

Chapter : 8169 Jordanian Airports Company

Vision : To become the distinguished supply for aviation and infrastructure services for airports in the Middle East

Mission : Provide airports and their users with administrative, technical and operational services as per the international standards of efficiency, quality, safety and security.

Legal Framework: The decision of Cabinet No.(3404) dated in 2/12/2008.

Strategic Objectives / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target		
			Base Year	Value						
					2012	2013		2014	2015	2016
1 - Developing the operational and institutional performance.	1	Satisfaction percentage of service recipients	2009	-	%65	%70	%70	%70	%72	%75
2 - Improving the government investments in airports.	1	Return on company's capital	2009	-	%1	%1	%1	%1	%1	%1

Programs / Performance Indicators												
Goal	Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target		
					Base Year	Value						
					2012	2013	2013	2014		2015	2016	
1	9201	Administration and Support Services	1	Percentage of qualified employees.	2009	-	%60	%60	%60	%60	%60	%60
			2	Percentage of employees satisfaction	2009	-	%70	%71	%71	%72	%73	%73
2	9202	Maintaining and running the airports	1	Number of annual passengers.	2009	-	270000	281000	281216	290000	300000	315000
			2	Number of annual air flights.	2009	-	22855	23582	23582	27000	30000	33000
			3	Number of annual training trips.	2009	-	15750	20948	20948	25000	28000	30000

Programs Appropriations									
Goal	Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2012	2013	2013	2014	2015	2016
1	9201	Administration and Support Services	Current	816139	899000	799000	943000	1023000	1076000
			Capital	34698	30000	30000	30000	30000	30000
			Total	850837	929000	829000	973000	1053000	1106000
2	9202	Maintaining and running the airports	Current	2160361	2503000	2344000	2617000	2760000	2874000
			Capital	1366302	3450000	2200000	4450000	4450000	4450000
			Total	3526663	5953000	4544000	7067000	7210000	7324000
			Total of Current	2976500	3402000	3143000	3560000	3783000	3950000
			Total of Capital	1401000	3480000	2230000	4480000	4480000	4480000
			Total of Chapter	4377500	6882000	5373000	8040000	8263000	8430000

Capital Projects Appropriations									
Prog.	Projects			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2012	2013	2013	2014	2015	2016
9201	001	Administration Project		34698	30000	30000	30000	30000	30000
		Total Of Program		34698	30000	30000	30000	30000	30000
9202	001	Updating and maintaining the buildings of airports facilities		1366302	1400000	1200000	1400000	1400000	1400000
	004	Establishing the external security fence in Queen Rania International Airport		0	50000	0	50000	50000	50000
	008	Re-habilitate Amman Civil Airport		0	2000000	1000000	3000000	3000000	3000000
		Total Of Program		1366302	3450000	2200000	4450000	4450000	4450000
		Total		1401000	3480000	2230000	4480000	4480000	4480000

Budget Summary of Jordanian Airports Company

(In JDs)

Description		Actual 2012	Estimated 2013	Re-estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
Revenues							
1332	Gov Subsidy (Capital)	0	0	0	0	0	0
142	Revenues of Selling Goods and Services	3137200	5016000	4819000	6000000	6582000	7220000
Total Revenues		3137200	5016000	4819000	6000000	6582000	7220000
Expenditures							
A - Current Expenditures							
211	Salaries, Wages and allowances	1682846	1864000	1737000	1998000	2132000	2215000
212	Social Security Contributions	145000	198000	166000	197000	211000	220000
221	Use of Goods and Services	1071801	1230000	1150000	1275000	1350000	1425000
271	Pension and Compensations	1653	30000	25000	20000	20000	20000
282	Other miscellaneous expenditures	75200	80000	65000	70000	70000	70000
Total Current Expenditures		2976500	3402000	3143000	3560000	3783000	3950000
B - Capital Expenditures							
202001	Capital - Domestic Funding	1401000	3480000	2230000	4480000	4480000	4480000
202002	Government Subsidy - Capital	0	0	0	0	0	0
Total Capital Expenditures		1401000	3480000	2230000	4480000	4480000	4480000
Total Expenditures		4377500	6882000	5373000	8040000	8263000	8430000
Deficit \ Surplus before Financing		-1240300	-1866000	-554000	-2040000	-1681000	-1210000
FINANCING BUDGET							
A - Uses							
5113001	Repayment of deficit before financing	1240300	1866000	554000	2040000	1681000	1210000
5114001	Transferring the surplus of governmental units into trea	22700	0	135000	489000	0	0
5119007	Reserves for Obligations Repayment	3218000	435000	2529000	0	0	0
Total Uses		4481000	2301000	3218000	2529000	1681000	1210000
B - Sources							
4113001	Budget Surplus before financing	0	0	0	0	0	0
4111002	Domestic Loans Withdrawals	0	0	0	0	1681000	1210000
4119004	Usage of reserves for liabilities repayment	4481000	2301000	3218000	2529000	0	0
Total Sources		4481000	2301000	3218000	2529000	1681000	1210000
Deficit \ Surplus after Financing		0	0	0	0	0	0

Revenues

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(In JDs)

Group No.	Item	Description	Actual 2012	Estimated 2013	Re-estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
1421		Sales by Market Governmental Establishments						
	059	Current Revenues of Jordan Airports Company						
	002	Landing fees	323780	378000	400000	440000	484000	532000
	003	Landing lighting revenue	36700	44000	40000	44000	48000	52000
	004	Accommodation revenue	443864	607000	607000	667000	733000	806000
	005	Taking off lighting revenue	23579	27000	27000	29000	31000	34000
	006	Cabin Use reveue	89155	300000	300000	300000	330000	363000
	007	Current locations investment revenue	824444	1944000	1944000	2020000	2224000	2446000
	008	New expected invetsments revenue	0	165000	0	262000	287000	315000
	009	Ground Handling	432784	590000	590000	620000	682000	750000
	010	Self-handling	98434	150000	100000	100000	110000	121000
	011	Fuel fees revenue	214737	150000	200000	220000	242000	266000
	012	Cars licenses revenue	6920	10000	10000	11000	12000	13000
	013	Persons Licenses Revenue	61458	60000	60000	66000	72000	79000
	014	Payable interests revenue	63337	75000	75000	82000	90000	99000
	015	Water selling revenue	293028	300000	200000	200000	220000	242000
	016	Electricity selling revenue	8859	5500	5500	6000	6000	6000
	017	Cars parking revenue	31153	30500	30500	33000	36000	39000
	018	Revenues of locations occupied by the Authority	142298	150000	150000	150000	150000	150000
	021	Revenues of security survey for air freight projec	0	0	0	700000	770000	847000
	999	Miscellaneous revenues	42670	30000	80000	50000	55000	60000
		Total of Item	3137200	5016000	4819000	6000000	6582000	7220000
		Total	3137200	5016000	4819000	6000000	6582000	7220000
		Total Revenues	3137200	5016000	4819000	6000000	6582000	7220000

Overall Summary of Current Expenditures for the years 2012 - 2016

Chapter : 8169 Jordanian Airports Company

(In JDs)

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Contract Employees	1442024	1589000	1462000	1673000	1787000	1855000
	110	Overtime Allowance	22000	50000	50000	75000	85000	90000
	114	Transport Allowance	148822	165000	165000	190000	200000	210000
	116	Employees' bonuses	70000	60000	60000	60000	60000	60000
Total			1682846	1864000	1737000	1998000	2132000	2215000
2121		Social Security Contributions						
	301	Social Security	145000	198000	166000	197000	211000	220000
Total			145000	198000	166000	197000	211000	220000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	20998	15000	15000	15000	16000	17000
	203	Water	22000	40000	30000	30000	32000	34000
	204	Electricity	298000	412000	380000	375000	395500	425000
	205	Fuels	69758	95000	95000	75000	78000	81000
	206	Maintenance of Machines, furniture and	32000	15000	15000	15000	15500	16000
	207	Maintenance of Vehicles, Heavy Duty M	37000	40000	40000	40000	41000	42000
	208	Repair and maintenance of buildings a	61000	40000	40000	50000	52000	54000
	209	Office Supplies	34798	36000	36000	28000	30000	32000
	210	Raw materials (Medicines, Clothes, Fo	33798	13000	10000	8000	8500	9000
	211	Cleaning Services and supplies (inclu	117000	185000	185000	180000	187000	195000
	212	Insurance	209604	189000	189000	202000	224000	235000
	213	Official Travel Missions	22526	35000	20000	20000	21000	22000
	214	Other goods and services expenses	113319	115000	95000	237000	249500	263000
Total			1071801	1230000	1150000	1275000	1350000	1425000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	1653	30000	25000	20000	20000	20000
Total			1653	30000	25000	20000	20000	20000
28		Other expenditures						
2821		Other miscellaneous expenditur						
	303	Scientific Scholarships and Training C	60000	40000	30000	45000	45000	45000
	305	Non-Employees' Bonuses	15200	40000	35000	25000	25000	25000
Total			75200	80000	65000	70000	70000	70000
Total of Chapter			2976500	3402000	3143000	3560000	3783000	3950000

Current Expenditures According to Program For the years 2012 - 2016

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9201 Administration and Support Services

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Contract Employees	448785	505000	448000	550000	600000	630000
	110	Overtime Allowance	6000	10000	10000	20000	25000	27000
	114	Transport Allowance	49000	52000	52000	65000	70000	75000
	116	Employees' bonuses	36000	20000	20000	20000	20000	20000
Total			539785	587000	530000	655000	715000	752000
2121		Social Security Contributions						
	301	Social Security	37000	45000	45000	60000	66000	70000
Total			37000	45000	45000	60000	66000	70000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	5051	5000	5000	5000	5500	6000
	203	Water	8000	10000	10000	10000	11000	12000
	204	Electricity	6000	12000	12000	15000	16000	17000
	205	Fuels	9637	15000	15000	15000	16000	17000
	209	Office Supplies	8798	8000	8000	8000	9000	10000
	210	Raw materials (Medicines, Clothes	7798	3000	0	3000	3500	4000
	212	Insurance	45372	14000	14000	22000	24000	25000
	213	Official Travel Missions	22526	35000	20000	20000	21000	22000
	214	Other goods and services expense	84319	80000	70000	70000	76000	81000
	001	Events and hospitality	3000	3000	3000	2500	3000	3500
	008	Ads and subscriptions	8246	3000	3000	2500	3000	3500
	081	Stamps, fines and penalties	8094	4000	4000	4000	4500	5000
	082	Subscriptions	2979	3000	3000	4000	4500	5000
	083	Banking expenses	4000	2000	2000	2000	2500	3000
	084	Fees and Licenses	53000	60000	50000	50000	53000	55000
	999	n.e.c	5000	5000	5000	5000	5500	6000
Total			197501	182000	154000	168000	182000	194000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	1653	30000	25000	20000	20000	20000
Total			1653	30000	25000	20000	20000	20000
28		Other expenditures						
2821		Other current expenses						
	303	Scientific Scholarships and Trainin	25000	15000	10000	15000	15000	15000
	305	Non-Employees' Bonuses	15200	40000	35000	25000	25000	25000
Total			40200	55000	45000	40000	40000	40000
Total of Program			816139	899000	799000	943000	1023000	1076000

Current Expenditures According to Program For the years 2012 - 2016

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9202 Maintaining and running the airports

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Contract Employees	993239	1084000	1014000	1123000	1187000	1225000
	110	Overtime Allowance	16000	40000	40000	55000	60000	63000
	114	Transport Allowance	99822	113000	113000	125000	130000	135000
	116	Employees' bonuses	34000	40000	40000	40000	40000	40000
Total			1143061	1277000	1207000	1343000	1417000	1463000
2121		Social Security Contributions						
	301	Social Security	108000	153000	121000	137000	145000	150000
Total			108000	153000	121000	137000	145000	150000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	15947	10000	10000	10000	10500	11000
	203	Water	14000	30000	20000	20000	21000	22000
	204	Electricity	292000	400000	368000	360000	379500	408000
	205	Fuels	60121	80000	80000	60000	62000	64000
	206	Maintenance of Machines, furniture	32000	15000	15000	15000	15500	16000
	207	Maintenance of Vehicles, Heavy Du	37000	40000	40000	40000	41000	42000
	208	Repair and maintenance of building	61000	40000	40000	50000	52000	54000
	209	Office Supplies	26000	28000	28000	20000	21000	22000
	210	Raw materials (Medicines, Clothes	26000	10000	10000	5000	5000	5000
	211	Cleaning Services and supplies (in	117000	185000	185000	180000	187000	195000
	212	Insurance	164232	175000	175000	180000	200000	210000
	214	Other goods and services expense	29000	35000	25000	167000	173500	182000
	001	Events and hospitality	7000	5000	5000	2000	2500	3000
	013	Services, security and guards co	0	0	0	150000	156000	164000
	057	Technical consultations	0	20000	10000	10000	10000	10000
	085	Developing the electronic websi	22000	10000	10000	5000	5000	5000
Total			874300	1048000	996000	1107000	1168000	1231000
28		Other expenditures						
2821		Other current expenses						
	303	Scientific Scholarships and Trainin	35000	25000	20000	30000	30000	30000
Total			35000	25000	20000	30000	30000	30000
Total of Program			2160361	2503000	2344000	2617000	2760000	2874000
Total of Chapter			2976500	3402000	3143000	3560000	3783000	3950000

Overall Summary of Capital Expenditures for the years 2012 - 2016

Chapter : 8169 Jordanian Airports Company

(In JDs)

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	1282401	1400000	1200000	1400000	1400000	1400000
		Total	1282401	1400000	1200000	1400000	1400000	1400000
28		Other expenditures						
2822		Other miscellaneous expenditures						
	504	Studies, Researches and Consultations	78599	30000	30000	30000	30000	30000
		Total	78599	30000	30000	30000	30000	30000
		Fixed Assets						
31		Non-financial Assets						
3111		Fixed Assets						
	508	Works and Constructions	0	2050000	1000000	3050000	3050000	3050000
		Total	0	2050000	1000000	3050000	3050000	3050000
3112		Fixed Assets						
	505	Equipments, Machines and Apparatus	40000	0	0	0	0	0
		Total	40000	0	0	0	0	0
		Total of Chapter	1401000	3480000	2230000	4480000	4480000	4480000

Capital Expenditures According to Programs and Projects for the years 2012 - 2016

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9201 Administration and Support Services

Project : 001 Administration Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
28		Other expenditures						
2822		Other Capital expenditures						
	504	Studies, Researches and Consultations						
	013	Legal Consultations	9000	7000	7000	10000	10000	10000
	027	Purchasing consulting services	12698	10000	10000	10000	10000	10000
	040	Statements auditing fees studies	13000	13000	13000	10000	10000	10000
		Total of Item	34698	30000	30000	30000	30000	30000
		Total of Project	34698	30000	30000	30000	30000	30000
		Total of Program	34698	30000	30000	30000	30000	30000

Capital Expenditures According to Programs and Projects for the years 2012 - 2016

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9202 Maintaining and running the airports

Project : 001 Updating and maintaining the buildings of airports facilities

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	030	Airport buildings Maintenance	1282401	1400000	1200000	1400000	1400000	1400000
		Total of Item	1282401	1400000	1200000	1400000	1400000	1400000
28		Other expenditures						
2822		Other Capital expenditures						
	504	Studies, Researches and Consultations						
	027	Purchasing consulting services	43901	0	0	0	0	0
		Total of Item	43901	0	0	0	0	0
31		Non-financial Assets						
3112		Machinery and Equipment						
	505	Equipments, Machines and Apparatus						
	001	Computers and accessories	40000	0	0	0	0	0
		Total of Item	40000	0	0	0	0	0
		Total of Project	1366302	1400000	1200000	1400000	1400000	1400000

Project : 004 Establishing the external security fence in Queen Rania International Airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	069	Establishing fences	0	50000	0	50000	50000	50000
		Total of Item	0	50000	0	50000	50000	50000
		Total of Project	0	50000	0	50000	50000	50000

Project : 008 Re-habilitate Amman Civil Airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2012	Estimated 2013	Re-Estimated 2013	Estimated 2014	Indicative 2015	Indicative 2016
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	064	Different infrastructure constructions	0	2000000	1000000	3000000	3000000	3000000
		Total of Item	0	2000000	1000000	3000000	3000000	3000000
		Total of Project	0	2000000	1000000	3000000	3000000	3000000
		Total of Program	1366302	3450000	2200000	4450000	4450000	4450000
		Total of Chapter	1401000	3480000	2230000	4480000	4480000	4480000