issued, covering all GBD activities and avoiding duplications and overlapping in tasks.

Based on the administrative decision No. 42/5/362 dated 30/3/2008, the GBD organizational structure has been reformulated as follows:

### **The GBD sectoral directorates are:**

1. Financial Management Sector Directorate
2. Public Administration Sector Directorate
3. Defense, Security and Judicial Sector Directorate
4. Infrastructure and Local Development Sector Directorate
5. Health and Social Development Sector Directorate
6. Agricultural Development and Natural Resources Sector Directorate
7. Education and Human Resource Development Sector Directorate
8. Industrial Development and Investment Climate Enhancement Sector Directorate
9. Culture, Media, and ICT Sector Directorate

### **The tasks of these directorates are as follows:**

1. Verifying financial appropriation requests submitted by all ministries, government departments and units.
2. Scrutinizing all programs, projects and activities to ensure their priority, feasibility and synergy.
3. Eliminating unnecessary redundant duplication in programs and their sources of financing among government units and departments.
4. Supervising the implementation of strategic plans for ministries, government departments and units, and highlighting deviation from targeted indicators.

5. Allocating appropriations according to stated priorities, and ensuring their consistency with the distribution of development gains to all governorates of the Kingdom.
6. Preparing manpower tables regulation for ministries, government departments and units, to serve the achievement of their goals efficiently and effectively.
7. Providing opinion on draft legislations, decisions, and instructions with budgetary implications during stages of approval.
8. Refining the format of the General Budget.
9. Helping ministries, government departments and units in preparing standard reports on their budgets.
10. Participating in specialized workshops conducted within the GBD for the staff of ministries, government departments and units.

#### **Directorate of Monitoring Governorate Budgets:**

The tasks of this directorate are stated in the following:

1. Updating a comprehensive information and data base on all governorates of the Kingdom that serves the efficient allocation of available financial resources.
2. Monitoring the requests of governorates to establish development projects during Royal visits to governorates.
3. Identifying non-performing projects and examining the causes of project malfunction.
4. Adopting all preparatory actions and requirements for applying GBD decentralization project in various governorates.
5. Preparing bi-annual reports on the level of expenditures and progress of capital projects in various governorates of the Kingdom.

6. Offering all kinds of support and technical assistance for governorates through organizing specialized workshops on preparing budgets based on modern approaches.

### **Studies and Information Directorates:**

The tasks of this directorate are as follows:

1. Monitoring developments in macroeconomic indicators.
2. Preparing reports reflecting the responses of ministries and government departments and units on the recommendations of the Financial and Economic Committee of both the House of Senate and the House of Representatives on the draft General Budget Law and the draft Law of Government Units' Budgets.
3. Conducting quarterly reports on general budget performance.
4. Constructing a historical database on the general budget, budgets of government units, and manpower tables.
5. Monitoring legislations that have substantial budgetary or economic implications.
6. Contributing in preparing the general budget circular.
7. Contributing in preparing the general budget law, law of government units' budgets, and manpower table regulation.
8. Issuing regular reports on level of expenditures and progress in implementing the capital projects of ministries, government entities and units.
9. Participating in discussions with various international missions and organizations on issues of public budget and fiscal management.
10. Contributing in completing the application of program classification according to activity for both the general budget and budgets of government units.
11. Organizing the library and its computerization according to most modern techniques.

12. Updating annually the budget manuals (revenue manual, expenditure manual, budget cycle manual, and budget analyst manual)
13. Preparing the GBD annual report.
14. Participating in arranging workshops for various government entities on the work and duties of the GBD.
15. Translating the General Budget Law, Law of Government Units' Budgets, and the content of GBD website.

### **Computer and Knowledge Directorate:**

The tasks of this directorate are as follows:

1. Developing and updating integrated software and databases that serve the process of assessing the performance of ministries and government units according to adopted performance indicators.
2. Setting up and preparing the requirements for the expansion in applying all components of Chart of Accounts, namely software, hardware, and networks.
3. Building the capacities of the Directorate's staff to use the software necessary to apply the Government Financial Management Information System (GFMIS).
4. Building the needed capacities of the ministries and government departments and units to apply the Government Financial Management Information System (GFMIS).
5. Activating the GBD Intranet.
6. Constructing an effective security system for GBD computerized activities and data.
7. Building a new website for GBD, and regularly updating this website.
8. Preparing a map for explicit knowledge, as well as documenting implicit knowledge, and constructing its own databases.
9. Follow up the implementation of GBD knowledge strategy.

### **Directorate of Administrative and Financial Affairs:**

The tasks of this directorate are as follows:

1. Preparing an integrated plan for GBD human and financial resources, and annually updating the plan according to evolving developments and needs.
2. Pursuing staff training based on job description requirements.
3. Applying advanced and computerized systems for all GBD administrative and financial tasks.
4. Continue improving the services provided for the employees and GBD clients.

### **Development & Training Unit:**

The tasks of this unit are as follows:

1. Preparing a comprehensive medium-term training plan for GBD human resources, targeting all job levels (core and supportive).
2. Taking all preparatory steps to organize workshops and training programs, internal and external, as well as following up their implementation and oversight.
3. Providing proposals for the development of GBD work procedures and streamlining based on modern management concepts.
4. Close monitoring of the requirements of implementing the standards of King Abdullah II Award for Excellence in Government Performance and Transparency.

### **Internal Control Unit:**

The tasks of this unit are as follows:

1. Preparing the Manual on Internal Control Standards and Procedures, and its related documents, and annually updating the Manual based on enforced regulations.
2. Supervising the implementation of GBD strategic plan.
3. Conducting all tasks of supervision and control effectively and efficiently.
4. Supervising the implementation of the standards of King Abdullah II Award for Excellence in Government Performance and Transparency.

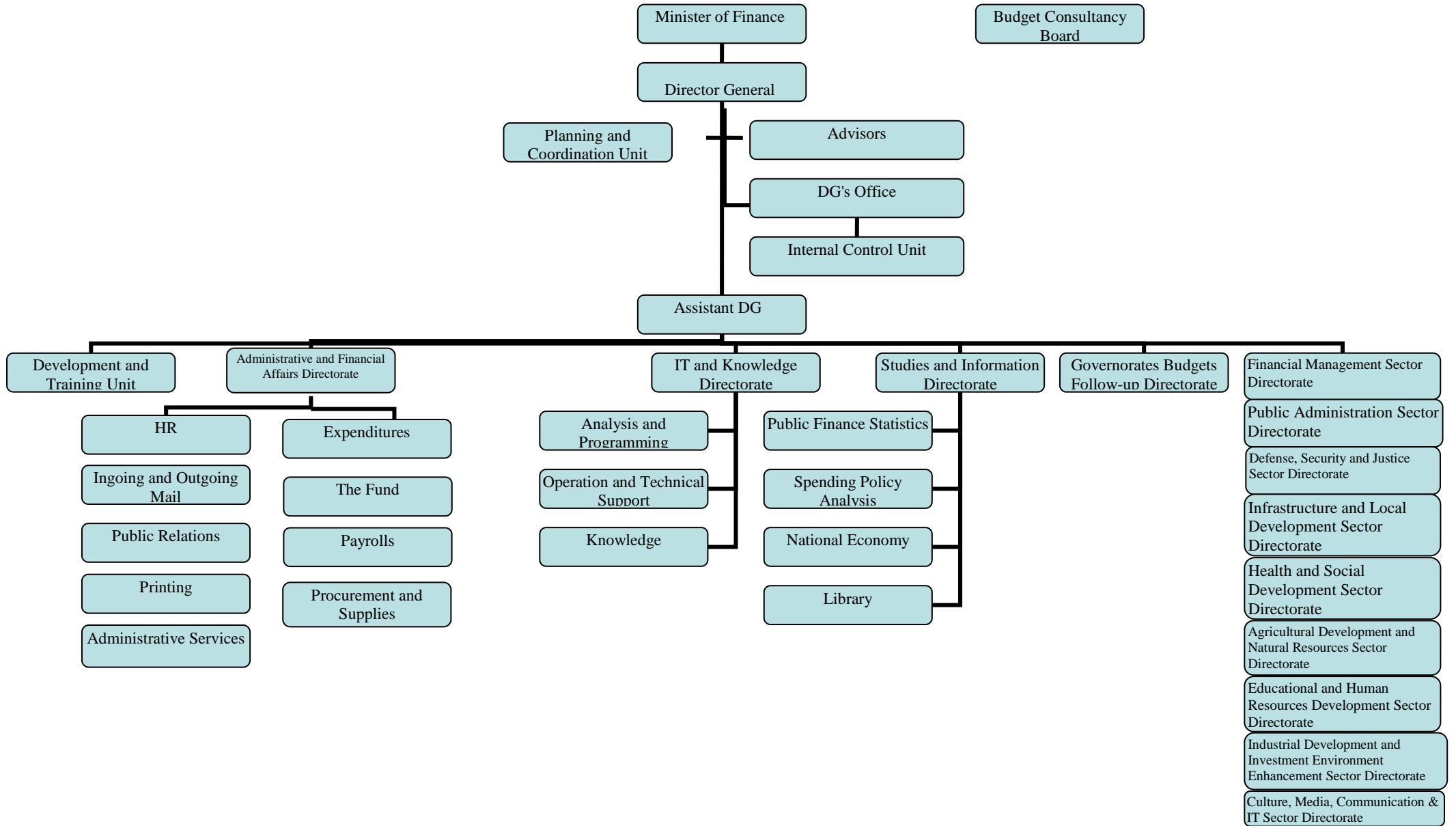
**GBD Staff:**

In 1963, the GBD began with (16) employees, and by 2009 the number has grown to reach (127) personnel. The educational qualifications of the 2009 staff are outlined in the following table:

<b>Qualification</b>	<b>Number</b>
PhD	7
Master Degree	15
Bachelor Degree	57
Diploma	9
High School	14
Below High School	25
<b>Total</b>	<b>127</b>



## Organizational Chart of the General Budget Department (GBD)



## **Achievements of the General Budget Department in 2009**

### **First: Preparation of the General Budget Law and the Law of Government Units' Budgets**

- The Law of Government Units' Budgets No. (7) for 2009 has been prepared, and then endorsed on February 8, 2009.
- The interim General Budget Law No. (30) for the fiscal year 2010 has been prepared and then approved on December 8, 2009.
- A Budget Supplementary Law No. (27) for 2009 has been drafted and then approved on December 22, 2009.
- Both the General Budget Law and the Law of Government Units' Budgets for the year 2009 have been translated into English and published on GBD electronic website.

### **Second: Preparation of Manpower Tables**

The Department annually undertakes the preparation of manpower tables for ministries, government departments and units. In this year, GBD has prepared the manpower regulation No. (135) for the year 2009, which was approved on November 24, 2009. This year's regulation has been computerized to suit the implementation of the new chart of accounts as far as chapters and programs are concerned, in addition to merging classes and groups and recoding occupations according to the new occupational description and classification.

### **Third: Reporting Accomplishment in Capital Projects**

The GBD has prepared regular reports on the level of expenditures and accomplishment in capital projects listed under the General Budget Law for the fiscal year 2009, distributed according to governorate, implementing agency and economic sector.

### **Fourth: Main Accomplishments and Developments in Applying Modern Concepts and Techniques of Budget Administration**

**A. Deepening the implementation of Result-Oriented Budgeting (ROB).** In this regard, the following achievements have been undertaken:

1. Developing the content and format of the annual General Budget Law in line with the advanced phases of ROB practices, to enable 2010 General Budget Law to be prepared according to ROB full concept. This Law incorporates detailed data on ministries' programs, statistical tables, and illustrative graphics, thus presenting an analytical dimension on activities and operations of ministries and various government departments.
2. Developing modern forms consistent with ROB concept and preparing the new format of the budget and distributing this format to various ministries and government departments when preparing their draft budgets. These forms include:
  - i. Information on: establishment; vision, mission, and strategic objectives; duties entrusted; programs, projects and activities undertaken and their costs; human resources according to sex distributed by program; contribution to national objectives; as well as key issues and current challenges.
  - ii. A statement of goals for each program undertaken, program costs, and services provided. Also include, directorates and units responsible for implementing the program, and number of workers implementing each program according to sex.
  - iii. Identification of performance indicators on the level of strategic objectives and related programs for the years 2010-2012, in addition to the base (comparison) year, including a self-assessment of performance indicators for 2009 and deviance from targeted levels.
3. A specialized GBD team reviewed all data provided by ministries and government departments according to the new forms.
4. Upon request, GBD has provided support and consultation to ministries and government departments during the preparation of the Budget Law based on ROB concept, to appropriately fill the new forms.
5. Examining the experience of leading countries in implementing ROB. In this regard, a visit to Germany and Switzerland has been made to benefit from their expertise.
6. Pursuing the *second phase* in implementing the ROB concept in independent government units. In this regard, a specialized team has been formed in GBD and the Law of Government Units' Budgets for 2009 has been issued according to ROB concept.

7. A team has been formed with the support of GTZ with a view to reviewing the classification of the General Budget Law, and start preparing the classification of current expenditure programs according to activity in the two years 2010-2011.
8. The Directorate of Monitoring Governorate Budgets has undertaken the preparation of a bi-annual report on governorates, covering economic, developmental, social, and infrastructure issues, in addition to the demographic situation in each governorate. The report also included performance indicators and a progress report for major capital projects in all sectors, in addition to monitoring the requests and needs of every governorate.

**B. Forming a team with the support of GTZ with a view to building a comprehensive database that includes the staff of all ministries, government departments and units. A form has been prepared, approved and distributed among concerned institutions for this purpose.**

**C. Reinforcing and elaborating the process of preparing the general budget and budgets of government units within the medium-term framework, and linking strategic management with medium-term fiscal planning.**

**D. The approval of the Prime Minister on the time frame to prepare a detailed statement of necessary steps to approve the general budget and budgets of government units.**

**E. Contributing in building of the Government Financial Management Information System (GFMIS), and facilitating all steps taken to test budget cycles.**

### **Fifth: Responding to the Recommendations of the Financial and Economic Committee of the Upper and Lower House of Parliament**

As part of the government follow-up to the recommendations of the House of Senate and the House of Representatives, GBD has prepared a special matrix answering the recommendations of the Financial and Economic Committee of both houses on 2009 draft general budget and draft budget of government units. The matrix specified the recommendation, its main theme, the entity responsible for responding, as well as measures taken by the concerned entities.

## **Sixth: Preparing the Annual Report**

In early 2009, GBD prepared an annual report for 2008. The report included GBD key achievements; an update on implementing modern budget concepts and techniques; budget development during 1999-2008; geographical distribution of capital expenditures; a summary of occupational classification for estimated current expenditures for the fiscal year 2008; in addition to GBD future outlook and budget cycle chart.

## **Seventh: Updating Budget Manuals**

As part of GBD orientation to deepen ROB approach and reclassify the general budget according to the new chart of accounts, the Department has started updating a number of manuals. In this regard, the revenue manual of 2008 has been completed and finally issued early 2009.

## **Eighth: Updating the Department's Strategic Plan**

The department has updated its strategic plan for the period (2009-2013) based on the implementation of modern concepts in budget management.

## **Ninth: Strengthening the Institutional Capabilities of the Department**

This is done through, among other things but not limited to:

A- Raising the efficiency of human resources by means of staff participation in multiple training programs as well as external and internal workshops. Furthermore, a specialized training program has been concluded within the Department to improve employees' basic skills in English language, in cooperation with the USAID.

B- Improving the internal work environment through:

- Completing the electronic documentation project in the Department.
- Implementing the staff electronic card project.
- Rehabilitating the Department's building.
- Developing a new staff system that incorporates all needed information.

## **Tenth: Computerization**

In line with the government's intention to deepen financial management reforms in the Kingdom, the Computer Directorate at GBD has continued preparing the infrastructure needed to expand the ROB concept and build a new chart of accounts. The Directorate has developed a new system that is consistent with the new budget orientation. The new system has been designed to allow for greater flexibility and better reliability in both data storage and fiscal analysis. Furthermore, the Computer Directorate installed new software to protect the main servers and connected PCs, in addition to linking PCs with Domain Servers instead of Workgroup, thus contributing in enhancing security and protection to the Department's network.

## Eleventh: Training Courses

During 2009, GBD has delegated its employees to both internal and external training courses in order to develop their job skills and reinforce their capacities to better perform their tasks and duties. The following table outlines the most important courses:

No	Training Course Title	Place	Period
1	Strategic Planning and the Construction of Indicators	Beirut	28/3-3/4/2009
2	Financial Analysis of Public Sector Institutions	Beirut	5-11/4/2009
3	Assessing Institutional Performance and Strategic Plans	Istanbul	12-18/4/2009
4	Monitoring & Evaluation Systems	Istanbul	19-25/4/2009
5	Reports using Crystal Software	Damascus	18-25/4/2009
6	Financial Analysis of Public Sector Institutions	Istanbul	3-9/5/2009
7	Strategic Planning and the Construction of Performance Indicators	Istanbul	26/4-2/5/2009
8	Development of Managerial Skills and Mental Capabilities	Beirut	11-17/5/2009
9	Network Management	Cairo	5-12/4/2009
10	System Management & Information Technology	Damascus	2-9/5/2009
11	Work Organizing & Planning and Skill Development of Client-Service Staff	Aqaba	12-16/4/2009
12	Work Organizing & Planning and Skill Development of Client-Service Staff	Aqaba	19-23/4/2009
13	Preparing Managerial Leadership	Amman	19/4-7/5/2009
14	The State of Arab Management & Challenges of Managerial Globalization	Amman	26-28/4/2009
15	Measurement and Assessment of Training Returns	Amman	10/6/2009
16	Improving Staff Skills in Basic English Language	Amman	12/4-12/6/2009
17	Fiscal Policy in Front of the Economic and Financial Global Crisis	Sharjah	11-18/12/2009
18	Project Management	Cairo	19-24/12/2009
19	Measurement of Performance Indicators Using the Computer	Cairo	20-24/12/2009
20	Partnership for Reform	Barcelona	5-8/10/2009

## **Future Outlook**

### **First: Contributing in realizing a sound and stable fiscal position in the Kingdom through:**

1. Controlling public expenditures and directing such expenditures to national priorities.
2. Gradually reducing subsidies granted to government units.
3. Maintaining a safe level of budget deficit as a percent of GDP for the years 2010-2012.
4. Committing to the ceiling of public debt as a percent of GDP.

### **Second: Matching best international practices in budget administration through:**

1. Re-enforcing the implementation of the ROB concept through assessing the performance of ministries as well as government entities and units based on targeted performance indicators and exploring deviation from targets.
2. Strengthening and elaborating the budget preparation methodology as well as budgets of government units within a medium-term framework.
3. Expanding the application of the chart of accounts' components through:
  - a. Classifying current expenditure programs at the level of activity in 2010.
  - b. Classifying current and capital expenditures on the minimum level of the functional classification in 2011.
  - c. Classifying budget programs on the level of sub-program in 2012.
  - d. Classifying the budget on the level of the directorate based on functional classification in 2012.
4. Contributing in building the Government Financial Management Information System (GFMIS).
5. Giving more attention to the analytical side of the public expenditures through establishing a new division concerned with public expenditure policy and analysis
6. Measuring achievement level in capital projects of ministries, government entities, and government units at both central government level as well as at governorate level.



7. Upgrading the content and format of the General Budget Law (GBL) in accordance with the advanced phases of ROB concept. It is planned that the 2010 GBL will come out according to the new orientation.

**Third: Consolidating GBD institutional capacities through:**

1. Raising the efficiency of GBD human resources.
2. Improving the internal work environment.
3. Transferring knowledge to ministries, government entities, and government units towards the effective application of the new budget concepts.

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# Statistical Appendix

**Table No.(1)  
Summary of the General Budget for the Fiscal Year 2009**

**(In thousand JDs)**

<b>Amount</b>	<b>Description</b>	<b>Amount</b>	<b>Description</b>
	<b>Revenues</b>		<b>Expenditure</b>
4782924	Domestic Revenues	4790475	<b>Current Expenditure</b>
3257414	Tax-Revenues	1082829	Civil Services
1525510	Non-tax Revenues	1620500	Military Services
		2087146	Other Expenditure such as:
684000	Foreign Grants	714025	Pension and Compensations
		434600	Public Debt Interests
		167000	Social Safety Network
		215000	Food Subsidy
		277980	Government Institutions Subsidy
		1364996	<b>Capital Expenditure</b>
		478833	Continuous Projects
		644610	Ongoing Projects
		241554	New Projects
<b>5466924</b>	<b>Total Public Revenues</b>	<b>6155471</b>	<b>Total Public Expenditure</b>
<b>-688547</b>	<b>Budget Deficit</b>		
<b>Financing Budget</b>			
<b>Amount</b>	<b>Sources</b>	<b>Amount</b>	<b>Uses</b>
74681	Foreign Loans Withdrawals	688547	Repayment of Budget Deficit
2713259	Domestic Loans	700	Repayment of due domestic loans installments
		293693	Repayment of due foreign loans installments
		80000	Central Bank debt bonds depreciation
		1725000	Domestic Debt Depreciation
<b>2787940</b>	<b>Total</b>	<b>2787940</b>	<b>Total</b>

**Table No.(2)**  
**Summary of Supplementary Budget Law No.(27)**

(In Thousand JDs)

Amount	Description	Amount	Description
	<b>Revenues</b>		<b>Expenditure</b>
0	Revenues Domestic	42529000	Current Expenditure
		262096302	Capital Expenditure
0	Grants Foreign	214084910	Treasury
		48011392	Foreign Loans
<b>0</b>	<b>Total Public Revenues</b>	<b>304625302</b>	<b>Total Public Expenditure</b>
<b>30462530</b>	<b>Supplementary Deficit</b>		
<b>Financing Budget</b>			
Amount	Sources	Amount	Uses
256613910	Domestic Loans	304625302	Expected supplementary deficit
48011392	Foreign Loans Withdrawals		
<b>304625302</b>	<b>Total</b>	<b>304625302</b>	<b>Total</b>

**Table No.(3)**  
**Summary of Functional Classification of Estimated Public Expenditure According to**  
**Functional Divisions for the Fiscal Year 2009**

<b>Code</b>	<b>Functional Division</b>	<b>Current Expenditure</b>	<b>Capital Expenditure</b>	<b>Total</b>
701	Public Services	856987400	131634600	988622000
702	Defense	959500000	21000000	980500000
703	Public Order and General Safety Affairs	592229000	97550000	689779000
704	Economic affairs	81548000	611793362	693341362
705	Environment Protection	1218000	5000000	6218000
706	Housing and Society Facilities	20401000	271575000	291976000
707	Health	479282000	240162543	719444543
708	Entertainment, Culture and Religious Affairs	73849000	51817000	125666000
709	Education	508108000	110876472	618984472
710	Social Protection	1259882000	85682925	1345564925
<b>Total</b>		<b>4833004400</b>	<b>1627091902</b>	<b>6460096302</b>

**Table No.(4)**  
**Geographic Distribution of Estimated Capital Expenditures for 2009**

(Million JDs)

No.	Governorate	2009	
		Value	Percentage (%) Significance
11	Center	874401734	53.7%
21	Irbid	86510245	5.3%
22	Mafrq	41907171	2.6%
23	Jarash	32007889	2.0%
24	Ajloun	19250889	1.2%
31	The Capital	186798587	11.5%
32	Balqa	67112600	4.1%
33	Zarqa	151445159	9.3%
34	Madaba	34050955	2.1%
41	Karak	45886554	2.8%
42	Ma'an	39929834	2.5%
43	Tafila	21623975	1.3%
44	Aqaba	26166310	1.6%
<b>Overall</b>		<b>1627091902</b>	<b>100%</b>

**Table No. (5)**  
**Development of Public Expenditure of the Government Ministries and Departments for the Years 1999-2009**

**In thousand JDs**

Serial No.		1999		Overall	2000		Overall	2001		Overall	2002		Overall	2003		Overall	2004		Overall
		Current	Capital		Current	Capital		Current	Capital		Current	Capital		Current	Capital		Current	Capital	
		Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual	
1	The Hashemite Royal Court	15963	0	15963	15884	0	15884	19308	0	19308	20398	0	20398	21732	0	21732	23289	0	23289
2	Parliament	4107	0	4107	4811	0	4811	4108	0	4108	3189	0	3189	4764	0	4764	7076	0	7076
3	The Cabinet and Prime Minister's Office	1552	0	1552	1696	0	1696	1790	0	1790	1937	0	1937	2072	0	2072	3214	14	3228
4	Prime Ministry/Opinion and Legislation Bureau			0			0			0			0	294	0	294	345	32	377
5	Prime Ministry/Joint Procurement Department			0			0			0			0			0	0	0	0
6	Prime Ministry/Jordan News Agency	869	50	919	958	68	1026	994	35	1029	1018	37	1055	1151	50	1201	1239	97	1336
7	Ombudsman Bureau																		
8	Audit Department	1946	29	1975	1954	15	1969	1979	30	2009	2071	30	2101	2235	30	2265	2904	182	3086
9	Ministry of Public Sector Development	99	49	148	0	0	0	0	0	0	427	0	427	115	0	115	133	0	133
10	Civil Service Bureau	414		414	437	2	439	472	123	595	538	34	572	544	70	614	562	54	616
11	Administrative Control And Inspection Bureau	471	46	517	484	30	514	518	21	539		0	0	0		0			0
12	Ministry of Political Development			0			0			0			0			0	164	0	164
13	Ministry of Defence	347000	0	347000	356011	0	356011	355000	0	355000	350000	0	350000	422653	0	422653	405000	0	405000
14	Royal Medical Services	44000	9000	53000	44588	7371	51959	44500	8500	53000	47200	10000	57200	48500	10000	58500	53000	12000	65000
15	Jordan Royal Geographic Center	856	451	1307	908	65	973	898	152	1050	989	209	1198	1016	186	1202	1086	482	1568
16	Ministry of Interior	3069	1199	4268	4050	1236	5286	5039	2291	7330	6182	2447	8629	7188	1779	8967	7554	1439	8993
17	Ministry of Interior/Civil Status and Passports Department	3207	595	3802	3405	206	3611	3707	775	4482	4283	152	4435	4351	179	4530	4508	596	5104
18	Ministry of Interior/Public Security	109500	20000	129500	117918	17099	135017	124000	16876	140876	138970	19700	158670	159767	23000	182767	173000	26000	199000
19	Ministry of Interior/Civil Defence	11570	5957	17527	12663	5522	18185	13525	6499	20024	15150	8045	23195	18600	9910	28510	22000	11000	33000
20	Ministry of Interior/Gendarmerie Forces																		
21	Ministry of Justice	8075	525	8600	8956	622	9578	10467	1085	11552	13101	890	13991	15443	870	16313	15711	611	16322
22	Supreme Judge Department	2463	8	2471	2672	10	2682	2840	57	2897	3193	104	3297	3362	73	3435	3645	103	3748
23	Judicial Institute of Jordan	223		223	234	0	234	214	0	214	0	0	0			0			0
24	Ministry of Foreign Affairs	17303	451	17754	17449	1232	18681	17702	934	18636	18302	1391	19693	19377	2257	21634	20272	1748	22020
25	Ministry of Foreign Affairs/Palestinian Affairs Department	456		456	475	32	507	485	0	485	501	0	501	528	0	528	544	0	544
26	Ministry of Finance	690934	131665	822599	854929	84703	939632	878055	100653	978708	821134	181374	1002508	950264	250768	1201032	1124030	391713	1515743
27	Ministry of Finance /General Budget Department	364	31	395	366	51	417	402	0	402	444	63	507	578	48	626	672	125	797
28	Ministry of Finance/Customs Department	5532		5532	6448	0	6448	9092	0	9092	8856	0	8856	9283	0	9283	9451	0	9451
29	Ministry of Finance/Income Tax Department	4951	1533	6484	5195	1785	6980	8643	284	8927	8911	184	9095	9076	544	9620	9360	172	9532
30	Ministry of Finance/Lands and Survey Department	4632	583	5215	4917	642	5559	4874	553	5427	5142	626	5768	5245	700	5945	5729	736	6465
31	Ministry of Finance/General Supplies Department	793	28	821	679	39	718	640	16	656	732	15	747	795	77	872	748	83	831
32	Ministry of Finance/Sales Tax Department			0	0	0	0	1800	287	2087	3849	85	3934	4324	220	4544	4013	110	4123
33	Ministry of Finance/Income and Sales Tax Department			0	0	0	0			0			0			0			0

Serial No.		1999		Overall	2000		Overall	2001		Overall	2002		Overall	2003		Overall	2004		Overall
		Current	Capital		Current	Capital		Current	Capital		Current	Capital		Current	Capital				
		Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual				
34	Ministry of Industry and Trade	2440	145	2585	2390	191	2581	2514	244	2758	2466	572	3038	2402	376	2778	2214	299	2513
35	Ministry of Industry and Trade/ Companies Control Department			0			0			0			0	45	12	57	280	51	331
36	Ministry of Planning and International Cooperation/ National Planning Council	806	85744	86550	782	78363	79145	816	104920	105736	821	98541	99362	813	114503	115316	919	107646	108565
37	Ministry of Planning and International Cooperation/ Department of Statistics	913	712	1625	898	856	1754	924	952	1876	951	1468	2419	989	1288	2277	1010	1114	2124
38	Ministry of Tourism and Antiquities/Tourism	1021	5611	6632	1032	6876	7908	1021	5086	6107	1053	6872	7925	1122	7369	8491	2819	9161	11980
39	Ministry of Tourism and Antiquities/Antiquities Department	818	2041	2859	863	2328	3191	926	2468	3394	923	2569	3492	992	2827	3819	1059	2902	3961
40	Ministry of Municipal Affairs	2196	741	2937	2292	1195	3487	2308	1203	3511	2384	414	2798	2545	1001	3546	2573	2177	4750
41	Ministry of Energy and Mineral Resources	1081	208	1289	1105	554	1659	1154	717	1871	1065	92	1157	837	139	976	798	131	929
42	Ministry of Energy and Mineral Resources/ Natural Resources Authority	1592	3567	5159	1687	2963	4650	1647	3291	4938	1535	2748	4283	1524	2548	4072	1551	2992	4543
43	Ministry of Public Works and Housing	5522	36570	42092	5603	36793	42396	5736	51554	57290	6436	56140	62576	8268	84803	93071	8223	76530	84753
44	Ministry of Public Works and Housing/Government Tenders Department	341	28	369	328	22	350	333	27	360	323	40	363	389	46	435	418	179	597
	Ministry of Public Works and Housing/Government Buildings Department																		
45	Ministry of Agriculture	8562	7481	16043	8947	8121	17068	8943	8013	16956	9465	8380	17845	10072	8107	18179	10452	10352	20804
46	Ministry of Agriculture/Agricultural Marketing Corporation	459		459	549	0	549	526	0	526	220	0	220			0			0
47	Ministry of Water and Irrigation	252	1946	2198	536	1776	2312	757	989	1746	840	2057	2897	847	1348	2195	849	1421	2270
48	Ministry of Water and Irrigation/ Jordan Valley Authority	5000	38134	43134	5071	34735	39806	4880	36902	41782	4940	43151	48091	4867	53734	58601	4883	52783	57666
49	Ministry of Environment			0			0			0			0	464	310	774	505	467	972
50	Ministry of education	203613	13127	216740	216220	10773	226993	229248	10807	240055	246098	14824	260922	270361	27676	298037	283974	29143	313117
51	Ministry of High Education and Scientific Research	1491	55	1546	1624	106	1730	1758	172	1930	2105	77	2182	1896	317	2213	1956	154	2110
52	Ministry of Health	97863	13902	111765	102758	15941	118699	107288	17579	124867	114885	16774	131659	122499	22081	144580	136460	25599	162059
53	Ministry of Social Development	4209	5370	9579	4362	4788	9150	4451	5528	9979	4505	4242	8747	4160	4401	8561	4312	4768	9080
54	Ministry of Labor	1100	45	1145	1270	52	1322	1306	20	1326	1358	0	1358	1495	163	1658	1660	447	2107
55	Ministry of Culture	611		611	572	0	572	526	2012	2538	465	0	465	588	23	611	0	0	0
56	Ministry of Culture	1593	264	1857	1894	419	2313	2053	368	2421	2047	336	2383	1858	444	2302	0	0	0
57	Ministry of Culture/Press and Publication Department	487	47	534	516	34	550	526	35	561	530	1	531	567	150	717	598	41	639
58	Ministry of Youth	3811	2093	5904	4190	2864	7054	4454	3193	7647	0	0	0	0	0	0	0	0	0
59	Ministry of Culture/National Library Department	253	33	286	269	16	285	290	22	312	301	2	303	283	55	338	344	36	380
60	Ministry of Culture/Jordan Information Center			0			0			0			0			0	0		0
61	Ministry of Transport	301	42	343	309	89	398	326	51	377	338	95	433	378	46	424	372	31	403
62	Ministry of Transport/Civil Aviation Authority	7227	5242	12469	7812	4437	12249	7630	5324	12954	7922	5690	13612	8020	5075	13095	8269	9980	18249
63	Ministry of Transport/Meteorology Department	1030	333	1363	1076	288	1364	1064	238	1302	1111	205	1316	1127	237	1364	1125	227	1352
64	Ministry of Information System and Communications	8142	688	8830	8251	525	8776	8033	2924	10957	8290	5680	13970	1045	6263	7308	960	6869	7829
<b>Total</b>		<b>1643083</b>	<b>396369</b>	<b>2039452</b>	<b>1851293</b>	<b>335835</b>	<b>2187128</b>	<b>1912490</b>	<b>403810</b>	<b>2316300</b>	<b>1899894</b>	<b>496356</b>	<b>2396250</b>	<b>2163710</b>	<b>646103</b>	<b>2809813</b>	<b>2377832</b>	<b>792797</b>	<b>3170629</b>

\* 2004/Data was taken from the Closing Statement



**Table No. (5) next**  
**Development of Public Expenditure of the Government Ministries and Departments for the Years 1999-2009**

In thousand JDs

Serial No.	2005		Overall	2006		Overall	2007		Overall	2008		Overall	2009		Overall	
	Current *	Capital **		Current	Capital		Current	Capital		Current	Capital		Current	Capital		
	Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual		
1	The Hashemite Royal Court	25370	0	25370	27395	0	27395	36291	0	36291	41453	0	41453	44594.8	0.0	44594.8
2	Parliament	7818	0	7818	7550	0	7550	7947	0	7947	10367	2508	12875	10800.3	1934.0	12734.3
3	The Cabinet and Prime Minister's Office	2666	0	2666	2567	11	2578	3091	3	3094	6366	475	6841	19975.4	8589.4	28564.8
4	Prime Ministry/Opinion and Legislation Bureau	375	3	378	423	17	440	484	219	703	620	139	759	679.9	254.3	934.2
5	Prime Ministry/Joint Procurement Department	78	81	159	92	34	126	207	92	299	392	81	473	450.2	108.3	558.5
6	Prime Ministry/Jordan News Agency	1298	62	1360	1314	41	1355	1531	87	1618	1898	103	2001	2078.8	138.0	2216.8
7	Ombudsman Bureau										0	0	0	584	194.2	778.2
8	Audit Department	3394	297	3691	3568	260	3828	3817	144	3961	4925	475	5400	6073.5	227.4	6300.9
9	Ministry of Public Sector Development	0	0	0	170	597	767	277	582	859	770	836	1606	1036.3	713.8	1750.1
10	Civil Service Bureau	623	135	758	635	111	746	812	213	1025	1054	2118	3172	1248.3	2626.3	3874.6
11	Administrative Control And Inspection Bureau			0			0			0		0	0	0	0.0	0
12	Ministry of Political Development	259	68	327	324	0	324	353	253	606	455	92	547	544.8	456.3	1001.1
13	Ministry of Defence	420000	0	420000	484000	0	484000	741172	0	741172	963972	0	963972	993209.4	21000.0	1014209
14	Royal Medical Services	57270	11000	68270	57500	12919	70419	66500	13000	79500	78000	23000	101000	101500	27000.0	128500
15	Jordan Royal Geographic Center	1129	340	1469	1134	348	1482	1152	217	1369	1358	889	2247	1363.6	494.1	1857.7
16	Ministry of Interior	8008	1654	9662	7817	1399	9216	8759	1808	10567	12266	5865	18131	14469.7	5826.2	20295.9
17	Ministry of Interior/Civil Status and Passports Department	4553	529	5082	4430	427	4857	5988	482	6470	7382	192	7574	6049.4	3339.2	9388.6
18	Ministry of Interior/Public Security	195800	23000	218800	219500	30310	249810	272078	30500	302578	358006	36378	394384	361000	29871.5	390871.5
19	Ministry of Interior/Civil Defence	25780	11050	36830	34100	13000	47100	48700	11000	59700	84000	12600	96600	101876.8	29000.0	130876.8
20	Ministry of Interior/Gendarmerie Forces										0	0	0	87907.2	11352.0	99259.2
21	Ministry of Justice	17532	1687	19219	18738	1211	19949	19800	5485	25285	29621	12031	41652	31984.2	21087.8	53072
22	Supreme Judge Department	3821	67	3888	4174	523	4697	4715	1075	5790	7342	1301	8643	8198.9	2676.7	10875.6
23	Judicial Institute of Jordan			0			0			0	0	0	0			0
24	Ministry of Foreign Affairs	22922	1382	24304	23222	1402	24624	26142	2997	29139	30185	3204	33389	36632.9	5918.6	42551.5
25	Ministry of Foreign Affairs/Palestinian Affairs Department	577	0	577	615	0	615	634	1415	2049	2059	41	2100	2074.6	72.2	2146.8
26	Ministry of Finance	1544902	233571	1778473	1632203	288084	1920287	1811193	277554	2088747	1795404	198139	1993543	1616446	359241.6	1975688
27	Ministry of Finance /General Budget Department	768	45	813	995	153	1148	1113	221	1334	1334	464	1798	1443.7	474.7	1918.4
28	Ministry of Finance/Customs Department	9824	0	9824	9525	0	9525	12561	790	13351	14419	2500	16919	15829.1	2038.5	17867.6
29	Ministry of Finance/Income Tax Department	0		0			0			0	0	0	0	0	0	0
30	Ministry of Finance/Lands and Survey Department	6066	1077	7143	5953	1208	7161	6415	1384	7799	10102	1182	11284	10814.9	1291.1	12106
31	Ministry of Finance/General Supplies Department	865	60	925	845	51	896	897	101	998	962	233	1195	1130.9	322.3	1453.2
32	Ministry of Finance/Sales Tax Department			0			0			0	0	0	0	0	0.0	0
33	Ministry of Finance/Income and Sales Tax Department	20602	289	20891	20016	544	20560	23861	233	24094	37097	201	37298	48017.6	541.3	48558.9

Serial No.	2005		Overall	2006		Overall	2007		Overall	2008		الاجمالي	2009		Overall	
	Current *	Capital **		Current	Capital		Current	Capital		Current	Capital		Current	Capital		
	Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual		Actual	Actual		
34	Ministry of Industry and Trade	2378	2335	4713	2695	4682	7377	2763	1539	4302	6735	2617	9352	6821.1	4708.2	11529.3
35	Ministry of Industry and Trade/ Companies Control Department	380	65	445	382	118	500	456	131	587	596	42	638	715.8	238.0	953.8
36	Ministry of Planning and International Cooperation/ National Planning Council	950	114326	115276	974	129632	130606	1053	125901	126954	1166	118882	120048	1240	155469.0	156709
37	Ministry of Planning and International Cooperation/ Department of Statistics	1054	1142	2196	1055	1023	2078	1366	1626	2992	1814	2316	4130	2439	2422.1	4861.1
38	Ministry of Tourism and Antiquities/Tourism	1100	10439	11539	1169	2525	3694	1356	4463	5819	10754	4597	15351	10790	3729.2	14519.2
39	Ministry of Tourism and Antiquities/Antiquities Department	1085	2999	4084	1141	3854	4995	1154	3971	5125	2146	4971	7117	3007.5	3217.3	6224.8
40	Ministry of Municipal Affairs	2493	2171	4664	2647	1365	4012	2678	3594	6272	3812	10851	14663	4169.1	9942.0	14111.1
41	Ministry of Energy and Mineral Resources	855	594	1449	865	4287	5152	905	6837	7742	2049	6505	8554	2605.4	11248.3	13853.7
42	Ministry of Energy and Mineral Resources/ Natural Resources Authority	1532	2997	4529	1501	3616	5117	1428	3608	5036	2424	5003	7427	2883	3723.3	6606.3
43	Ministry of Public Works and Housing	8256	74014	82270	8188	96766	104954	5234	135979	141213	11102	173330	184432	14071.1	234448.0	248519.1
44	Ministry of Public Works and Housing/Government Tenders Department	427	152	579	445	134	579	599	274	873	790	289	1079	842.5	297.3	1139.8
	Ministry of Public Works and Housing/Government Buildings Department			0							0	0	0	5497.2	32623.5	38120.7
45	Ministry of Agriculture	11049	13862	24911	11308	13016	24324	12788	22140	34928	19297	26726	46023	21557.5	29465.0	51022.5
46	Ministry of Agriculture/Agricultural Marketing Corporation			0			0			0	0	0	0	0	0.0	0
47	Ministry of Water and Irrigation	904	1156	2060	842	999	1841	938	12756	13694	1044	61957	63001	1122.3	84354.7	85477
48	Ministry of Water and Irrigation/ Jordan Valley Authority	4936	38081	43017	5311	44037	49348	5198	27387	32585	6034	23281	29315	6839.4	33823.0	40662.4
49	Ministry of Environment	511	786	1297	545	2448	2993	684	3718	4402	1004	5102	6106	1104.3	3717.2	4821.5
50	Ministry of education	315520	30384	345904	334991	42145	377136	377427	45260	422687	469868	55418	525286	494533.2	64456.5	558989.7
51	Ministry of High Education and Scientific Research	2084	230	2314	2193	7337	9530	22376	2849	25225	21860	2765	24625	7051.1	14159.1	21210.2
52	Ministry of Health	147730	25445	173175	149824	47617	197441	174254	47203	221457	306964	71288	378252	354185.9	140177.3	494363.2
53	Ministry of Social Development	4515	5202	9717	4547	6188	10735	5485	7627	13112	70140	15973	86113	96090.6	18159.6	114250.2
54	Ministry of Labor	2074	679	2753	2177	854	3031	2288	1650	3938	8878	5279	14157	11270.2	7896.2	19166.4
55	Ministry of Culture	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0	0
56	Ministry of Culture	2117	172	2289	2191	1745	3936	2256	1506	3762	2515	7209	9724	2626.1	8397.3	11023.4
57	Ministry of Culture/Press and Publication Department	616	46	662	613	48	661	613	49	662	689	66	755	749	31.4	780.4
58	Ministry of Youth	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0	0
59	Ministry of Culture/National Library Department	337	0	337	348	16	364	365	355	720	497	238	735	642.5	172.5	815
60	Ministry of Culture/Jordan Information Center	1107	145	1252	1071	238	1309	817	1	818	15104	5580	20684	0	0.0	0
61	Ministry of Transport	394	20	414	435	54	489	483	392	875	608	23163	23771	773	15803.7	16576.7
62	Ministry of Transport/Civil Aviation Authority	9181	7383	16564	9471	10144	19615	9747	14373	24120	0	0	0	0	0.0	0
63	Ministry of Transport/Meteorology Department	1185	307	1492	1216	213	1429	1279	232	1511	1512	242	1754	1554.5	352.0	1906.5
64	Ministry of Information System and Communications	1046	13183	14229	1164	16374	17538	1455	17340	18795	2204	19777	21981	2833.8	24919.1	27752.9
<b>Total</b>		<b>2908116</b>	<b>634712</b>	<b>3542828</b>	<b>3118114</b>	<b>794125</b>	<b>3912239</b>	<b>3743935</b>	<b>842616</b>	<b>4586551</b>	<b>4473415</b>	<b>958514</b>	<b>5431929</b>	<b>4586030.4</b>	<b>1444740.6</b>	<b>6030771</b>

\*- The draft supplementary general budget for 2005 was added with estimation of (338.4)million JDs and the actual spending (378.3) million JDs for the current expenditure which was not approved by the Lower House \*

\*\* 2005/ Data was taken from the Closing Statement

**Table No.(6)**

**Development of Budget Performance During the Years 1999-2009**

**JDs In million**

<b>Description</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
Revenues and Foreign Overall Assistances	1815.9	1983.3	2092	2176	2613	2958.5	3062.1	3469	3971.5	5093.6	4521.3
Revenues Domestic	1617.4	1592.1	1658.6	1644.1	1675.6	2147.2	2561.8	3164.4	3628.1	4375.3	4142.7
Revenues Tax	884.2	961.9	996.4	1000.3	1083.2	1428.8	1765.8	2133.5	2472.1	2751.2	2880
Revenues Non-tax	701.1	580.8	581.6	570.5	548.4	658.7	756.3	987	1104.6	1575.9	1217.5
Refundable loans installments	32.1	49.4	80.6	73.3	44	59.7	39.7	43.9	51.4	48.2	45.2
Assistances Foreign	198.5	391.2	433.4	531.9	937.4	811.3	500.3	304.6	343.4	718.3	333.4
Spending Overall	2039.5	2187.1	2316.3	2396.2	2809.8	3180.5	3538.9	3912.2	4586.5	5431.9	6030.7
Expenditure Current	1643.1	1851.3	1912.5	1899.9	2163.7	2377.8	2908	3118.1	3743.9	4473.4	4586
Expenditure Capital	396.4	335.8	403.8	496.3	646.1	802.7	630.9	794.1	842.6	958.5	1444.7
after assistances Deficit	-223.6	-203.8	-224.3	-220.2	-196.8	-222	-476.8	-443.2	-615	-338.3	-1509.4
before assistances Deficit	-422.1	-595	-657.7	-752.1	-1134.2	-1033.3	-977.1	-747.8	-958.4	-1056.6	-1888

Table No. 7

Accumulated Summary of the Government Units' Budgets for the Fiscal Year 2009

(JDs In thousand)

<b>Current Budget</b>			
<b>Amount</b>	<b>Description</b>	<b>Amount</b>	<b>Description</b>
	<b>Revenues</b>		<b>Expenditure</b>
1151044.2	selling Goods and Services revenues	992492.5	<b>Current Expenditure</b>
15458.8	Property Income Revenues	235446.8	Personnel Compensations
241740.0	Different Revenues	574982.4	Goods and Services Usage
367212.0	Government subsidy	49559.0	Domestic and Foreign Loans Interests
45509.0	Foreign grants	96153.6	Social Assistances
		1057176.4	<b>Capital Expenditure</b>
		562542.4	Financed by Self-Revenues
		194903.0	subsidy Financed by government
		255567.0	Financed by loans
		44164.0	Financed by grants
<b>1820964.0</b>	<b>Total Revenues</b>	<b>2049668.9</b>	<b>Total Expenditure</b>
<b>-228704.9</b>	<b>Budget Deficit</b>		
<b>Accumulated Financing Budget</b>			
<b>Amount</b>	<b>Sources</b>	<b>Amount</b>	<b>Uses</b>
251944.0	Total Surplus before financing	480648.90	Total Deficit before financing
167123.0	Foreign Loans Withdrawals	72425.00	Repayment of due domestic loans installments
301323.4	Domestic Loans Withdrawals	26161.00	Repayment of due foreign loans installments
143058.5	Using Reserves for repayment of obligations	260805.00	Transferring the surplus of government units to treasury
120.0	Personnel Housing Loans Installments	21744.00	Reserves for repayment of obligations
		1785.00	Housing Loans given to Personnel
<b>863568.9</b>	<b>Total Sources</b>	<b>863568.9</b>	<b>Total</b>

**Table No. (8)**  
**Development of Government Units' Budgets for the Years 1999-2008**

(JDs Million)

Description	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
<b>Revenues Overall</b>	<b>423.8</b>	<b>420.9</b>	<b>394.5</b>	<b>464</b>	<b>635.7</b>	<b>604.1</b>	<b>642.8</b>	<b>876.8</b>	<b>1194</b>	<b>1497.68</b>
Revenues Current	229.8	228.1	242.3	269.8	300.1	369.9	385.7	500.8	919.9	1084.893
Revenues Capital	52.6	35.6	29.4	69.3	158.8	37.9	39.6	128.2	65.8	51.768
subsidy Governmnet	103.9	50.6	48.7	60.5	62.9	64.6	59.4	63.7	63.2	177.71
contribution in developmental projects Government	18.1	72.6	43.4	48.9	31.1	17.2	60.8	63.7	75.8	135.196
Grants and Donations Other	19.4	29.5	28.9	10.3	21.2	48.8	79.3	66.7	41.1	22.584
of loans allocated within the Ministry of Planning Appropriations	0	0	0	0	0.2	0.1	0.2	0	0	0
Safety Package Support Social	0	4.5	0.3	1.2	0	0.1	2.4	2.2	2.5	2.67
of the National Fund for Youth Movement Support Contribution	0	0	0	0	0	0.7	1	3.4	3.6	4
Other	0	0	1.5	4	61.4	64.8	14.4	48.1	21.8	18.85
<b>Spending Overall</b>	<b>353.7</b>	<b>341.9</b>	<b>387.6</b>	<b>418.9</b>	<b>477</b>	<b>498.5</b>	<b>565.8</b>	<b>576.2</b>	<b>1062</b>	<b>1349.72</b>
<b>Expenditure Current</b>	<b>216.4</b>	<b>196.1</b>	<b>210</b>	<b>241.2</b>	<b>245.6</b>	<b>257.2</b>	<b>282.9</b>	<b>312</b>	<b>681.9</b>	<b>801.229</b>
wages and allowances (Salaries	67.1	66.2	64.8	74.4	78.1	85.7	88.2	97.4	135.4	180.8
Expenditures Operational	85.2	84.3	93.1	108.1	109.9	117	132.1	155	456.1	508.29
Expenditure Transformational	64	45.4	52	58.4	57.3	54.3	62.4	59.1	90.3	110.89
expenditure non-ordinary)Other)	0.1	0.2	0.1	0.3	0.3	0.2	0.2	0.5	0.1	1.23
<b>Expenditure Capital</b>	<b>137.3</b>	<b>145.8</b>	<b>177.6</b>	<b>177.7</b>	<b>231.4</b>	<b>241.3</b>	<b>282.9</b>	<b>264.2</b>	<b>380</b>	<b>548.49</b>
financed projects -Self	87.9	90.5	94.5	130	121.3	108.7	176.6	181.3	283.1	494.65
financed by loans Projects	31.6	25.9	54.7	37.8	27.5	19.8	14.6	11.9	56.8	31.255
financed by grants Projects	1.8	29.4	28.4	9.9	82.6	112.8	91.7	71	40.1	22.58
<b>Budget Financing</b>										
<b>Uses</b>	<b>183.9</b>	<b>118</b>	<b>172.1</b>	<b>191.5</b>	<b>283.3</b>	<b>165.8</b>	<b>208.6</b>	<b>396.6</b>	<b>382</b>	<b>794.82</b>
Repayment Deficit	30.4	3.5	62.8	72.5	55.2	29.9	45.4	6.7	93.2	172.66
of domestic loans installments Repayment	30.9	40.1	4.1	7.2	22.4	41.3	36	74.9	43.6	78.31
of foreign loans installments Repayment	4.5	5.6	6.7	7.6	10	4	22.6	9.4	22.3	25.73
deficits Previous/rounded	14.8	12.2	5.6	1.3	0.2	1.3	0	0	0	0
Other	103.3	56.6	92.9	102.9	195.5	89.3	104.6	305.6	223	518.111
<b>Sources</b>	<b>228.6</b>	<b>193.5</b>	<b>227.3</b>	<b>304.9</b>	<b>344.1</b>	<b>273.1</b>	<b>339.1</b>	<b>475.8</b>	<b>531.2</b>	<b>813.77</b>
Surplus Budget	100.5	82.6	90	117.6	213.9	135.5	122.4	307.4	224.9	325.4
Loans Domestic	20.8	30	30	30.1	50.5	40	57.9	65	81.4	207.85
Loans Foreign	39.2	25.9	34.6	37.7	23.8	13.9	12.4	6.2	53.6	58.9
surpluses Previous/rounded	67.6	54.8	68.9	119.1	53.3	59.6	107.3	95.3	137.9	57.073
Other	0.5	0.2	3.8	0.4	2.6	24.1	39.1	1.9	33.5	164.5
<b>Deficit/Surplus before financing</b>	<b>70.1</b>	<b>79</b>	<b>6.9</b>	<b>45.1</b>	<b>158.7</b>	<b>105.6</b>	<b>77</b>	<b>300.6</b>	<b>131.8</b>	<b>131.7</b>
<b>Deficit /Surplus after financing</b>	<b>44.6</b>	<b>75.5</b>	<b>55.2</b>	<b>113.4</b>	<b>60.8</b>	<b>107.3</b>	<b>130.5</b>	<b>79.2</b>	<b>149.2</b>	<b>149.07</b>

**Table No.(9)**  
**Accumulated Summary of Government Units' Budgets for the Fiscal Year 2009**  
**In JDs**

Description		Re-estimation 2009
<b>Revenues</b>		
111	Taxes on income and profits	6,215,000
114	Taxes on goods and services	3,600,000
131	Foreign grants	25,244,000
133	Government Subsidy	305,008,000
141	Property Income Revenues	12,036,000
142	Revenues from selling goods and services	980,918,000
145	Different revenues	138,236,100
<b>Total Revenues</b>		<b>1,471,257,100</b>
<b>Expenditure</b>		
Current Expenditure		
211	Salaries, wages and allowances	207811039
212	Social Security Contributions	15790392
221	Goods and Services Uses	485225552
241	Foreign interests	16684000
242	Internal interests	21853752
251	Subsidies for nonfinancial public institutions	12810900
252	Subsidies for nonfinancial private institutions	13400
263	Subsidy for public government units	3000000
271	Pensions and Compensations	5036188
272	Social assistances	85071500
282	Other miscellaneous expenditure	18249489
311	Fixed Assets	119500
<b>Total Current Expenditure</b>		<b>871665712</b>
Capital Expenditure		
202001	Capital-Internal financing	446890935
202002	Capital - Government subsidy	135517000
203	Capital - Foreign loans	114321000
204	Capital - grants	24486000
<b>Total Capital Expenditure</b>		<b>721214935</b>
<b>Overall Expenditure</b>		<b>1592880647</b>
<b>Deficit/Surplus before financing</b>		<b>121,623,547-</b>
<b>Accumulated Financing Budget</b>		
Uses		
5113001	Repayment of deficit before financing	326,371,147
5111001	Repayment of due domestic loans installments	69,781,000
5111002	Repayment of due foreign loans installments	25,801,000
5114001	Transferring the surplus of government units to the treasury	255,122,000
5119007	Reserves for the repayment of obligations	270,922,899
5119010	Housing loans given to personnel	1,285,000
5119999	Other	20,542,810
<b>Total Uses</b>		<b>969,825,856</b>
4113001	Budget surplus before financing	204,747,600
4111001	Foreign loans for financing capital projects	114,321,000
411002	Foreign loans withdrawals	357,975,000
4119004	Using reserves for repayment of obligations	289,652,256
4119006	Personnel housing loans installments	130,000
4119999	Other	3,000,000
<b>Total Sources</b>		<b>969,825,856</b>
<b>Deficit/Surplus after financing</b>		<b>0</b>

Table No.(10)

## of the Government Ministries and Departments for the Year 2009 Total Jobs

No.	Chapter	Number for the year 2008	Creations			Cancellation		Transfer		Transfer (civil service/ special regulation)		Number for the year 2009
			New	Filled by transfer	For fixation purposes	Transfer	Vacancies	(-)	(+)	(-)	(+)	
<b>A- According to Civil Service Regulation</b>												
0 101	The Hashemite Royal Court	279	0	0	0	0	0	0	0	0	0	279
0 201	Parliament	670	20	0	0	0	4	0	0	0	0	686
0 301	The Cabinet and Prime Minister's Office	22	0	0	0	0	0	0	0	0	0	22
0 302	Prime Ministry/Opinion and Legislation Bureau	7	0	0	0	0	0	0	0	0	0	7
0 303	Prime Ministry/Joint Procurement Department	58	5	0	0	0	0	0	0	0	0	63
0 304	Prime Ministry/Jordan News Agency	280	5	0	0	0	0	0	0	0	0	285
0 401	Audit Department	2	0	0	0	0	0	0	0	0	0	2
0 501	Ministry of Public Sector Development	94	6	0	0	0	1	1	1	0	0	99
0 601	Civil Service Bureau	245	37	0	0	0	5	1	1	0	0	277
0 701	Development Ministry of Political	53	6	0	0	0	1	0	1	0	0	59
0 901	Jordan Royal Geographic Center	286	5	0	0	0	11	5	0	0	0	275
1001	Ministry of Interior	1259	0	0	0	0	3	0	5	46	24	1239
1002	Ministry of Interior/Civil Status and Passports Department	1046	31	0	0	0	8	0	0	0	0	1069
1101	Ministry of Justice	4051	230	0	0	0	13	5	0	0	0	4263
1201	Jordan Judicial Institute	958	58	0	1	0	0	0	5	0	0	1022
1301	Ministry of Foreign Affairs	238	14	14	0	0	2	0	0	0	0	264
1401	Palestinian Affairs Department	149	4	0	0	0	4	0	0	0	0	149
1501	Ministry of Finance	1150	20	61	1	0	25	0	1	0	0	1208
1502	Ministry of Finance/General Budget Department	133	24	0	0	0	0	0	0	0	0	157
1504	Finance/Lands and Survey Department	1743	54	0	5	0	32	1	7	0	0	1776
1505	Ministry of Finance/Public Supplies Department	117	9	0	1	0	5	1	0	0	0	121
1506	Ministry of Finance/Income and Sales Tax Department	1665	9	0	4	0	16	1	6	0	0	1667
1601	Ministry of Trade and Industry	737	16	0	2	0	7	0	5	0	0	753
1602	Ministry of Trade and Industry/Companies Control Department	164	14	0	0	0	16	1	1	0	0	162
1701	Ministry of Planning/National Planning Council	188	0	0	0	0	4	0	0	0	0	184
1702	Ministry of Planning/Public Statistics Department	495	0	190	1	0	2	0	1	0	0	685
1801	Ministry of Tourism and Antiquities/Tourism	317	10	58	0	0	15	0	1	0	0	371
1802	Ministry of Tourism and Antiquities/Public Antiquities Department	676	35	524	1	0	5	1	0	0	0	1230

No.	Chapter	Number for the year 2008	Creations			Cancellation		Transfer		Transfer (civil service/ special regulation)		Number for the year 2009
			New	Filled by transfer	For fixation purposes	Transfer	Vacancies	(-)	(+)	(-)	(+)	
1901	Ministry of Municipal Affairs	742	24	32	0	0	33	5	0	0	0	760
2001	Ministry of Energy and Mineral Resources	587	10	0	0	0	102	0	2	0	0	497
2002	Ministry of Energy and Mineral Resources/Natural Resources Authority	685	17	92	0	0	12	2	0	0	0	780
2101	Ministry of Public Works and Housing	3605	45	1863	1	0	105	118	30	0	0	5321
2102	Ministry of Public Works/Government Tenders Department	113	14	0	1	0	4	1	8	0	0	131
2103	Ministry of Public Works/Government Buildings Department	970	300	0	9	0	4	23	146	0	0	1398
2201	Ministry of Agriculture	4611	332	1663	1	1	23	16	2	0	0	6569
2301	Ministry Water and Irrigation	163	23	15	4	6	22	0	2	0	0	179
2302	Ministry of Water and Irrigation/Jordan Valley Authority	1615	52	222	3	6	61	2	0	0	0	1823
2401	Ministry of Environment	168	27	13	2	0	1	0	2	0	0	211
2501	Ministry of Education	96822	5400	0	4	14	2250	48	18	0	0	99932
2601	Ministry of High Education and Scientific Research	732	24	0	1	74	177	9	3	0	0	500
2701	Ministry of Health	28021	1539	0	1	8	510	15	2	0	0	29030
2801	Ministry of Social Development	2451	200	246	2	0	21	1	1	0	0	2878
2901	Ministry of Labor	499	36	3	0	0	9	2	0	0	0	527
3001	Ministry of Culture	334	17	0	1	0	8	2	22	0	0	364
3002	Ministry of Culture/Press and Publication Department	125	2	0	0	0	2	0	0	0	0	125
3003	Ministry of Culture/National Library	112	5	0	0	0	3	1	1	0	0	114
3101	Ministry of Transport	119	26	0	8	0	3	0	0	0	0	150
3103	Ministry of Transport/Meteorology Department	301	13	0	0	0	12	0	0	0	0	302
3201	Ministry of Communications and Information Technology	1769	37	0	0	0	21	12	0	0	0	1773
<b>Total</b>		<b>161626</b>	<b>8755</b>	<b>4996</b>	<b>54</b>	<b>109</b>	<b>3562</b>	<b>274</b>	<b>274</b>	<b>46</b>	<b>24</b>	<b>171738</b>
<b>B- According to Special Regulations</b>												
0 101	The Hashemite Royal Court	18	0	0	0	0	0	0	0	0	0	18
0 301	Parliament	304	15	0	0	0	0	0	0	0	0	319
0 302	The Cabinet and Prime Minister's Office	70	0	0	0	1	0	0	0	0	0	69
0 350	Ombudsman Bureau	44	21	0	0	0	0	0	0	0	0	65
0 401	Audit Department	724	0	0	0	0	9	0	0	0	0	715
1001	Ministry of Interior	406	0	0	0	0	7	0	0	24	46	421
1101	Ministry of Justice	880	0	0	0	0	0	0	0	0	0	880
1201	Supreme Judge Department	177	15	0	0	0	0	0	0	0	0	192
1301	Ministry of Foreign Affairs	310	1	0	0	0	0	0	0	0	0	311
1503	Ministry of Finance/Customs Department	2834	0	0	0	0	0	0	0	0	0	2834
<b>Total</b>		<b>5767</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>24</b>	<b>46</b>	<b>5824</b>
<b>Overall</b>		<b>167393</b>	<b>8807</b>	<b>4996</b>	<b>54</b>	<b>110</b>	<b>3578</b>	<b>274</b>	<b>274</b>	<b>70</b>	<b>70</b>	<b>177562</b>



Table No.(11)

Jobs of the Government Units for the Year 2009 Overall

No.	Chapter	Number for the year 2008	Creations			Cancellation		Transfer		Transfer (civil service/ special regulation)		Number for the year 2009
			New	Filled by transfer	For fixation purposes	Transfer	Vacancies	(-)	(+)	(-)	(+)	
<b>A- According to Civil Service Regulation</b>												
8102	Water Authority	5763	124	13	789	13	177	0	0	0	0	6499
8103	Ports Corporation	1269	0	0	0	0	37	1232	0	0	0	0
8104	Aqaba Railways Corporation	701	12	0	0	1	20	0	0	0	0	692
8105	Housing and Urban Development Corporation	561	12	0	51	3	6	0	0	0	0	615
8107	Free Zones Corporation	435	14	1	57	1	34	1	3	0	0	474
8109	Civil Consumer Corporation	1270	200	0	0	0	19	0	0	0	0	1451
8110	Vocational Training Corporation	1580	55	1	0	1	6	0	0	0	0	1629
8111	Ministry of Awqaf and Islamic Affairs	7039	71	3	0	1	40	7	0	0	0	7065
8114	Jordan Hejaz Railways	134	14	0	16	4	4	0	0	0	0	156
8115	Postal Saving Fund	63	0	0	0	0	0	0	1	0	0	64
8116	Jordan Academy of Arabic Language	35	0	0	0	0	0	0	0	0	0	35
8117	National Training Institute	90	2	0	0	1	2	0	0	0	0	89
8120	National Aid Fund	349	12	0	18	2	0	0	0	0	0	377
8124	Jordan Institution for Standards and Metrology	1	0	0	0	0	0	0	0	0	0	1
8128	Jordan Cooperative Corporation	171	10	0	0	0	4	0	0	0	0	177
8134	Higher Council for Youth	1264	76	1	94	4	49	0	0	0	0	1382
8135	Awqaf Funds Development Institution	54	0	0	0	1	0	0	0	0	0	53
8136	Maritime Authority	1	0	0	0	0	0	0	0	0	0	1
8138	National Fund for the Support of Youth Movement	1	0	0	0	0	0	0	0	0	0	1
8141	Jordan Food and Drug Administration	512	20	1	0	0	3	0	0	0	0	530
8144	Aqaba Economic Private Zone Authority	27	1	0	0	0	0	0	0	0	0	28
8151	Civil Aviation Regulatory Commission	796	0	0	0	20	248	3	0	398	0	127
8152	Global Health Council	0	5	7	0	0	0	0	0	0	0	12
8153	Ifta' Department	135	9	4	0	0	4	0	7	0	0	151
8160	Aqaba Development Corporation	0	0	0	0	1	0	0	1232	0	0	1231
8163	High Education Institutions Accreditation Authority	0	12	78	0	1	10	0	0	0	0	79
<b>Total</b>		<b>22251</b>	<b>649</b>	<b>109</b>	<b>1025</b>	<b>54</b>	<b>663</b>	<b>1243</b>	<b>1243</b>	<b>398</b>	<b>0</b>	<b>22919</b>

No.	Chapter	Number for the year 2008	Creations			Cancellation		Transfer		Transfer (civil service/ special regulation)		Number for the year 2009
			New	Filled by transfer	For fixation purposes	Transfer	Vacancies	(-)	(+)	(-)	(+)	
<b>B- According to Special Regulations</b>												
8121	Jordan Investment Board	134	12	1	0	0	0	0	0	0	0	147
8122	Development and Employment Fund	109	7	0	0	0	0	0	0	0	0	116
8124	Jordan Institution for Standards and Metrology	346	30	0	0	0	0	0	0	0	0	376
8126	Telecommunication Regulatory Commission	211	0	0	0	0	0	0	0	0	0	211
8127	Radio and Television Corporation	1525	0	0	65	0	0	0	0	0	0	1590
8129	Petra Developmental and Tourism Region Authority	233	12	0	81	0	0	0	0	0	0	326
8131	Public Transport Regulatory Commission	114	23	0	0	0	0	0	0	0	0	137
8132	Electricity Regulatory Commission	99	0	0	0	0	0	0	0	0	0	99
8133	Jordan Atomic Energy Commission	118	30	0	0	0	0	0	1	0	0	149
8136	Maritime Authority	59	11	0	0	0	0	0	0	0	0	70
8137	Higher Council for Media	32	0	0	0	0	32	0	0	0	0	0
8138	National Fund for the Support of Youth Movement	34	1	0	0	0	0	0	0	0	0	35
8139	Audiovisual Commission	49	3	0	0	0	0	0	0	0	0	52
8140	National Information Technology Center	82	16	0	0	0	0	0	0	0	0	98
8142	Insurance Commission	118	4	0	0	0	0	0	0	0	0	122
8143	Securities Commission	181	0	0	0	0	0	0	0	0	0	181
8146	Jordan Enterprise Development Corporation	101	13	0	0	0	0	0	0	0	0	114
8147	Coordinative Commission for Social Solidarity	41	10	0	0	0	0	0	0	0	0	51
8148	Radiology and Atomic Regulatory Commission	95	60	0	78	0	0	1	0	0	0	232
8151	Civil Aviation Regulatory Commission	0	56	0	0	0	0	0	0	0	398	454
8153	Ifta' Department	37	0	0	0	0	0	0	0	0	0	37
<b>Total</b>		<b>3718</b>	<b>288</b>	<b>1</b>	<b>224</b>	<b>0</b>	<b>32</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>398</b>	<b>4597</b>
<b>Overall</b>		<b>25969</b>	<b>937</b>	<b>110</b>	<b>1249</b>	<b>54</b>	<b>695</b>	<b>1244</b>	<b>1244</b>	<b>398</b>	<b>398</b>	<b>27516</b>

**Table No.(12)**

**According to Manpower Tables of the Government Ministries and Departments Overall Jobs for the Years 1999-2009**

No.	Chapter	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
0 101	The Hashemite Royal Court	151	150	189	185	216	233	262	291	295	297	297
0 201	Parliament	268	304	370	398	405	479	607	584	611	670	686
0 301	The Cabinet and Prime Minister's Office	192	211	239	253	228	254	262	275	290	326	341
0 302	Prime Ministry/Opinion and Legislation Bureau	0	0	0	0	53	55	61	78	73	77	76
0 303	Prime Ministry/Joint Procurement Department	0	0	0	0	0	0	33	32	47	58	63
0 304	Prime Ministry/Jordan News Agency	210	213	218	225	234	238	242	256	266	280	285
0 350	Ombudsman Bureau	0	0	0	0	0	0	0	0	0	44	65
0 401	Audit Department	575	575	575	600	599	629	631	638	647	726	717
0 501	Ministry of Public Sector Development	0	0	0	0	0	32	34	74	79	94	99
	Ministry of Administrative Development	0	0	0	26	22	0	0	0	0	0	0
0 601	Civil Service Bureau	123	135	130	140	147	157	158	183	190	245	277
	Administrative Control And Inspection Bureau	124	126	128	0	0	0	0	0	0	0	0
0 701	Ministry of Political Development	0			0	0	54	53	53	55	53	59
0 901	Jordan Royal Geographic Center	274	273	276	281	286	290	298	299	272	286	275
1001	Ministry of Interior	947	1060	1288	1484	1497	1533	1536	1541	1592	1665	1660
1002	Ministry of Interior/Civil Status and Passports Department	975	974	972	972	970	975	977	978	1038	1046	1069
1101	Ministry of Justice	2366	2430	3077	3660	4202	4268	4268	4170	4384	4931	5143
1201	Supreme Judge Department	638	655	655	700	729	733	833	854	1050	1135	1214
	Jordan Judicial Institute	37	38	38	0	0	0	0	0	0	0	0
1301	Ministry of Foreign Affairs	408	410	430	430	451	472	473	473	479	548	575
1401	Palestinian Affairs Department	147	146	146	149	151	151	151	151	150	149	149
1501	Ministry of Finance	1005	1016	1018	1062	1072	1073	1076	1073	1094	1150	1208
1502	Ministry of Finance/General Budget Department	84	86	86	95	107	123	125	125	127	133	157
1503	Ministry of Finance/Customs Department	2169	2261	2205	2289	2317	2311	2360	2831	2833	2834	2834
1504	Finance/Lands and Survey Department	1395	1397	1399	1404	1411	1412	1442	1446	1645	1743	1776
1505	Ministry of Finance/Public Supplies Department	107	106	106	106	106	114	115	114	113	117	121
	Ministry of Finance/Income Tax Department	1134	1137	1147	1170	1173	1187	0	0	0	0	0
	Ministry of Finance/Sales Tax Department	0	0	203	264	294	343	0	0	0	0	0
1506	Ministry of Finance/Income and Sales Tax Department	0	0	0	0	0	0	1535	1536	1673	1665	1667
1601	Ministry of Trade and Industry	755	718	690	669	527	516	500	497	609	737	753
1602	Ministry of Trade and Industry/Companies Control Department	0	0	0	0	85	90	104	114	134	164	162
1701	Ministry of Planning/National Planning Council	193	194	198	209	215	217	217	217	205	188	184
1702	Ministry of Planning/Public Statistics Department	334	323	324	323	341	340	345	413	411	495	685

No.	Chapter	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
1801	Ministry of Tourism and Antiquities/Tourism	235	241	242	240	242	522	231	251	313	317	371
1802	Ministry of Tourism and Antiquities/Public Antiquities Department	260	263	266	270	270	269	272	265	485	676	1230
1901	Ministry of Municipal Affairs	611	610	599	603	611	576	553	541	734	742	760
2001	Ministry of Energy and Mineral Resources	1021	1014	1010	985	794	753	742	694	622	587	497
2002	Ministry of Energy and Mineral Resources/Natural Resources Authority	472	471	472	472	468	468	468	455	699	685	780
2101	Ministry of Public Works and Housing	1377	1404	1423	1435	1436	1390	1393	1359	3304	4575	5321
2102	Ministry of Public Works/Government Tenders Department	69	68	70	72	78	80	85	86	89	113	131
2103	Ministry of Public Works/Government Buildings Department	0	0	0	0	0	0	0	0	0	970	1398
2201	Ministry of Agriculture	2679	2685	2688	2827	2877	2863	2865	2982	4186	4611	6569
	Ministry of Agriculture/Agricultural Marketing Corporation	147	147	136	0	0	0	0	0	0	0	0
2301	Ministry Water and Irrigation	71	165	168	165	166	167	167	168	179	163	179
2302	Ministry of Water and Irrigation/Jordan Valley Authority	1599	1605	1604	1601	1586	1587	1583	1581	1800	1615	1823
2401	Ministry of Environment	0	0	0	0	80	80	83	105	154	168	211
2501	Ministry of Education	66425	69423	72437	74168	76380	78747	84794	91306	94924	96822	99932
2601	Ministry of High Education and Scientific Research	1728	1715	1710	1700	1143	978	949	791	708	732	500
2701	Ministry of Health	22532	22932	23634	24367	25118	25627	26432	26755	27311	28021	29030
2801	Ministry of Social Development	1214	1218	1219	1066	1063	1145	1148	1332	2234	2451	2878
2901	Ministry of Labor	370	386	384	386	392	432	433	430	452	499	527
	Ministry of Media	63	64	63	64	63	0	0	0	0	0	0
3001	Ministry of Culture	368	370	374	313	297	0	293	291	311	334	364
3002	Ministry of Culture/Press and Publication Department	150	150	144	142	146	143	137	133	130	125	125
	Ministry of Youth	809	821	821	0	0	0	0	0	0	0	0
3003	Ministry of Culture/National Library	80	80	80	78	78	85	85	86	86	112	114
3004	Ministry of Culture/Jordan Information Center	0	0	0	0	0	62	60	81	82	0	0
3101	Ministry of Transport	88	89	90	90	90	90	94	94	102	119	150
3102	Ministry of Transport/Civil Aviation Authority	1442	1462	1459	1454	1451	1391	1386	1270	1052	0	0
3103	Ministry of Transport/Meteorology Department	302	304	306	316	320	319	316	304	302	301	302
3201	Ministry of Communications and Information Technology	4236	4154	4142	4106	3384	2995	2540	2224	1915	1769	1773
<b>Total</b>		<b>122959</b>	<b>126779</b>	<b>131648</b>	<b>134014</b>	<b>136371</b>	<b>139048</b>	<b>145807</b>	<b>152880</b>	<b>162536</b>	<b>167393</b>	<b>177562</b>

**Table No.(13)**  
**Units Jobs for the Years 1999-2009 According to Manpower Tables of the Government Overall**

No.	Chapter	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
8102	Water Authority	5492	5400	5426	5422	5370	5317	5048	5038	5131	5763	6499
8103	Ports Corporation	2545	2534	2543	2507	2427	2448	2442	2393	1770	1269	0
8104	Aqaba Railways Corporation	601	599	497	495	493	494	493	493	377	701	692
8105	Housing and Urban Development Corporation	320	312	310	306	305	302	301	301	604	561	615
106	Jordan Establishment for Investment	63	60	60	62	60	60	60	49	45	0	0
8107	Free Zones Corporation	438	441	440	414	414	415	421	419	442	435	474
8109	Civil Consumer Corporation	946	951	953	952	950	969	987	989	1112	1270	1451
8110	Vocational Training Corporation	1213	1214	1225	1526	1529	1534	1535	1519	1617	1580	1629
8111	Ministry of Awqaf and Islamic Affairs	4752	4752	4753	4758	4759	4759	5261	5265	5934	7039	7065
8114	Jordan Hejaz Railways	126	125	125	125	124	125	125	125	120	134	156
8115	Postal Saving Fund	68	54	54	55	55	55	55	55	62	63	64
8116	Jordan Academy of Arabic Language	33	33	33	33	33	33	33	33	33	35	35
8117	National Training Institute	106	112	109	108	108	108	108	103	92	90	89
119	Ministry of Education/Knowledge Tax	1	1	1	0	0	0	0	0	0	0	0
8120	National Aid Fund	219	220	220	225	225	226	226	226	315	349	377
8121	Jordan Investment Board	84	84	85	85	85	92	92	97	123	134	147
8122	Development and Employment Fund	87	87	87	87	89	89	93	95	102	109	116
8124	Jordan Institution for Standards and Metrology	141	147	166	217	214	244	244	259	307	347	377
125	Public Corporation for Environment Protection	80	80	79	80	0	0	0	0	0	0	0
8126	Telecommunication Regulatory Commission	73	106	108	108	145	177	190	190	199	211	211
8127	Radio and Television Corporation	1751	1752	1748	1727	1722	1727	1600	1588	1319	1525	1590
8128	Jordan Cooperative Corporation	205	174	174	173	173	172	172	142	150	171	177
8129	Petra Developmental and Tourism Region Authority	113	115	0	105	105	120	120	120	120	233	326
8131	Public Transport Regulatory Commission	209	98	88	161	73	69	77	89	97	114	137
8132	Electricity Regulatory Commission				66	89	89	100	99	99	99	99
8133	Jordan Atomic Energy Commission				73	73	73	73	77	75	118	149
8134	Higher Council for Youth				857	857	840	838	962	1166	1264	1382
8135	Awqaf Funds Development Institution				0	52	52	52	50	50	54	53
8136	Maritime Authority				0	8	34	38	40	45	60	71
8137	Higher Council for Media				0	2	26	26	39	45	32	0
8138	National Fund for the Support of Youth Movement					0	20	26	26	26	35	36
8139	Audiovisual Commission					0	26	34	44	44	49	52
8140	National Information Technology Center					0	63	63	63	77	82	98
8141	Jordan Food and Drug Administration					0	303	325	320	443	512	530
8142	Insurance Commission					0	65	66	88	107	118	122
8143	Securities Commission						125	125	165	181	181	181
8144	Aqaba Economic Private Zone Authority						0	0	28	27	27	28
8146	Jordan Enterprise Development Corporation							0	85	101	101	114
8147	Coordinative Commission for Social Solidarity								0	45	41	51
8148	Radiology and Atomic Regulatory Commission									0	95	232
8151	Civil Aviation Regulatory Commission									0	796	581
8152	Global Health Council									0	0	12
8153	Ifta' Department									0	172	188
8160	Aqaba Development Corporation									0	0	1231
8163	High Education Institutions Accreditation Authority									0	0	79
<b>Total</b>		<b>19666</b>	<b>19451</b>	<b>19284</b>	<b>20727</b>	<b>20539</b>	<b>21251</b>	<b>21449</b>	<b>21674</b>	<b>22602</b>	<b>25969</b>	<b>27516</b>

Note: The above mentioned data is taken from the manpower tables as well as the supplementary

**Table No.(14)**  
**୧୯୯୯-୨୦୦୯ of the Public Jobs of Government Ministries and Departments for the Years Development**

<b>According to Civil Service Regulation and Special Regulations</b>											
<b>Description</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
<b>Civil Service Regulation</b>											
Classified Jobs	82025	74625	71468	68490	64371	61807	59033	57218	48913	43485	40337
Non-classified jobs	39871	51004	58893	64075	70217	75314	84823	92934	108129	117518	130791
Contract Jobs	307	331	415	432	625	738	752	873	704	623	610
<b>Total</b>	<b>122203</b>	<b>125960</b>	<b>130776</b>	<b>132997</b>	<b>135213</b>	<b>137859</b>	<b>144608</b>	<b>151025</b>	<b>157746</b>	<b>161626</b>	<b>171738</b>
<b>Special Regulations</b>											
Number of Jobs	756	819	872	1017	1158	1189	1199	1855	4790	5767	5824
<b>Overall Total of Jobs</b>	<b>122959</b>	<b>126779</b>	<b>131648</b>	<b>134014</b>	<b>136371</b>	<b>139048</b>	<b>145807</b>	<b>152880</b>	<b>162536</b>	<b>167393</b>	<b>177562</b>

**Table No.(15)**  
**Units for the Years 1999-2009 Development of the Public Jobs of Government**

<b>According to Civil Service Regulation and Special Regulations</b>											
<b>Description</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
<b>Civil Service Regulation</b>											
Classified Jobs	4992	4747	4547	4593	4518	4421	3600	3610	3370	3404	2986
Non-classified jobs	13187	13280	13287	14192	14043	14152	15190	15153	16320	18632	19724
Contract Jobs	339	377	371	591	453	370	301	313	255	215	209
<b>Total</b>	<b>18518</b>	<b>18404</b>	<b>18205</b>	<b>19376</b>	<b>19014</b>	<b>18943</b>	<b>19091</b>	<b>19076</b>	<b>19945</b>	<b>22251</b>	<b>22919</b>
<b>Special Regulations</b>											
Number of Jobs	1148	1047	1079	1351	1525	2308	2358	2598	2657	3718	4597
<b>Overall Total of Jobs</b>	<b>19666</b>	<b>19451</b>	<b>19284</b>	<b>20727</b>	<b>20539</b>	<b>21251</b>	<b>21449</b>	<b>21674</b>	<b>22602</b>	<b>25969</b>	<b>27516</b>