

Chapter : 8169 Jordanian Airports Company

Vision : To become the distinguished supply for aviation and infrastructure services for airports in the Middle East

Mission : Provide airports and their users with administrative, technical and operational services as per the international standards of efficiency, quality, safety and security.

Legal Framework: The decision of Cabinet No.(3404) dated in 2/12/2008.

Strategic Objectives / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target Value		
			Base Year	Value						
					2013	2014	2014	2015	2016	2017
1 - Developing the operational and institutional performance.	1	Percentage of satisfaction of company's stakeholders.	2010	%65	%65	%70	%70	%70	%72	%72
2 - Improving the government investments in airports.	1	Return on company's capital	2010	%1.75	%1	%1	%0	%0.5	%1	%1

Programs / Performance Indicators												
Goal	Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Initial Internal Evaluation	Target Value		
					Base Year	Value						
1	9201	Administration and Support Services	1	Percentage of qualified employees.	2010	%60	%60	%60	%60	%62	%65	%65
			2	Percentage of employees satisfaction	2010	%65	%70	%71	%71	%72	%72	%75
2	9202	Maintaining and running the airports	1	Number of annual passengers.	2010	183100	270000	281216	75000	150000	200000	250000
			2	Number of annual air flights.	2010	15500	22855	23582	20500	24000	28000	30000
			3	Number of annual training trips.	2010	15750	19950	20948	25000	27500	30000	33000

Programs Appropriations									
Goal	Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2013	2014	2014	2015	2016	2017
1	9201	Administration and Support Services	Current	789454	943000	871000	943000	958000	979000
			Capital	29274	30000	30000	30000	30000	30000
			Total	818728	973000	901000	973000	988000	1009000
2	9202	Maintaining and running the airports	Current	2240835	2617000	2548204	2665000	2761000	2854000
			Capital	2045305	4450000	3950000	4050000	4050000	4050000
			Total	4286140	7067000	6498204	6715000	6811000	6904000
			Total of Current	3030289	3560000	3419204	3608000	3719000	3833000
			Total of Capital	2074579	4480000	3980000	4080000	4080000	4080000
			Total of Chapter	5104868	8040000	7399204	7688000	7799000	7913000

Capital Projects Appropriations									
Prog.	Projects			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2013	2014	2014	2015	2016	2017
9201	001	Administration Project		29274	30000	30000	30000	30000	30000
		Total Of Program		29274	30000	30000	30000	30000	30000
9202	001	Updating and maintaining the buildings of airports facilities		835305	1400000	1400000	1945000	1510000	2610000
	004	Establishing the external security fence in Queen Rania International Airport		1625	50000	50000	50000	50000	50000
	008	Re-habilitate Amman Civil Airport		1208375	3000000	2500000	2055000	2490000	1390000
		Total Of Program		2045305	4450000	3950000	4050000	4050000	4050000
		Total		2074579	4480000	3980000	4080000	4080000	4080000

Budget Summary of Jordanian Airports Company

(In JDs)

Description		Actual 2013	Estimated 2014	Re-estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
Revenues							
1332	Gov Subsidy (Capital)	0	0	0	0	0	0
142	Revenues of Selling Goods and Services	4867064	6000000	4913000	6015000	6339000	6710000
Total Revenues		4867064	6000000	4913000	6015000	6339000	6710000
Expenditures							
A - Current Expenditures							
211	Salaries, Wages and allowances	1690937	1998000	1901204	1974000	2029000	2087000
212	Social Security Contributions	161724	197000	178000	194000	200000	206000
221	Use of Goods and Services	1117271	1275000	1250000	1350000	1400000	1450000
271	Pension and Compensations	15105	20000	20000	20000	20000	20000
282	Other miscellaneous expenditures	45252	70000	70000	70000	70000	70000
Total Current Expenditures		3030289	3560000	3419204	3608000	3719000	3833000
B - Capital Expenditures							
202001	Capital - Domestic Funding	2074579	4480000	3980000	4080000	4080000	4080000
202002	Capital - Government Subsidy	0	0	0	0	0	0
Total Capital Expenditures		2074579	4480000	3980000	4080000	4080000	4080000
Total Expenditures		5104868	8040000	7399204	7688000	7799000	7913000
Deficit \ Surplus before Financing		-237804	-2040000	-2486204	-1673000	-1460000	-1203000
FINANCING BUDGET							
A - Uses							
5113001	Repayment of deficit before financing	237804	2040000	2486204	1673000	1460000	1203000
5114001	Transferring the surplus of governmental units into treasury	134987	489000	852000	0	0	0
5119007	Reserves for Obligations Repayment	3338204	0	0	0	0	0
Total Uses		3710995	2529000	3338204	1673000	1460000	1203000
B - Sources							
4113001	Budget Surplus before financing	0	0	0	0	0	0
4111002	Domestic Loans Withdrawals	0	0	0	1673000	1460000	1203000
4119004	Usage of reserves for obligations repayment	3710995	2529000	3338204	0	0	0
Total Sources		3710995	2529000	3338204	1673000	1460000	1203000
Deficit \ Surplus after Financing		0	0	0	0	0	0

Revenues

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(In JDs)

Group No.	Item	Description	Actual 2013	Estimated 2014	Re-estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
1421		Sales by Market Governmental Establishments						
	059	Current Revenues of Jordan Airports Company						
	002	Landing fees	464519	440000	400000	440000	484000	532000
	003	Landing lighting revenue	43396	44000	35000	38000	41000	45000
	004	Accommodation revenue	575980	667000	500000	550000	605000	665000
	005	Taking off lighting revenue	32819	29000	18000	19000	20000	22000
	006	Cabin Use reveue	153621	300000	300000	300000	360000	390000
	007	Current locations investment revenue	2023850	2020000	2020000	2107000	2140000	2235000
	008	New expected invetsments revenue	180023	262000	50000	50000	75000	75000
	009	Ground Handling	551851	620000	620000	629000	651000	651000
	010	Self-handling	86987	100000	20000	20000	20000	20000
	011	Fuel fees revenue	190731	220000	120000	132000	145000	159000
	012	Cars licenses revenue	8497	11000	11000	12000	13000	14000
	013	Persons Licenses Revenue	70382	66000	66000	72000	79000	86000
	014	Payable interests revenue	88253	82000	82000	70000	70000	70000
	015	Water selling revenue	80954	200000	50000	100000	150000	250000
	016	Electricity selling revenue	9465	6000	6000	6000	6000	6000
	017	Cars parking revenue	36543	33000	15000	70000	75000	80000
	018	Revenues of locations occupied by the Authority	128047	150000	150000	150000	150000	150000
	021	Revenues of security survey for air freight project	0	700000	400000	1200000	1200000	1200000
	999	Miscellaneous revenues	141146	50000	50000	50000	55000	60000
		Total of Item	4867064	6000000	4913000	6015000	6339000	6710000
		Total	4867064	6000000	4913000	6015000	6339000	6710000
		Total Revenues	4867064	6000000	4913000	6015000	6339000	6710000

Overall Summary of Current Expenditures for the years 2013 - 2017

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(In JDs)

Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Comprehensive Contract Employees	1416152	1673000	1601204	1649000	1704000	1762000
	110	Overtime Allowance	49785	75000	65000	65000	65000	65000
	114	Transport Allowance	165000	190000	175000	200000	200000	200000
	116	Employees' bonuses	60000	60000	60000	60000	60000	60000
		Total	1690937	1998000	1901204	1974000	2029000	2087000
2121		Social Security Contributions						
	301	Social Security	161724	197000	178000	194000	200000	206000
		Total	161724	197000	178000	194000	200000	206000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	15000	15000	15000	15000	15000	15000
	203	Water	28377	30000	30000	35000	35000	35000
	204	Electricity	379505	375000	375000	377000	377000	386000
	205	Fuels	66969	75000	56000	54000	54000	59000
	206	Maintenance of Machines, furniture and accessories	15000	15000	15000	15000	15000	15000
	207	Maintenance of Vehicles, Heavy Duty Machines and Accessories	40000	40000	40000	34000	35000	37000
	208	Repair and maintenance of buildings and accessories	40000	50000	50000	43000	43000	46000
	209	Office Supplies, publications and different stationary	32734	28000	27000	31000	32000	40000
	210	Raw materials (Medicines, Clothes, Food, Films,etc..)	8521	8000	6000	8000	9000	10000
	211	Cleaning Services and supplies (including cleaning contracts)	176669	180000	180000	174000	195000	220000
	212	Insurance	189000	202000	202000	218000	239000	246000
	213	Official Travel Missions	30496	20000	20000	20000	20000	20000
	214	Goods and services expenses	95000	237000	234000	326000	331000	321000
		Total	1117271	1275000	1250000	1350000	1400000	1450000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	15105	20000	20000	20000	20000	20000
		Total	15105	20000	20000	20000	20000	20000
28		Other expenditures						
2821		Other miscellaneous expenditures						
	303	Scientific Scholarships and Training Courses	27915	45000	45000	50000	50000	50000
	305	Non-Employees' Bonuses	17337	25000	25000	20000	20000	20000
		Total	45252	70000	70000	70000	70000	70000
Total of Chapter			3030289	3560000	3419204	3608000	3719000	3833000

Current Expenditures According to Program For the years 2013 - 2017

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program 9201 Administration and Support Services								
Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Comprehensive Contract Employees	456260	550000	500000	474000	481000	489000
	110	Overtime Allowance	9785	20000	10000	20000	20000	20000
	114	Transport Allowance	52000	65000	65000	70000	70000	70000
	116	Employees' bonuses	20000	20000	20000	20000	20000	20000
Total			538045	655000	595000	584000	591000	599000
2121		Social Security Contributions						
	301	Social Security	45000	60000	58000	65000	70000	75000
Total			45000	60000	58000	65000	70000	75000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	5000	5000	5000	5000	5000	5000
	203	Water	8345	10000	10000	10000	10000	10000
	204	Electricity	10899	15000	15000	17000	17000	19000
	205	Fuels	9562	15000	11000	15000	15000	16000
	000	Fuels	9562	15000	11000	0	0	0
	001	Heating	0	0	0	6000	6000	7000
	002	Saloon cars	0	0	0	9000	9000	9000
	209	Office Supplies, publications and different stationary	8000	8000	7000	8000	8000	8000
	210	Raw materials (Medicines, Clothes, Food, Films,etc..)	388	3000	1000	4000	4000	3000
	212	Insurance	14000	22000	22000	44000	44000	46000
	213	Official Travel Missions	30496	20000	20000	20000	20000	20000
	214	Goods and services expenses	80000	70000	67000	116000	119000	123000
	001	Events and hospitality	3000	2500	2500	3000	3000	3000
	008	Ads and subscriptions	3000	2500	2500	46000	46000	49000
	081	Stamps, fines and penalties	4000	4000	4000	3000	4000	4000
	082	Subscriptions	3000	4000	3000	4000	5000	5000
	083	Banking expenses	2000	2000	2000	3000	3000	2000
	084	Fees and Licenses	60000	50000	48000	53000	53000	55000
	999	n.e.c	5000	5000	5000	4000	5000	5000
Total			166690	168000	158000	239000	242000	250000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	15105	20000	20000	20000	20000	20000
Total			15105	20000	20000	20000	20000	20000
28		Other expenditures						
2821		Other current expenses						
	303	Scientific Scholarships and Training Courses	7277	15000	15000	15000	15000	15000
	305	Non-Employees' Bonuses	17337	25000	25000	20000	20000	20000
Total			24614	40000	40000	35000	35000	35000
Total of Program			789454	943000	871000	943000	958000	979000

Current Expenditures According to Program For the years 2013 - 2017

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(In JDs)

Program 9202 Maintaining and running the airports

Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
21		Compensations of Employees						
2111		Salaries, Wages and allowances						
	103	Comprehensive Contract Employees	959892	1123000	1101204	1175000	1223000	1273000
	110	Overtime Allowance	40000	55000	55000	45000	45000	45000
	114	Transport Allowance	113000	125000	110000	130000	130000	130000
	116	Employees' bonuses	40000	40000	40000	40000	40000	40000
Total			1152892	1343000	1306204	1390000	1438000	1488000
2121		Social Security Contributions						
	301	Social Security	116724	137000	120000	129000	130000	131000
Total			116724	137000	120000	129000	130000	131000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	10000	10000	10000	10000	10000	10000
	203	Water	20032	20000	20000	25000	25000	25000
	204	Electricity	368606	360000	360000	360000	360000	367000
	205	Fuels	57407	60000	45000	39000	39000	43000
	000	Fuels	57407	60000	45000	0	0	0
	001	Heating	0	0	0	9000	9000	9000
	002	Saloon cars	0	0	0	10000	10000	12000
	003	Transport vehicles and heavy duty machines	0	0	0	20000	20000	22000
	206	Maintenance of Machines, furniture and accessories	15000	15000	15000	15000	15000	15000
	207	Maintenance of Vehicles, Heavy Duty Machines and Accessories	40000	40000	40000	34000	35000	37000
	208	Repair and maintenance of buildings and accessories	40000	50000	50000	43000	43000	46000
	209	Office Supplies, publications and different stationary	24734	20000	20000	23000	24000	32000
	210	Raw materials (Medicines, Clothes, Food, Films,etc..)	8133	5000	5000	4000	5000	7000
	211	Cleaning Services and supplies (including cleaning contracts)	176669	180000	180000	174000	195000	220000
	212	Insurance	175000	180000	180000	174000	195000	200000
	214	Goods and services expenses	15000	167000	167000	210000	212000	198000
	001	Events and hospitality	5000	2000	2000	3000	4000	4000
	013	Services, security and guards contracts	0	150000	150000	156000	157000	179000
	057	Technical consultations	0	10000	10000	9000	9000	10000
	085	Developing the electronic website and computerizing the software	10000	5000	5000	42000	42000	5000
Total			950581	1107000	1092000	1111000	1158000	1200000
28		Other expenditures						
2821		Other current expenses						
	303	Scientific Scholarships and Training Courses	20638	30000	30000	35000	35000	35000
Total			20638	30000	30000	35000	35000	35000
Total of Program			2240835	2617000	2548204	2665000	2761000	2854000
Total of Chapter			3030289	3560000	3419204	3608000	3719000	3833000

Overall Summary of Capital Expenditures for the years 2013 - 2017

Chapter : 8169 Jordanian Airports Company

(In JDs)

Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	835305	1400000	1400000	1400000	1400000	1400000
Total			835305	1400000	1400000	1400000	1400000	1400000
28		Other expenditures						
2822		Other miscellaneous expenditures						
	504	Studies, Researches and Consultations	29274	30000	30000	30000	30000	30000
Total			29274	30000	30000	30000	30000	30000
		Fixed Assets						
31		Non-financial Assets						
3111		Fixed Assets						
	508	Works and Constructions	1210000	3050000	2550000	2105000	2540000	1440000
Total			1210000	3050000	2550000	2105000	2540000	1440000
3112		Fixed Assets						
	505	Equipments, Machines and Apparatuses	0	0	0	50000	110000	1210000
	506	Vehicles and Heavy Duty Machines	0	0	0	495000	0	0
Total			0	0	0	545000	110000	1210000
Total of Chapter			2074579	4480000	3980000	4080000	4080000	4080000

Capital Expenditures According to Program and Projects for the years 2013 - 2017

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9201 Administration and Support Services

Project : 001 Administration Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
28		Other expenditures						
2822		Other Capital expenditures						
	504	Studies, Researches and Consultations						
	013	Legal Consultations	7000	10000	10000	10000	10000	10000
	027	Purchasing consulting services	9274	10000	10000	10000	10000	10000
	040	Statements auditing fees studies	13000	10000	10000	10000	10000	10000
		Total of Item	29274	30000	30000	30000	30000	30000
		Total of Project	29274	30000	30000	30000	30000	30000
		Total of Program	29274	30000	30000	30000	30000	30000

Capital Expenditures According to Program and Projects for the years 2013 - 2017

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9202 Maintaining and running the airports

Project : 001 Updating and maintaining the buildings of airports facilities

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	030	Airport buildings Maintenance	835305	1400000	1400000	1400000	1400000	1400000
		Total of Item	835305	1400000	1400000	1400000	1400000	1400000
31		Non-financial Assets						
3112		Machinery and Equipment						
	505	Equipments, Machines and Apparatuses						
	001	Computers and accessories	0	0	0	10000	10000	10000
	019	Communication Devices	0	0	0	0	100000	0
	030	Electricity Generators	0	0	0	0	0	200000
	055	Technical equipment	0	0	0	40000	0	1000000
		Total of Item	0	0	0	50000	110000	1210000
	506	Vehicles and Heavy Duty Machines						
	003	Pick Up Cars	0	0	0	50000	0	0
	014	Heavy Machineries	0	0	0	150000	0	0
	015	Cranes	0	0	0	30000	0	0
	023	Bldouzer	0	0	0	30000	0	0
	025	Runways Sweepers	0	0	0	235000	0	0
		Total of Item	0	0	0	495000	0	0
		Total of Project	835305	1400000	1400000	1945000	1510000	2610000

Project : 004 Establishing the external security fence in Queen Rania International Airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	069	Establishing fences	1625	50000	50000	50000	50000	50000
		Total of Item	1625	50000	50000	50000	50000	50000
		Total of Project	1625	50000	50000	50000	50000	50000

Project : 008 Re-habilitate Amman Civil Airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2013	Estimated 2014	Re-Estimated 2014	Estimated 2015	Indicative 2016	Indicative 2017
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	064	Infrastructure constructions	1208375	3000000	2500000	2055000	2490000	1390000
		Total of Item	1208375	3000000	2500000	2055000	2490000	1390000
		Total of Project	1208375	3000000	2500000	2055000	2490000	1390000
		Total of Program	2045305	4450000	3950000	4050000	4050000	4050000
		Total of Chapter	2074579	4480000	3980000	4080000	4080000	4080000