

Chapter : 8107 Free Zones Corporation

Vision : Create a Free Zones that attract investments locally, regionally and globally.

Mission : A government institution that manages and invests in free zones, provide attractive investment environment to encourage import industries and develop international trading exchanges and transit trade, and adopt developed administrative and technical methods to achieve excellence in customer care, with commitment to local community service and preserve environment.

Legal Framework: Free Zones Corporation and amendments no. (32) for the year 1984.

Strategic Plan :

Preparation Year :

Time Period Of Plan :

Date Of Last Update Plan :

Strategic Objectives / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target		
			Base Year	Value						
					2008	2009		2009	2010	2011
1 - Increasing investment volume in different investment activities.	1	Increase in the invested capital volume in the public and private free zones (million JDs).	2007	1139.3	1253.2	1379	1352	1517	1668	1835
2 - Improving and developing the institutional performance.	1	Number of improved processes.	2008	10	10	11	11	12	13	15
	2	Number of provided e-services.	2007	4	5	5	5	5	4	3
	3	Number of used e-systems.	2007	23	28	3	3	3	3	3
3 - Increasing the satisfaction of service's recipients.	1	Internal service recipients satisfaction.	2006	64%	67%	69%	69%	70%	71%	73%
	2	Foreign services recipients satisfaction.	2006	76%	70%	81%	82%	83%	85%	86%
4 - The optimal usage of human resources.	1	Regulatory climate.	2004	70%	74%	78%	79%	81%	86%	90%
	2	Job satisfaction.	2006	64%	67%	71%	72%	74%	78%	82%
5 - The optimal usage of financial resources.	1	Usage efficiency - average change in surplus rate.	2007	118%	124%	130%	135%	137%	143%	151%
6 - Contributing to local society service.	1	Value of spending (thousand JDs).	2007	12.9	14.2	12.1	12.6	13.3	14.6	16.1

Programs / Performance Indicators													
Goal	Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target			
					Base Year	Value				2008	2009	2009	2010
1	8102	Free Zones	1	Degree of Satisfaction of the Corporation's stakeholders.	2006	76%	70%	81%	82%	83%	85%	86%	
2	8101	Administration and Support Services	1	Number of new electronic services.	2007	4	5	5	6	5	4	3	

Programs Appropriations										
Goal	Programs				Estimated	Re-estimated	Estimated	indicative	indicative	
					2009	2009	2010	2011	2012	
1	8102	Free Zones		Current	0	0	0	0	0	
				Capital	4749605	953000	4700000	5562500	5523500	
				Total	4749605	953000	4700000	5562500	5523500	
2	8101	Administration and Support Services		Current	4100000	3720000	3950000	4040000	4210000	
				Capital	1250395	547000	300000	437500	476500	
				Total	5350395	4267000	4250000	4477500	4686500	
				Total of Current	4100000	3720000	3950000	4040000	4210000	
				Total of Capital	6000000	1500000	5000000	6000000	6000000	
				Total of Chapter	10100000	5220000	8950000	10040000	10210000	

Capital Projects Appropriations										
Prog.	Projects				Estimated	Re-estimated	Estimated	indicative	indicative	
					2009	2009	2010	2011	2012	

Capital Projects Appropriations						
Prog.	Projects		Estimated	Re-estimated	Estimated	indicative
			2009	2009	2010	2011
8102	001	Free Zones Program Administration Project	659000	133000	770000	857500
	002	Developing and modernizing the infrastructure of the free zone/Za	1069605	70000	980000	865000
	003	Developing and modernizing the infrastructure of the free zone/AI	1748000	750000	1750000	2340000
	004	Developing the infrastructure of joint free zone /The Hashemite U	1273000	0	1200000	1500000
		Total Of Program	4749605	953000	4700000	5562500
8101	001	Administration Project	1250395	547000	300000	437500
		Total Of Program	1250395	547000	300000	437500
		Total	6000000	1500000	5000000	6000000

Budget Summary of Free-Zone Corporation

(In JDs)

Description	Actual 2008
1 - Revenues	
1 - Current Revenues	19,232,000
Total of Revenues	19,232,000
2 - Expenditures	
A - Current Expenditures	
1- SALARIES,WAGES & ALLOWANCES	1,525,100
2- OPERATIONAL EXPENDITURES	1,805,400
3- TRANSFERABLE EXPENDITURES	389,500
4- OTHER EXPENDITURES (NON-RECURRENT)	0
Total of Current Expenditures	3,720,000
B - Capital Expenditures	
1 - Self - Financed Projects	5,129,000
2 - Projects Financed by Loans	0
3 - Projects Financed by Grants	0
Total of Capital Expenditures	5,129,000
Total of Expenditures	8,849,000
3 - Deficit / Surplus before Financing	10,383,000
4 - Financing Budget	
A - Uses	
1 - Treasury Transfers	13,000,000
Total of Uses	13,000,000
B - Sources	
1 - Budget Surplus	10,383,000
2 - Previous Surpluses	2,617,000
Total of Sources	13,000,000
5 - Deficit / Surplus after Financing	0

Budget Summary of Free Zones Corporation

(In JDs)

Description		Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
Revenues						
141	Property Income	6750000	4850000	5900000	6050000	8000000
142	Revenues of Selling Goods and Services	17350000	18150000	18700000	20950000	22000000
Total Revenues		24100000	23000000	24600000	27000000	30000000
Expenditures						
A - Current Expenditures						
211	Salaries, Wages and allowances	1550400	1517000	1646000	1703000	1800600
212	Social Security Contributions	135000	133000	150000	157500	163000
221	Use of Goods and Services	2129300	1820000	1898000	1915500	1970900
251	Subsidies to nonfinancial public corporations	15000	15000	15000	15000	16000
271	Pension and Compensations	2000	1000	2000	2000	1000
282	Other miscellaneous expenditures	268300	234000	239000	247000	258500
Total Current Expenditures		4100000	3720000	3950000	4040000	4210000
B - Capital Expenditures						
202001	Capital - Domestic Funding	6000000	1500000	5000000	6000000	6000000
Total Capital Expenditures		6000000	1500000	5000000	6000000	6000000
Total Expenditures		10100000	5220000	8950000	10040000	10210000
Deficit \ Surplus before Financing		14000000	17780000	15650000	16960000	19790000
Financing Budget						
A - Uses						
5113001	Repayment of deficit before financing	0	0	0	0	0
5114001	Transferring the surplus of governmental units into treasury	14000000	17780000	15650000	16960000	19790000
Total Uses		14000000	17780000	15650000	16960000	19790000
B - Sources						
4113001	Budget Surplus before financing	14000000	17780000	15650000	16960000	19790000
Total Sources		14000000	17780000	15650000	16960000	19790000
Deficit \ Surplus after Financing		0	0	0	0	0

Revenues

Chapter : 8107 Free Zones Corporation

(In JDs)

GROUP No.	Item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
1411		Interest					
	901	Interests received by Independent Institutions					
	002	Bank interests	700000	750000	850000	900000	2000000
		Total of Item	700000	750000	850000	900000	2000000
		Total	700000	750000	850000	900000	2000000
1415		Rent					
	901	Rents received by Independent Institutions					
	001	Rents	6050000	4100000	5050000	5150000	6000000
		Total of Item	6050000	4100000	5050000	5150000	6000000
		Total	6050000	4100000	5050000	5150000	6000000
1421		Sales by Market Governmental Establishments					
	006	Current revenues of Free Zones Corporation					
	001	Revenues of Services Allowance for Special Free Zones	4005000	6927000	5510000	5850000	5200000
	002	Assignment Allowances Revenues	3110000	3500000	3500000	4000000	4500000
	003	Storing Allowance Revenues	4565000	1803000	1900000	2000000	2500000
	004	Insurance Allowance Revenues	1100000	1060000	1000000	1500000	1700000
	005	General Services Allowance Revenues	1650000	2000000	2700000	3000000	3100000
	006	Waters Prices Revenues	120000	60000	90000	100000	300000
	999	Miscellaneous Revenues	2800000	2800000	4000000	4500000	4700000
		Total of Item	17350000	18150000	18700000	20950000	22000000
		Total	17350000	18150000	18700000	20950000	22000000
		Total Revenues	24100000	23000000	24600000	27000000	30000000

Summary of Current Expenditures For the Year 2008

Chapter : 107 /1-Free-Zone Corporation

(In JDs)

Item		Actual
No	Title	2008
100	SALARIES,WAGES & ALLOWANCES	
101	Classified Employees	133200
102	Permanent Unclassified Employees	364200
103	Contract Employees	0
104	Wages	0
105	Personal Cost Of Living Allowance	727200
106	Family Allowance	56100
107	Basic Allowance	170400
108	Technical Allowance	0
109	Specialization Allowance	0
110	Over - Time Allowance	0
111	Additional Allowance	37500
112	Other Allowance	600
113	Transportation Allowance	16500
114	Transport Allowance	19400
115	Field Visit Allowance	0
116	Employees Bonuses	0
Total		1525100
200	OPERATIONAL EXPENDITURES(SERVICES & SUPPLIES)	
201	Rents	149400
202	Telecommunications Services	79300
203	Water	79900
204	Electricity	399900
205	Fuels	214900
206	Maintenance Of machines,Furniture Apparatuses And Its Accessories	39400
207	Maintenance Of Vehicles,Heavy Duty Machines And Its Accessories	54600
208	Maintenance,Repair Of Buildings And Its Accessories	23000
209	Office Supplies	64000
210	Raw Materials (medicines,films ,food and supplies)	89600
211	Cleaning Services &Its Supplies (Including Cleaning Contracts)	85000
212	Insurance	106000
213	Official Travel Missions	22500
214	Others	397900
Total		1805400
300	TRANSFERABLE EXPENDITURES	
301	Social Security	130000
302	Contributions	187000
303	Scholarships & Training Courses	50000
304	Subsidies	8500
305	Non - Employees'Bonuses	14000
306	Refunds On Previous Years Collections	0
307	Interests	0
308	Pension & Compensations	0
Total		389500
400	OTHER EXPENDITURES (NON-RECURRENT)	
401	Furniture	0
402	Machines & Equipments	0
Total		0
Total of Chapter		3720000

Summary of Capital Expenditures For the Year 2008

Chapter : 107 Free-Zone Corporation

(In JDs)

Item		Actual
No	Title	2008
501	SALARIES	0
504	STUDIES,RESEARCHES AND CONSULTATION	49955
505	EQUIPMENTS,MACHINES AND APPARATUSES	420778
506	VEHICLES AND HEAVY DUTY MACHINES	110500
508	WORKS AND CONSTRUCTIONS	4207806
510	REPAIR AND MAINTENANCE OF BUILDINGS	310000
511	EQUIPPING AND FURNISHING	29961
Total of Chapter		5129000

Overall Summary of Current Expenditures
For the years 2009 - 2012

Chapter : 8107 Free Zones Corporation

(In JDs)

Group	item	Description	Estimated 2009	Re-estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	101	Classified Employees' Salaries	140000	134000	145000	157400	170000
	102	Permanent Unclassified Employees' Salaries	365800	364000	412000	420000	450000
	104	Workers' Wages	0	0	0	0	0
	105	Personal Cost of Living Allowance	728000	719000	745000	760000	778000
	106	Family Allowance	60000	57000	70000	72000	81500
	107	Basic Allowance	170000	162000	174000	178000	191000
	111	Additional Allowance	40000	37000	44000	50000	56500
	112	Other Allowances	600	600	600	600	600
	113	Transportation Allowance	24000	22500	27000	33000	37000
	114	Transport Allowance	22000	20900	28400	32000	36000
	116	Employees' bonuses	0	0	0	0	0
Total			1550400	1517000	1646000	1703000	1800600
2121		Social Security Contributions					
	301	Social Security	135000	133000	150000	157500	163000
Total			135000	133000	150000	157500	163000
22		Use of Goods and Services					
2211		Use of Goods and Services					
	201	Rents	221600	210000	220000	220000	224000
	202	Telecommunications Services	77000	65000	78500	94000	95500
	203	Water	116000	85000	91000	95000	98500
	204	Electricity	366000	310000	312000	310000	318500
	205	Fuels	195700	175000	185000	185000	192500
	206	Maintenance of Machines, furniture and accessories	58000	40000	46700	46700	49600
	207	Maintenance of Vehicles, Heavy Duty Machines and Accessories	60000	45000	50000	50000	53000
	208	Repair and maintenance of buildings and accessories	24000	18000	19800	19800	24000
	209	Office Supplies	77000	67000	70000	70000	72800
	210	Raw materials (Medicines, Clothes, Food, Films,etc..)	118000	90000	100000	100000	104000
	211	Cleaning Services and supplies (including cleaning contracts	100000	85000	90000	90000	90000
	212	Insurance	108000	95000	100000	100000	103500
	213	Official Travel Missions	28000	25000	26000	26000	27000
	214	Other goods and services expenses	580000	510000	509000	509000	518000
Total			2129300	1820000	1898000	1915500	1970900
25		Subsidies					
2511		Subsidies to nonfinancial public corporations					
	304	Subsidies to nonfinancial public corporations	15000	15000	15000	15000	16000
Total			15000	15000	15000	15000	16000
27		Social Benefits					
2711		Pension and Compensations					
	308	Pension and Compensations	2000	1000	2000	2000	1000
Total			2000	1000	2000	2000	1000
28		Other expenditures					
2821		Other miscellaneous expenditures					
	302	Contributions	180300	160000	165000	171000	176000
	303	Scientific Scholarships and Training Courses	70000	56000	56000	58000	63500
	305	Non-Employees' Bonuses	18000	18000	18000	18000	19000
Total			268300	234000	239000	247000	258500
Total of Chapter			4100000	3720000	3950000	4040000	4210000

Current Expenditures According to Program

For the years 2009 - 2012

Chapter : 8107 Free Zones Corporation

Program : 8101 Administration and Support Services

(In JDs)

Group	item	Description	Estimated 2009	Re-estimated 2009	Estimated 2010	indicative 2011	indicative 2012
21		Compensations of Employees					
2111		Salaries, Wages and allowances					
	101	Classified Employees' Salaries	140000	134000	145000	157400	170000
	102	Permanent Unclassified Employees' Salaries	365800	364000	412000	420000	450000
	104	Workers' Wages	0	0	0	0	0
	105	Personal Cost of Living Allowance	728000	719000	745000	760000	778000
	106	Family Allowance	60000	57000	70000	72000	81500
	107	Basic Allowance	170000	162000	174000	178000	191000
	111	Additional Allowance	40000	37000	44000	50000	56500
	112	Other Allowances	600	600	600	600	600
	113	Transportation Allowance	24000	22500	27000	33000	37000
	114	Transport Allowance	22000	20900	28400	32000	36000
	116	Employees' bonuses	0	0	0	0	0
Total			1550400	1517000	1646000	1703000	1800600
2121		Social Security Contributions					
	301	Social Security	135000	133000	150000	157500	163000
Total			135000	133000	150000	157500	163000
22		Use of Goods and Services					
2211		Use of Goods and Services					
	201	Rents	221600	210000	220000	220000	224000
	202	Telecommunications Services	77000	65000	78500	94000	95500
	203	Water	116000	85000	91000	95000	98500
	204	Electricity	366000	310000	312000	310000	318500
	205	Fuels	195700	175000	185000	185000	192500
	206	Maintenance of Machines, furniture and accessories	58000	40000	46700	46700	49600
	207	Maintenance of Vehicles, Heavy Duty Machines and Accessories	60000	45000	50000	50000	53000
	208	Repair and maintenance of buildings and accessories	24000	18000	19800	19800	24000
	209	Office Supplies	77000	67000	70000	70000	72800
	210	Raw materials (Medicines, Clothes, Food, Films,etc..)	118000	90000	100000	100000	104000
	211	Cleaning Services and supplies (including cleaning contracts)	100000	85000	90000	90000	90000
	212	Insurance	108000	95000	100000	100000	103500
	213	Official Travel Missions	28000	25000	26000	26000	27000
	214	Other goods and services expenses	580000	510000	509000	509000	518000
Total			2129300	1820000	1898000	1915500	1970900
25		Subsidies					
2511		Subsidies to public corporations					
	304	Subsidies to nonfinancial public corporations	15000	15000	15000	15000	16000
Total			15000	15000	15000	15000	16000
27		Social Benefits					
2711		Pension and Compensations					
	308	Pension and Compensations	2000	1000	2000	2000	1000
Total			2000	1000	2000	2000	1000
28		Other expenditures					
2821		Other current expenses					
	302	Contributions	180300	160000	165000	171000	176000
	303	Scientific Scholarships and Training Courses	70000	56000	56000	58000	63500
	305	Non-Employees' Bonuses	18000	18000	18000	18000	19000
Total			268300	234000	239000	247000	258500
Total of Program			4100000	3720000	3950000	4040000	4210000
Total of Chapter			4100000	3720000	3950000	4040000	4210000

Overall Summary of Capital Expenditures

For the years 2009 - 2012

Chapter : 8107 Free Zones Corporation

(In JDs)

Group	item	Description	Estimated 2009	Re-estimated 2009	Estimated 2010	indicative 2011	indicative 2012
		Expenditures					
22		Use of Goods and Services					
2211		Use of Goods and Services					
	510	Buildings and facilities repair and maintenance	461000	100000	410000	475000	980000
Total			461000	100000	410000	475000	980000
28		Other expenditures					
2822		Other miscellaneous expenditures					
	504	Studies, Researches and Consultations	62000	15000	50000	62000	62000
Total			62000	15000	50000	62000	62000
		Fixed Assets					
31		Non-financial Assets					
3111		Fixed Assets					
	508	Works and Constructions	4218605	833000	4225000	5005000	4430000
Total			4218605	833000	4225000	5005000	4430000
3112		Fixed Assets					
	505	Equipments, Machines and Apparatus	403000	99000	278000	410500	473500
	506	Vehicles and Heavy Duty Machines	811395	445000	0	0	0
Total			1214395	544000	278000	410500	473500
3113		Fixed Assets					
	511	Equipping and furnishing	44000	8000	37000	47500	54500
Total			44000	8000	37000	47500	54500
Total of Chapter			6000000	1500000	5000000	6000000	6000000

Capital Expenditures According to Programs and Projects
For the years 2009 - 2012

Chapter : 8107 Free Zones Corporation

(In JDs)

Program : 8101		Administration and Support Services					
Project 001		Administration Project					
Fund Source 202001		Capital - Domestic Funding					
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
28		Other expenditures					
2822		Other Capital expenditures					
	504	Studies, Researches and Consultations					
	036	Different studies	62000	15000	50000	62000	62000
		Total of item	62000	15000	50000	62000	62000
31		Non-financial Assets					
3112		Machinery and Equipment					
	505	Equipments, Machines and Apparatus					
	001	Computers and accessories	377000	87000	250000	375500	414500
		Total of item	377000	87000	250000	375500	414500
	506	Vehicles and Heavy Duty Machines					
	001	Sedans	35000	10000	0	0	0
	005	Medium-size Buses	35000	10000	0	0	0
	016	Loader	185000	150000	0	0	0
	022	Drill	224395	125000	0	0	0
	023	Bldouzer	332000	150000	0	0	0
		Total of item	811395	445000	0	0	0
		Total of Project	1250395	547000	300000	437500	476500
		Total of Programs	1250395	547000	300000	437500	476500

Capital Expenditures According to Programs and Projects
For the years 2009 - 2012

Chapter : 8107 Free Zones Corporation

(In JDs)

Program : 8102 Free Zones							
Project	001	Free Zones Program Administration Project					
Fund Source	202001	Capital - Domestic Funding					
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
22		Use of Goods and Services					
2211		Use of Goods and Services					
	510	Buildings and facilities repair and maintenance					
	008	Miscellaneous buildings maintenance	461000	100000	410000	475000	980000
		Total of item	461000	100000	410000	475000	980000
31		Non-financial Assets					
3111		Buildings and Constructions					
	508	Works and Constructions					
	040	Different constructions	128000	13000	295000	300000	400000
		Total of item	128000	13000	295000	300000	400000
3112		Machinery and Equipment					
	505	Equipments, Machines and Apparatus					
	003	Office apparatus and equipment	13000	3500	17000	18000	31000
	012	Air Conditioners	13000	8500	11000	17000	28000
		Total of item	26000	12000	28000	35000	59000
3113		Other Fixed Assets					
	511	Equipping and furnishing					
	006	Buildings and Facilities Furnishing and Equipping	44000	8000	37000	47500	54500
		Total of item	44000	8000	37000	47500	54500
		Total of Project	659000	133000	770000	857500	1493500
Project	002	Developing and modernizing the infrastructure of the free zone/Zarqa					
Fund Source	202001	Capital - Domestic Funding					
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
31		Non-financial Assets					
3111		Buildings and Constructions					
	508	Works and Constructions					
	019	water networks Construction	213000	10000	180000	200000	250000
	020	Sewerage Networks Construction	221000	10000	180000	0	0
	028	Lightening Roads and Yards Construction	280605	15000	350000	335000	500000
	030	Communcation Network Construction	89000	20000	80000	80000	0
	031	Yards Pavement	266000	15000	190000	250000	0
		Total of item	1069605	70000	980000	865000	750000
		Total of Project	1069605	70000	980000	865000	750000
Project	003	Developing and modernizing the infrastructure of the free zone/AI-Karameh					
Fund Source	202001	Capital - Domestic Funding					
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
31		Non-financial Assets					
3111		Buildings and Constructions					
	508	Works and Constructions					
	028	Lightening Roads and Yards Construction	266000	150000	180000	250000	200000
	029	Electricity Station Construction	400000	200000	300000	450000	0
	030	Communcation Network Construction	62000	30000	50000	70000	80000
	031	Yards Pavement	66000	40000	50000	0	0
	040	Different constructions	798000	250000	1000000	1300000	1500000
	045	Establishing and completing reservoirs	156000	80000	170000	270000	0
		Total of item	1748000	750000	1750000	2340000	1780000
		Total of Project	1748000	750000	1750000	2340000	1780000

Capital Expenditures According to Programs and Projects
For the years 2009 - 2012

Chapter : 8107 Free Zones Corporation

(In JDs)

Program : 8102		Free Zones					
Project		004 Developing the infrastructure of joint free zone /The Hashemite University					
Fund Source		202001 Capital - Domestic Funding					
Group	item	Description	Estimated 2009	Re-Estimated 2009	Estimated 2010	Indicative 2011	Indicative 2012
31		Non-financial Assets					
3111		Buildings and Constructions					
	508	Works and Constructions					
	040	Different constructions	1273000	0	1200000	1500000	1500000
		Total of item	1273000	0	1200000	1500000	1500000
		Total of Project	1273000	0	1200000	1500000	1500000
Total of Programs			4749605	953000	4700000	5562500	5523500
Total of Chapter			6000000	1500000	5000000	6000000	6000000