

Vision : Comfortable and secure transportation and optimal investment while preserving legacy and being in line with modernity

Mission : Developing the performance of the Corporation in order to reach qualitative transport and optimal investment of the Corporation's properties and preserve its historic legacy

Legal Framework: Hejaz Railways Law No. (23) for the year 1952

Strategic Objectives for Unit / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
			Base Year	Value				2015	2016	2017
			1 - To upgrade the readiness of railway line and improve the quality of provided services for service recipients	1	Periodic inspection of the line readiness (monthly)	2011	11	17	25	25
	2	Percentage of engineers and technicians participating in maintaining the line	2011	%23	%28	%37	%32	%38	%41	%43
2 - To preserve and sustain the line property	1	Number of patrols dedicated to guard the line (daily)	2011	5	8	10	10	11	12	13
	2	Number of guards	2011	55	67	80	77	82	87	89
	3	Appropriations allocated to guarding and security	2011	93000	99000	110000	106000	112000	113000	114000

Programs that achieve the Strategic Objectives / Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				Base Year	Value				2015	2016	2017
				8201	Administration and Support Services	1	Percentage of qualified employees	2011	%11	%13	%23
		2	Percentage of persons qualified to work on trains	2011	%22	%26	%42	%38	%43	%45	%46
8202	Transport and Operation	1	Number of tourist passengers expected to be transported (annually)	2011	314	1200	3000	2600	3200	3700	3800
		2	Number of passengers expected to be transferred / students and families (annually)	2011	22000	35000	38000	36000	39000	40000	41000

Programs Appropriations										
Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative		
			2015	2016	2016	2017	2018	2019		
8201	Administration and Support Services	Current	1300652	1798000	1647538	1738500	1850000	1921000		
		Capital	195545	300000	300000	300000	300000	200000		
		Total	1496197	2098000	1947538	2038500	2150000	2121000		
8202	Transport and Operation	Current	0	0	0	0	0	0		
		Capital	104932	210000	184000	679000	900000	100000		
		Total	104932	210000	184000	679000	900000	100000		
		Total of Current	1300652	1798000	1647538	1738500	1850000	1921000		
		Total of Capital	300477	510000	484000	979000	1200000	300000		
		Total of Chapter	1601129	2308000	2131538	2717500	3050000	2221000		

Capital Projects Appropriations According to Program											
Prog.		Projects		Actual	Estimated	Re-estimated	Estimated	indicative	indicative		
				2015	2016	2016	2017	2018	2019		
8201	001	Administration	95545	0	0	0	0	0	0		
	002	Purchasing lands near Zarqa station	100000	300000	300000	300000	300000	300000	200000		
		Total of Program	195545	300000	300000	300000	300000	300000	200000		
8202	002	Maintaining and sustaining the Railway	104932	210000	184000	100000	100000	100000	100000		
	003	Zarqa Warehouses	0	0	0	579000	800000	0			
		Total of Program	104932	210000	184000	679000	900000	100000	100000		
		Total	300477	510000	484000	979000	1200000	300000			

Budget Summary of Jordan Hejaz Railways

(In JDs)

Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
Revenues						
142	Revenues of Selling Goods and Services	1545550	1730000	1700000	1760000	2290000
141	Property Income Revenues	287389	600000	500000	600000	600000
Total Revenues		1832939	2330000	2200000	2360000	2890000
Expenditures						
A - Current Expenditures						
211	Salaries, Wages and Allowances	958670	1321000	1214538	1310000	1377000
212	Social Security Contributions	77293	120000	110000	120000	128000
242	Internal Interests	0	0	0	11000	79000
221	Use of Goods and Services	197651	270000	236000	224500	250000
271	Pension and Compensations	6846	13000	13000	13000	13000
282	Other Miscellaneous Expenditures	60192	74000	74000	60000	74000
Total Current Expenditures		1300652	1798000	1647538	1738500	1921000
B - Capital Expenditures						
202001	Capital - Domestic Funding	300477	510000	484000	979000	300000
Total Capital Expenditures		300477	510000	484000	979000	300000
Total Expenditures		1601129	2308000	2131538	2717500	2221000
Deficit \ Surplus before Financing		231810	22000	68462	-357500	669000
FINANCING BUDGET						
A - Uses						
5113001	Repayment of deficit before financing	0	0	0	357500	0
5111001	Repayment of Due Domestic Loans Installments	0	0	0	34000	250000
5119007	Reserves for Obligations Repayment	56538	187686	125000	312500	1049500
5119008	Payment of obligations	233958	0	0	0	0
Total Uses		290496	187686	125000	704000	1299500
B - Sources						
4119004	Usage of reserves for obligations repayment	58686	165686	56538	125000	630500
4111002	Domestic Loans Withdrawals	0	0	0	579000	0
4113001	Budget Surplus before financing	231810	22000	68462	0	669000
Total Sources		290496	187686	125000	704000	1299500
Deficit \ Surplus after Financing		0	0	0	0	0

Revenues

Chapter 8114 Jordan Hejaz Railways

(In JDs)

Group No.	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
1415		Royalty						
	901	Rents received by government units						
	001	Rents	287389	600000	500000	600000	600000	600000
		Total of Item	287389	600000	500000	600000	600000	600000
		Total	287389	600000	500000	600000	600000	600000
1421		Sales of Market Governmental Units						
	011	Current Revenues for Hejaz Jordan Railway Corporation						
	001	Passengers transportation revenue	87229	80000	50000	80000	85000	90000
	003	Line investment charges revenues	219814	300000	300000	300000	300000	300000
	005	Investment of Zarqa Camp entrance	0	50000	50000	80000	200000	300000
	006	Investment of Zarqa station land	0	300000	100000	300000	300000	300000
	999	Miscellaneous Revenues	1238507	1000000	1200000	1000000	1200000	1300000
		Total of Item	1545550	1730000	1700000	1760000	2085000	2290000
		Total	1545550	1730000	1700000	1760000	2085000	2290000
		Total Revenues	1832939	2330000	2200000	2360000	2685000	2890000

Overall Summary of Current Expenditures for the Years 2015 - 2019

Chapter : 8114 Jordan Hejaz Railways

(In JDs)

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	101	Classified Employees	57858	62000	53000	53000	54000	55000
	102	Unclassified Employees	257817	345000	333000	340000	348000	355000
	104	Workers' Wages	11000	12000	12000	12000	12000	12000
	105	Personal Cost of Living Allowance	214861	316000	293000	321000	328000	331000
	106	Family Cost of Living Allowance	26744	44000	33000	36000	37000	38000
	110	Overtime Allowance	80849	110000	110000	110000	110000	110000
	111	Additional Allowance	220768	289000	265538	284000	297000	304000
	113	Transportation Allowance	28000	33000	28000	33000	35000	36000
	114	Transport Allowance	13430	25000	22000	25000	26000	27000
	116	Employees' Bonuses	47343	50000	50000	50000	50000	50000
	120	Contract Employees	0	35000	15000	46000	54000	59000
		Total	958670	1321000	1214538	1310000	1351000	1377000
2121		Social Security Contributions						
	301	Social Security	77293	120000	110000	120000	125000	128000
		Total	77293	120000	110000	120000	125000	128000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	2396	12000	11000	10000	10000	10000
	203	Water	4766	5000	4500	5000	5000	5000
	204	Electricity	18612	25000	24000	24000	32500	32500
	205	Fuels	58365	72000	64000	65000	70000	70000
	206	Maintenance of Machines, furniture and accessories	5986	6000	5400	6000	6000	6000
	207	Maintenance of vehicles, equipment and accessories	12737	15000	12000	12000	13000	13000
	208	Repair and maintenance of buildings and accessories	12977	15000	12000	12000	13000	13000
	209	Office Supplies, publications and various stationery	4950	5000	4800	5000	5000	5000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	3915	5000	4800	5000	6000	6000
	211	Cleaning services and supplies including cleaning contracts	15146	15000	15000	15000	16000	16000
	212	Insurance	4240	38000	30000	23000	31000	31000
	213	Official Travel Missions	11562	15000	14500	7500	7500	7500
	214	Goods and services expenses	41999	42000	34000	35000	35000	35000
		Total	197651	270000	236000	224500	250000	250000
24		Interests						
2421		Internal Interests						
	317	Internal Interests	0	0	0	11000	37000	79000
		Total	0	0	0	11000	37000	79000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	6846	13000	13000	13000	13000	13000
		Total	6846	13000	13000	13000	13000	13000
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	302	Contributions	23046	32000	32000	28000	32000	32000
	303	Scientific scholarships and training courses	5146	10000	10000	5000	10000	10000
	305	Non-Employees' Bonuses	32000	32000	32000	27000	32000	32000
		Total	60192	74000	74000	60000	74000	74000
		Total of Chapter	1300652	1798000	1647538	1738500	1850000	1921000

Current Expenditures According to Program for the Years 2015 - 2019

Chapter : 8114 Jordan Hejaz Railways

(In JDs)

Program 8201 Administration and Support Services								
Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	101	Classified Employees	57858	62000	53000	53000	54000	55000
	102	Unclassified Employees	257817	345000	333000	340000	348000	355000
	104	Workers' Wages	11000	12000	12000	12000	12000	12000
	105	Personal Cost of Living Allowance	214861	316000	293000	321000	328000	331000
	106	Family Cost of Living Allowance	26744	44000	33000	36000	37000	38000
	110	Overtime Allowance	80849	110000	110000	110000	110000	110000
	111	Additional Allowance	220768	289000	265538	284000	297000	304000
	113	Transportation Allowance	28000	33000	28000	33000	35000	36000
	114	Transport Allowance	13430	25000	22000	25000	26000	27000
	116	Employees' Bonuses	47343	50000	50000	50000	50000	50000
	120	Contract Employees	0	35000	15000	46000	54000	59000
		Total	958670	1321000	1214538	1310000	1351000	1377000
2121		Social Security Contributions						
	301	Social Security	77293	120000	110000	120000	125000	128000
		Total	77293	120000	110000	120000	125000	128000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	2396	12000	11000	10000	10000	10000
	203	Water	4766	5000	4500	5000	5000	5000
	204	Electricity	18612	25000	24000	24000	32500	32500
	205	Fuels	58365	72000	64000	65000	70000	70000
	001	Heating	1921	10000	9000	10000	10000	10000
	002	Saloon vehicles	13032	25000	23000	23000	25000	25000
	003	Transport vehicles and heavy equipment	43412	37000	32000	32000	35000	35000
	206	Maintenance of Machines, furniture and accessories	5986	6000	5400	6000	6000	6000
	207	Maintenance of vehicles, equipment and accessories	12737	15000	12000	12000	13000	13000
	208	Repair and maintenance of buildings and accessories	12977	15000	12000	12000	13000	13000
	209	Office Supplies, publications and various stationery	4950	5000	4800	5000	5000	5000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	3915	5000	4800	5000	6000	6000
	211	Cleaning services and supplies including cleaning contracts	15146	15000	15000	15000	16000	16000
	212	Insurance	4240	38000	30000	23000	31000	31000
	213	Official Travel Missions	11562	15000	14500	7500	7500	7500
	214	Goods and services expenses	41999	42000	34000	35000	35000	35000
	000	Goods and services expenses	41999	42000	34000	35000	35000	35000
		Total	197651	270000	236000	224500	250000	250000
24		Interests						
2421		Internal Interests						
	317	Internal Interests	0	0	0	11000	37000	79000
	001	Internal loans interests	0	0	0	11000	37000	79000
		Total	0	0	0	11000	37000	79000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	6846	13000	13000	13000	13000	13000
		Total	6846	13000	13000	13000	13000	13000

Current Expenditures According to Program for the Years 2015 - 2019

Chapter : 8114 Jordan Hejaz Railways

(In JDs)

Program 8201 Administration and Support Services								
Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	23046	32000	32000	28000	32000	32000
	303	Scientific scholarships and training courses	5146	10000	10000	5000	10000	10000
	305	Non-Employees' Bonuses	32000	32000	32000	27000	32000	32000
		Total	60192	74000	74000	60000	74000	74000
		Total of Program	1300652	1798000	1647538	1738500	1850000	1921000
		Total of Chapter	1300652	1798000	1647538	1738500	1850000	1921000

Overall Summary of Capital Expenditures for the Years 2015 - 2019

Chapter : 8114 Jordan Hejaz Railways

(In JDs)

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	73925	60000	60000	50000	50000	50000
	512	Operating and Sustaining Expenditures	9895	10000	10000	0	0	0
Total			83820	70000	70000	50000	50000	50000
		Fixed Assets						
31		Non-financial Assets						
3111		Fixed Assets						
	508	Works and Constructions	72135	0	0	579000	800000	0
Total			72135	0	0	579000	800000	0
3112		Fixed Assets						
	505	Equipment, Machines and Devices	44522	60000	60000	50000	50000	50000
	506	Vehicles and Equipment	0	80000	54000	0	0	0
Total			44522	140000	114000	50000	50000	50000
3141		Nonproductive Assets						
	507	Lands	100000	300000	300000	300000	300000	200000
Total			100000	300000	300000	300000	300000	200000
Total of Chapter			300477	510000	484000	979000	1200000	300000

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter : 8114 Jordan Hejaz Railways

(In JDs)

Program : 8201 Administration and Support Services

Project : 001 Administration

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	008	Miscellaneous buildings and facilities maintenance	8991	0	0	0	0	0
		Total of Item	8991	0	0	0	0	0
	512	Operating and Sustaining Expenditures						
	017	Promotion, advertising and awareness	9895	0	0	0	0	0
		Total of Item	9895	0	0	0	0	0
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	013	Miscellaneous buildings construction	72135	0	0	0	0	0
		Total of Item	72135	0	0	0	0	0
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	4524	0	0	0	0	0
		Total of Item	4524	0	0	0	0	0
		Total of Project	95545	0	0	0	0	0

Project : 002 Purchasing lands near Zarqa station

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
31		Non-financial Assets						
3141		Lands						
	507	Lands						
	001	Lands expropriation and purchase	100000	300000	300000	300000	300000	200000
		Total of Item	100000	300000	300000	300000	300000	200000
		Total of Project	100000	300000	300000	300000	300000	200000
		Total of Program	195545	300000	300000	300000	300000	200000

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter : 8114 Jordan Hejaz Railways

(In JDs)

Program : 8202 Transport and Operation

Project : 002 Maintaining and sustaining the Railway

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	008	Miscellaneous buildings and facilities maintenance	0	10000	10000	5000	5000	5000
	009	Various buildings repair and renovation	14835	15000	15000	10000	10000	10000
	026	Maintaining railway line	50099	35000	35000	35000	35000	35000
		Total of Item	64934	60000	60000	50000	50000	50000
	512	Operating and Sustaining Expenditures						
	017	Promotion, advertising and awareness	0	10000	10000	0	0	0
		Total of Item	0	10000	10000	0	0	0
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	0	5000	5000	5000	5000	5000
	051	Spare parts for trains and trailers	39998	45000	45000	45000	45000	45000
	068	Solar cells generating the electric energy	0	10000	10000	0	0	0
		Total of Item	39998	60000	60000	50000	50000	50000
	506	Vehicles and Equipment						
	014	Heavy equipment	0	80000	54000	0	0	0
		Total of Item	0	80000	54000	0	0	0
		Total of Project	104932	210000	184000	100000	100000	100000

Project : 003 Zarqa Warehouses

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	013	Miscellaneous buildings construction	0	0	0	579000	800000	0
		Total of Item	0	0	0	579000	800000	0
		Total of Project	0	0	0	579000	800000	0
		Total of Program	104932	210000	184000	679000	900000	100000
		Total of Chapter	300477	510000	484000	979000	1200000	300000