

Chapter : 8104 Aqaba Railway Corporation

Vision : Safe and competitive local and regional transportation.

Mission : Achieving ARC to a significant level in transportation and meeting clients demands with the best efficiency keeping staff complacence.

Legal Framework: ARC Law No.(22) for the Year 1972.

Strategic Plan :

Preparation Year : 2009

Time Period Of Plan : 2009-2012

Date Of Last Update Plan :

Strategic Objectives / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target		
			Base Year	Value						
			2008	2009	2009	2010	2011	2012		
1 - Upgrading the institutional capacities of employees.	1	Number of administrative courses.	2007	29	48	30	41	31	31	30
	2	Number of technical courses.	2007	21	30	22	22	22	23	20
2 - Reducing access time of phosphate for the port and mines.	1	Access rate (hour).	2007	25.5	25	25	25	24.30	23.50	24

Programs / Performance Indicators												
Goal	Programs			Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target			
				Base Year	Value							
						2008	2009	2009	2010	2011	2012	
1	8061	Administration and Support Services	1	Percentage of qualified personnel.	2008	60%	55%	63%	50%	65%	67%	70%
2	8062	Railway Transport	1	Loading time (hour).	2008	2	2.3	1.5	2.15	2	2	2
			2	Unloading time (hour).	2008	1	1	1	1	54.	45.	45.
			3	Volume of mobile goods (million ton/annual).	2007	2.3	2.6	2.6	2.1	2.1	2.1	3

Programs Appropriations												
Goal	Programs				Estimated	Re-estimated	Estimated	indicative	indicative			
					2009	2009	2010	2011	2012			
1	8061	Administration and Support Services	Current		10800000	7976000	8361000	8513000	8697000			
			Capital		120000	91000	40000	50000	50000			
			Total		10920000	8067000	8401000	8563000	8747000			
2	8062	Railway Transport	Current		0	0	0	0	0			
			Capital		8947000	3369000	4360000	3450000	3450000			
			Total		8947000	3369000	4360000	3450000	3450000			
			Total of Current		10800000	7976000	8361000	8513000	8697000			
			Total of Capital		9067000	3460000	4400000	3500000	3500000			
			Total of Chapter		19867000	11436000	12761000	12013000	12197000			

Capital Projects Appropriations							
Prog.	Projects		Estimated	Re-estimated	Estimated	indicative	indicative
			2009	2009	2010	2011	2012
8061	001	Administration Project	120000	91000	40000	50000	50000
		Total Of Program	120000	91000	40000	50000	50000
8062	002	Modernizing trucks and engines	5585000	3369000	4360000	3450000	3450000
	003	Renewing and cleaning southern line	3362000	0	0	0	0
		Total Of Program	8947000	3369000	4360000	3450000	3450000
		Total	9067000	3460000	4400000	3500000	3500000

Budget Summary of Aqaba Railway Corporation

(In JDs)

Description	Actual 2008
1 - Revenues	
1 - Current Revenues	16,423,700
Total of Revenues	16,423,700
2 - Expenditures	
A - Current Expenditures	
1- SALARIES,WAGES & ALLOWANCES	3,499,479
2- OPERATIONAL EXPENDITURES	7,286,030
3- TRANSFERABLE EXPENDITURES	1,115,291
4- OTHER EXPENDITURES (NON-RECURRENT)	0
Total of Current Expenditures	11,900,800
B - Capital Expenditures	
1 - Self - Financed Projects	2,535,000
2 - Projects Financed by Loans	0
3 - Projects Financed by Grants	0
Total of Capital Expenditures	2,535,000
Total of Expenditures	14,435,800
3 - Deficit / Surplus before Financing	1,987,900
4 - Financing Budget	
A - Uses	
1 - Settlement of Domestic Loans Installments	1,987,900
Total of Uses	1,987,900
B - Sources	
1 - Budget Surplus	1,987,900
Total of Sources	1,987,900
5 - Deficit / Surplus after Financing	0

Budget Summary of Aqaba Railway Corporation

(In JDs)

Description		Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
Revenues						
142	Revenues of Selling Goods and Services	16000000	12660000	14300000	15200000	15500000
Total Revenues		16000000	12660000	14300000	15200000	15500000
Expenditures						
A - Current Expenditures						
211	Salaries, Wages and allowances	3280000	3273600	3761000	3878000	4012000
212	Social Security Contributions	220000	220000	396000	405000	417000
221	Use of Goods and Services	7035000	4346000	4072000	4093000	4127000
241	External Interests	95000	0	0	0	0
251	Subsidies to nonfinancial public corporations	30000	10000	10000	10000	10000
271	Pension and Compensations	50000	49400	45000	50000	50000
282	Other miscellaneous expenditures	90000	77000	77000	77000	81000
Total Current Expenditures		10800000	7976000	8361000	8513000	8697000
B - Capital Expenditures						
202001	Capital - Domestic Funding	9067000	3460000	4400000	3500000	3500000
Total Capital Expenditures		9067000	3460000	4400000	3500000	3500000
Total Expenditures		19867000	11436000	12761000	12013000	12197000
Deficit \ Surplus before Financing		-3867000	1224000	1539000	3187000	3303000
Financing Budget						
A - Uses						
5113001	Repayment of deficit before financing	3867000	0	0	0	0
5111001	Domestic Loans Installments Repayment	1690000	605000	0	0	0
5114001	Transferring the surplus of governmental units into treasury	0	619000	1539000	3187000	3303000
Total Uses		5557000	1224000	1539000	3187000	3303000
B - Sources						
4113001	Budget Surplus before financing	0	1224000	1539000	3187000	3303000
4111002	Domestic Loans Withdrawals	5557000	0	0	0	0
Total Sources		5557000	1224000	1539000	3187000	3303000
Deficit \ Surplus after Financing		0	0	0	0	0

Revenues

Chapter : 8104 Aqaba Railway Corporation

(In JDs)

GROUP No.	Item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
1421		Sales by Market Governmental Establishments					
	003	Current Revenues of Aqaba Railway Corporation					
	001	Phosphate Transportation Revenues	15500000	12510000	14150000	15000000	15300000
	999	Miscellaneous Revenues	500000	150000	150000	200000	200000
		Total of Item	16000000	12660000	14300000	15200000	15500000
		Total	16000000	12660000	14300000	15200000	15500000
		Total Revenues	16000000	12660000	14300000	15200000	15500000

Summary of Current Expenditures For the Year 2008

Chapter : 104 /1-Aqaba Railway Corporation

(In JDs)

Item		Actual
No	Title	2008
100	SALARIES,WAGES & ALLOWANCES	
101	Classified Employees	71756
102	Permanent Unclassified Employees	456420
103	Contract Employees	0
104	Wages	1169160
105	Personal Cost Of Living Allowance	587601
106	Family Allowance	73944
107	Basic Allowance	237084
108	Technical Allowance	30513
109	Specialization Allowance	0
110	Over - Time Allowance	676591
111	Additional Allowance	75819
112	Other Allowance	600
113	Transportation Allowance	16070
114	Transport Allowance	0
115	Field Visit Allowance	0
116	Employees Bonuses	103921
Total		3499479
200	OPERATIONAL EXPENDITURES(SERVICES & SUPPLIES)	
201	Rents	275900
202	Telecommunications Services	47238
203	Water	55104
204	Electricity	137673
205	Fuels	5256358
206	Maintenance Of machines,Furniture Apparatuses And Its Accessories	66012
207	Maintenance Of Vehicles,Heavy Duty Machines And Its Accessories	427773
208	Maintenance,Repair Of Buildings And Its Accessories	57387
209	Office Supplies	31257
210	Raw Materials (medicines,films ,food and supplies)	9662
211	Cleaning Services &Its Supplies (Including Cleaning Contracts)	2826
212	Insurance	485219
213	Official Travel Missions	189377
214	Others	244244
Total		7286030
300	TRANSFERABLE EXPENDITURES	
301	Social Security	216021
302	Contributions	5532
303	Scholarships & Training Courses	21327
304	Subsidies	500
305	Non - Employees'Bonuses	47188
306	Refunds On Previous Years Collections	0
307	Interests	65156
308	Pension & Compensations	759567
Total		1115291
400	OTHER EXPENDITURES (NON-RECURRENT)	
401	Furniture	0
402	Machines & Equipments	0
Total		0
Total of Chapter		11900800

Summary of Capital Expenditures For the Year 2008

Chapter : 104 Aqaba Railway Corporation

(In JDs)

Item		Actual
No	Title	2008
501	SALARIES	0
505	EQUIPMENTS,MACHINES AND APPARATUSES	2309549
506	VEHICLES AND HEAVY DUTY MACHINES	35290
508	WORKS AND CONSTRUCTIONS	11632
510	REPAIR AND MAINTENANCE OF BUILDINGS	10625
511	EQUIPPING AND FURNISHING	167904
Total of Chapter		2535000

Overall Summary of Current Expenditures

For the years 2009 - 2012

Chapter : 8104 Aqaba Railway Corporation

(In JDs)

Group	item	Description	Estimated 2009	Re-estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	101	Classified Employees' Salaries	73000	67000	70000	72000	74000
	102	Permanent Unclassified Employees' Salaries	800000	800000	864000	890000	925000
	104	Workers' Wages	500000	500000	250000	258000	265000
	105	Personal Cost of Living Allowance	650000	650000	1110000	1170000	1227000
	106	Family Allowance	80000	80000	110000	117000	125000
	107	Basic Allowance	300000	300000	250000	257000	264000
	108	Technical Allowance	40000	40000	45000	47000	49000
	110	Overtime Allowance	680000	680000	765000	765000	770000
	111	Additional Allowance	90000	90000	216000	220000	227000
	112	Other Allowances	600	600	1000	1000	1000
	113	Transportation Allowance	18400	18000	20000	21000	23000
	114	Transport Allowance	0	0	0	0	0
	116	Employees' bonuses	48000	48000	60000	60000	62000
Total			3280000	3273600	3761000	3878000	4012000
2121		Social Security Contributions					
	301	Social Security	220000	220000	396000	405000	417000
Total			220000	220000	396000	405000	417000
22		Use of Goods and Services					
2211		Use of Goods and Services					
	201	Rents	306000	306000	306000	306000	310000
	202	Telecommunications Services	60000	60000	50000	54000	55000
	203	Water	60000	60000	50000	50000	52000
	204	Electricity	130000	130000	120000	123000	125000
	205	Fuels	4960000	2500000	2500000	2500000	2500000
	206	Maintenance of Machines, furniture and accessories	47000	47000	40000	39000	42000
	207	Maintenance of Vehicles, Heavy Duty Machines and Accessories	490000	450000	200000	210000	212000
	208	Repair and maintenance of buildings and accessories	60000	34000	30000	32000	35000
	209	Office Supplies	30000	28000	28000	29000	32000
	210	Raw materials (Medicines, Clothes, Food, Films,etc..)	18000	18000	20000	20000	23000
	211	Cleaning Services and supplies (including cleaning contracts)	4000	3000	3000	3000	4000
	212	Insurance	420000	410000	420000	420000	425000
	213	Official Travel Missions	120000	120000	120000	120000	122000
	214	Other goods and services expenses	330000	180000	185000	187000	190000
Total			7035000	4346000	4072000	4093000	4127000
24		Interests					
2411		External Interests					
	307	External Interests	95000	0	0	0	0
Total			95000	0	0	0	0
25		Subsidies					
2511		Subsidies to nonfinancial public corporations					
	304	Subsidies to nonfinancial public corporations	30000	10000	10000	10000	10000
Total			30000	10000	10000	10000	10000
27		Social Benefits					
2711		Pension and Compensations					
	308	Pension and Compensations	50000	49400	45000	50000	50000
Total			50000	49400	45000	50000	50000
28		Other expenditures					
2821		Other miscellaneous expenditures					
	302	Contributions	10000	10000	10000	10000	10000
	303	Scientific Scholarships and Training Courses	25000	12000	12000	12000	14000
	305	Non-Employees' Bonuses	55000	55000	55000	55000	57000

Overall Summary of Current Expenditures**For the years 2009 - 2012****Chapter : 8104****Aqaba Railway Corporation****(In JDs)**

Group	item	Description	Estimated 2009	Re-estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
28		Other expenditures					
2821		Other miscellaneous expenditures					
Total			90000	77000	77000	77000	81000
Total of Chapter			10800000	7976000	8361000	8513000	8697000

Current Expenditures According to Program

For the years 2009 - 2012

Chapter : 8104 Aqaba Railway Corporation

Program : 8061 Administration and Support Services

(In JDs)

Group	item	Description	Estimated 2009	Re-estimated 2009	Estimated 2010	indicative 2011	indicative 2012
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	101	Classified Employees' Salaries	73000	67000	70000	72000	74000
	102	Permanent Unclassified Employees' Salaries	800000	800000	864000	890000	925000
	104	Workers' Wages	500000	500000	250000	258000	265000
	105	Personal Cost of Living Allowance	650000	650000	1110000	1170000	1227000
	106	Family Allowance	80000	80000	110000	117000	125000
	107	Basic Allowance	300000	300000	250000	257000	264000
	108	Technical Allowance	40000	40000	45000	47000	49000
	110	Overtime Allowance	680000	680000	765000	765000	770000
	111	Additional Allowance	90000	90000	216000	220000	227000
	112	Other Allowances	600	600	1000	1000	1000
	113	Transportation Allowance	18400	18000	20000	21000	23000
	114	Transport Allowance	0	0	0	0	0
	116	Employees' bonuses	48000	48000	60000	60000	62000
Total			3280000	3273600	3761000	3878000	4012000
2121		Social Security Contributions					
	301	Social Security	220000	220000	396000	405000	417000
Total			220000	220000	396000	405000	417000
22		Use of Goods and Services					
2211		Use of Goods and Services					
	201	Rents	306000	306000	306000	306000	310000
	202	Telecommunications Services	60000	60000	50000	54000	55000
	203	Water	60000	60000	50000	50000	52000
	204	Electricity	130000	130000	120000	123000	125000
	205	Fuels	4960000	2500000	2500000	2500000	2500000
	206	Maintenance of Machines, furniture and accessories	47000	47000	40000	39000	42000
	207	Maintenance of Vehicles, Heavy Duty Machines and Accessories	490000	450000	200000	210000	212000
	208	Repair and maintenance of buildings and accessories	60000	34000	30000	32000	35000
	209	Office Supplies	30000	28000	28000	29000	32000
	210	Raw materials (Medicines, Clothes, Food, Films,etc..)	18000	18000	20000	20000	23000
	211	Cleaning Services and supplies (including cleaning contracts)	4000	3000	3000	3000	4000
	212	Insurance	420000	410000	420000	420000	425000
	213	Official Travel Missions	120000	120000	120000	120000	122000
	214	Other goods and services expenses	330000	180000	185000	187000	190000
Total			7035000	4346000	4072000	4093000	4127000
24		Interests					
2411		External Interests					
	307	External Interests	95000	0	0	0	0
	001	External loans interests	95000	0	0	0	0
Total			95000	0	0	0	0
25		Subsidies					
2511		Subsidies to public corporations					
	304	Subsidies to nonfinancial public corporations	30000	10000	10000	10000	10000
Total			30000	10000	10000	10000	10000
27		Social Benefits					
2711		Pension and Compensations					
	308	Pension and Compensations	50000	49400	45000	50000	50000
Total			50000	49400	45000	50000	50000
28		Other expenditures					
2821		Other current expenses					
	302	Contributions	10000	10000	10000	10000	10000
	303	Scientific Scholarships and Training Courses	25000	12000	12000	12000	14000
	305	Non-Employees' Bonuses	55000	55000	55000	55000	57000
Total			90000	77000	77000	77000	81000
Total of Program			10800000	7976000	8361000	8513000	8697000

Current Expenditures According to Program

For the years 2009 - 2012

Chapter : 8104 Aqaba Railway Corporation

Total of Chapter	10800000	7976000	8361000	8513000	8697000
------------------	----------	---------	---------	---------	---------

Overall Summary of Capital Expenditures

For the years 2009 - 2012

Chapter : 8104 Aqaba Railway Corporation

(In JDs)

Group	item	Description	Estimated 2009	Re-estimated 2009	Estimated 2010	indicative 2011	indicative 2012
		Expenditures					
22		Use of Goods and Services					
2211		Use of Goods and Services					
	510	Buildings and facilities repair and maintenance	510000	10000	20000	10000	15000
Total			510000	10000	20000	10000	15000
		Fixed Assets					
31		Non-financial Assets					
3112		Fixed Assets					
	505	Equipments, Machines and Apparatus	8397000	3319000	4310000	3450000	3450000
	506	Vehicles and Heavy Duty Machines	110000	81000	0	40000	35000
Total			8507000	3400000	4310000	3490000	3485000
3113		Fixed Assets					
	511	Equipping and furnishing	0	0	20000	0	0
Total			0	0	20000	0	0
3122		Inventories					
	503	Materials and supplies	50000	50000	50000	0	0
Total			50000	50000	50000	0	0
Total of Chapter			9067000	3460000	4400000	3500000	3500000

Capital Expenditures According to Programs and Projects
For the years 2009 - 2012

Chapter : 8104 Aqaba Railway Corporation (In JDs)

Program :		8061	Administration and Support Services				
Project		001	Administration Project				
Fund Source		202001	Capital - Domestic Funding				
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
22		Use of Goods and Services					
2211		Use of Goods and Services					
	510	Buildings and facilities repair and maintenance					
	009	Miscellaneous buildings repair and renovation	10000	10000	20000	10000	15000
		Total of item	10000	10000	20000	10000	15000
31		Non-financial Assets					
3112		Machinery and Equipment					
	506	Vehicles and Heavy Duty Machines					
	003	Pick Up Cars	40000	28500	0	0	35000
	005	Medium-size Buses	50000	32500	0	40000	0
	015	Granes	20000	20000	0	0	0
		Total of item	110000	81000	0	40000	35000
3113		Other Fixed Assets					
	511	Equipping and furnishing					
	006	Buildings and Facilities Furnishing and Equipping	0	0	20000	0	0
		Total of item	0	0	20000	0	0
		Total of Project	120000	91000	40000	50000	50000
		Total of Programs	120000	91000	40000	50000	50000

Capital Expenditures According to Programs and Projects
For the years 2009 - 2012

Chapter : 8104 Aqaba Railway Corporation

(In JDs)

Program : 8062		Railway Transport					
Project 002		Modernizing trucks and engines					
Fund Source 202001		Capital - Domestic Funding					
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
31		Non-financial Assets					
3112		Machinery and Equipment					
	505	Equipments, Machines and Apparatus					
	010	Engine parts	400000	0	0	0	0
	023	Electricity equipment	105000	0	0	0	0
	028	Welding Machines and Compressers	50000	50000	520000	500000	500000
	030	Electricity Generators	30000	30000	0	0	0
	039	Partitions	500000	500000	250000	200000	200000
	051	Spare parts for trains and trailers	3550000	1860000	2700000	2000000	2000000
	052	Metal tracks	900000	879000	840000	750000	750000
		Total of item	5535000	3319000	4310000	3450000	3450000
3122		Inventories					
	503	Materials and supplies					
	013	Building Supplies	50000	50000	50000	0	0
		Total of item	50000	50000	50000	0	0
		Total of Project	5585000	3369000	4360000	3450000	3450000
Project 003		Renewing and cleaning southern line					
Fund Source 202001		Capital - Domestic Funding					
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
22		Use of Goods and Services					
2211		Use of Goods and Services					
	510	Buildings and facilities repair and maintenance					
	026	Maintaining railway line	500000	0	0	0	0
		Total of item	500000	0	0	0	0
31		Non-financial Assets					
3112		Machinery and Equipment					
	505	Equipments, Machines and Apparatus					
	013	Token Ticketing Devices	290000	0	0	0	0
	028	Welding Machines and Compressers	105000	0	0	0	0
	051	Spare parts for trains and trailers	1160000	0	0	0	0
	052	Metal tracks	1307000	0	0	0	0
		Total of item	2862000	0	0	0	0
		Total of Project	3362000	0	0	0	0
Total of Programs			8947000	3369000	4360000	3450000	3450000
Total of Chapter			9067000	3460000	4400000	3500000	3500000