

Chapter : 8169 Jordanian Airports Company

Vision : To become the distinguished company in supplying aviation and airports infrastructure services in the Middle East

Mission : Providing the airports and their users with administrative, technical and operational services according to the international standards of efficiency, quality safety and security

Legal Framework: Council of Ministers' decision No. (3404), taken in its session held on 2/12/2008

Strategic Objectives for Unit / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
			Base Year	Value				2015	2016	2017
			1 - To develop the operational and institutional performance	1	Percentage of satisfaction of the Company's clients	2012	%65	%72	%72	%72
2 - To develop the government investments in airports	1	Percentage of return on the Company's capital	2012	%1	%2.8	%2.8	%3	%5	%6	%6

Programs that achieve the Strategic Objectives / Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				Base Year	Value				2015	2016	2017
				9201	Administration and Support Services	1	Percentage of qualified employees	2012	%60	%62	%66
		2	Degree of employees' satisfaction	2012	%70	%72	%78	%78	%79	%80	%80
9202	Sustaining and Operating the airports	1	Number of annual passengers	2012	270000	56140	150000	100000	150000	160000	170000
		2	Number of annual air flights	2012	22855	16182	24000	20000	20000	28000	30000
		3	Number of annual training trips	2012	15750	28227	27500	25000	25000	30000	33000

Programs Appropriations								
Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2015	2016	2016	2017	2018	2019
9201	Administration and Support Services	Current	746601	979000	884000	937000	972000	991000
		Capital	30000	30000	30000	0	0	0
		Total	776601	1009000	914000	937000	972000	991000
9202	Sustaining and Operating the airports	Current	2194235	2606000	2309000	2464000	2599000	2651000
		Capital	1234895	3550000	3371000	3285000	3030000	3030000
		Total	3429130	6156000	5680000	5749000	5629000	5681000
		Total of Current	2940836	3585000	3193000	3401000	3571000	3642000
		Total of Capital	1264895	3580000	3401000	3285000	3030000	3030000
		Total of Chapter	4205731	7165000	6594000	6686000	6601000	6672000

Capital Projects Appropriations According to Program								
Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2015	2016	2016	2017	2018	2019
9201	001	Enhancement of institutional capacities of the Company	30000	30000	30000	0	0	0
		Total of Program	30000	30000	30000	0	0	0
9202	001	Modernizing and maintaining the buildings of airports facilities	946987	1620000	1539000	1528000	1070000	1020000
	004	Establishing perimeter security fence at Queen Alia International Airport	4753	0	0	0	0	0
	008	Re-habilitating Amman Civil Airport	283155	1930000	1832000	1757000	1960000	2010000
		Total of Program	1234895	3550000	3371000	3285000	3030000	3030000
		Total	1264895	3580000	3401000	3285000	3030000	3030000

Budget Summary of Jordanian Airports Company

(In JDs)

Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
Revenues						
142	Revenues of Selling Goods and Services	4193292	6089000	5534326	5724000	6396000
1332	Government Support (Capital)	0	0	0	0	0
Total Revenues		4193292	6089000	5534326	5724000	6396000
Expenditures						
A - Current Expenditures						
212	Social Security Contributions	168744	220000	185000	210000	227000
211	Salaries, Wages and Allowances	1671879	1975000	1838000	2009000	2165000
221	Use of Goods and Services	1041934	1300000	1098000	1102000	1170000
271	Pension and Compensations	20000	30000	20000	10000	10000
282	Other Miscellaneous Expenditures	38279	60000	52000	70000	70000
Total Current Expenditures		2940836	3585000	3193000	3401000	3642000
B - Capital Expenditures						
202001	Capital - Domestic Funding	1264895	3580000	3401000	3285000	3030000
202002	Capital - Government Subsidy	0	0	0	0	0
Total Capital Expenditures		1264895	3580000	3401000	3285000	3030000
Total Expenditures		4205731	7165000	6594000	6686000	6672000
Deficit \ Surplus before Financing		-12439	-1076000	-1059674	-962000	-276000
FINANCING BUDGET						
A - Uses						
5114001	Transferring the surplus of governmental units to the Treasury	344031	0	470590	600000	0
5113001	Repayment of deficit before financing	12439	1076000	1059674	962000	276000
5119007	Reserves for Obligations Repayment	5112264	0	3582000	2020000	618000
Total Uses		5468734	1076000	5112264	3582000	894000
B - Sources						
4119004	Usage of reserves for obligations repayment	5468734	0	5112264	3582000	894000
4111002	Domestic Loans Withdrawals	0	1076000	0	0	0
4113001	Budget Surplus before financing	0	0	0	0	0
Total Sources		5468734	1076000	5112264	3582000	894000
Deficit \ Surplus after Financing		0	0	0	0	0

Revenues

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(In JDs)

Group No.	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
1421		Sales of Market Governmental Units						
	059	Current Revenues for Jordan Airports Company						
	002	Landing fees	274526	462000	462000	485000	509000	534000
	003	Landing lighting revenue	30035	39000	39000	40000	42000	44000
	004	Accommodation revenue	462935	577000	577000	605000	635000	666000
	005	Taking off lighting revenue	16818	20000	20000	20000	21000	22000
	006	Lounge use revenue	236085	360000	360000	275000	300000	325000
	007	Current locations investment revenue	1891584	2008000	2000000	2266000	2300000	2449000
	008	New expected investments revenue	0	155000	100000	60000	70000	95000
	009	Ground Handling	727059	848000	848000	801000	873000	958000
	010	Self-handling	7367	18000	10000	10000	11000	11000
	011	Fuel fees revenue	83614	100000	100000	100000	110000	121000
	012	Vehicles licenses revenue	8340	12000	10000	12000	13000	14000
	013	Persons licenses revenues	45718	60000	50000	50000	55000	60000
	014	Payable interests revenue	62341	80000	30326	50000	50000	50000
	015	Water selling revenue	102806	100000	175000	200000	225000	250000
	016	Electricity selling revenue	14316	10000	13000	10000	11000	12000
	017	Vehicle parking revenue	44260	40000	40000	40000	45000	75000
	018	Revenues of locations occupied by the Commission	149797	150000	150000	150000	150000	150000
	021	Revenues of air freight security survey project	0	1000000	400000	500000	500000	500000
	999	Miscellaneous Revenues	35691	50000	150000	50000	55000	60000
		Total of Item	4193292	6089000	5534326	5724000	5975000	6396000
		Total	4193292	6089000	5534326	5724000	5975000	6396000
		Total Revenues	4193292	6089000	5534326	5724000	5975000	6396000

Overall Summary of Current Expenditures for the Years 2015 - 2019

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(In JDs)

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	103	Comprehensive Contract Employees	1418234	1650000	1520000	1683000	1777000	1834000
	110	Overtime Allowance	65000	65000	65000	65000	65000	65000
	114	Transport Allowance	162181	200000	193000	201000	204000	206000
	116	Employees' Bonuses	26464	60000	60000	60000	60000	60000
		Total	1671879	1975000	1838000	2009000	2106000	2165000
2121		Social Security Contributions						
	301	Social Security	168744	220000	185000	210000	220000	227000
		Total	168744	220000	185000	210000	220000	227000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	14158	15000	15000	12000	13000	13000
	203	Water	35000	35000	35000	35000	35000	36000
	204	Electricity	377000	341000	331000	346000	347000	347000
	205	Fuels	32381	42000	35000	35000	36000	36000
	206	Maintenance of Machines, furniture and accessories	14867	13000	13000	15000	16000	17000
	207	Maintenance of vehicles, equipment and accessories	34000	31000	31000	35000	36000	36000
	208	Repair and maintenance of buildings and accessories	35763	38000	29000	20000	21000	22000
	209	Office Supplies, publications and various stationery	30996	29000	29000	24000	25000	26000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	990	34000	10000	7000	7000	8000
	211	Cleaning services and supplies including cleaning contracts	168728	180000	175000	200000	200000	200000
	212	Insurance	211265	213000	160000	180000	180000	180000
	213	Official Travel Missions	958	19000	15000	5000	5000	5000
	214	Goods and services expenses	85828	310000	220000	188000	244000	244000
		Total	1041934	1300000	1098000	1102000	1165000	1170000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	20000	30000	20000	10000	10000	10000
		Total	20000	30000	20000	10000	10000	10000
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	303	Scientific scholarships and training courses	18279	35000	30000	16000	16000	16000
	305	Non-Employees' Bonuses	20000	25000	22000	54000	54000	54000
		Total	38279	60000	52000	70000	70000	70000
		Total of Chapter	2940836	3585000	3193000	3401000	3571000	3642000

Current Expenditures According to Program for the Years 2015 - 2019

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(In JDs)

Program 9201 Administration and Support Services								
Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	103	Comprehensive Contract Employees	413453	494000	464000	502000	527000	539000
	110	Overtime Allowance	20000	25000	25000	25000	25000	25000
	114	Transport Allowance	54802	74000	72000	75000	78000	80000
	116	Employees' Bonuses	8214	20000	20000	20000	20000	20000
		Total	496469	613000	581000	622000	650000	664000
2121		Social Security Contributions						
	301	Social Security	45686	70000	60000	70000	72000	75000
		Total	45686	70000	60000	70000	72000	75000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	4827	6000	6000	5000	6000	6000
	203	Water	10000	10000	10000	10000	10000	11000
	204	Electricity	17000	17000	17000	21000	22000	22000
	205	Fuels	8981	10000	10000	9000	10000	10000
	001	Heating	3000	4000	4000	4000	5000	5000
	002	Saloon vehicles	5981	6000	6000	5000	5000	5000
	209	Office Supplies, publications and various stationery	8000	8000	8000	6000	6000	6000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	0	4000	3000	4000	4000	5000
	212	Insurance	37265	43000	30000	30000	30000	30000
	213	Official Travel Missions	958	19000	15000	5000	5000	5000
	214	Goods and services expenses	70545	109000	87000	85000	87000	87000
	001	Events and hospitality	2916	3000	3000	3000	3000	3000
	008	Advertisements and subscriptions	16760	42000	25000	25000	25000	25000
	081	Stamps, fines and penalties	1405	3000	3000	3000	3000	3000
	082	Subscriptions	3899	4000	4000	4000	4000	4000
	083	Banking expenses	2557	3000	2000	2000	2000	2000
	084	Fees and licenses	41614	50000	46000	48000	50000	50000
	999	n.e.c	1394	4000	4000	0	0	0
		Total	157576	226000	186000	175000	180000	182000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	20000	30000	20000	10000	10000	10000
		Total	20000	30000	20000	10000	10000	10000
28		Other Expenditures						
2821		Other Current Expenditures						
	303	Scientific scholarships and training courses	6870	15000	15000	6000	6000	6000
	305	Non-Employees' Bonuses	20000	25000	22000	54000	54000	54000
		Total	26870	40000	37000	60000	60000	60000
		Total of Program	746601	979000	884000	937000	972000	991000

Current Expenditures According to Program for the Years 2015 - 2019

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(In JDs)

Program 9202 Sustaining and Operating the airports								
Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	103	Comprehensive Contract Employees	1004781	1156000	1056000	1181000	1250000	1295000
	110	Overtime Allowance	45000	40000	40000	40000	40000	40000
	114	Transport Allowance	107379	126000	121000	126000	126000	126000
	116	Employees' Bonuses	18250	40000	40000	40000	40000	40000
		Total	1175410	1362000	1257000	1387000	1456000	1501000
2121		Social Security Contributions						
	301	Social Security	123058	150000	125000	140000	148000	152000
		Total	123058	150000	125000	140000	148000	152000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	9331	9000	9000	7000	7000	7000
	203	Water	25000	25000	25000	25000	25000	25000
	204	Electricity	360000	324000	314000	325000	325000	325000
	205	Fuels	23400	32000	25000	26000	26000	26000
	001	Heating	6000	8000	5000	5000	5000	5000
	002	Saloon vehicles	6400	9000	6000	6000	6000	6000
	003	Transport vehicles and heavy equipment	11000	15000	14000	15000	15000	15000
	206	Maintenance of Machines, furniture and accessories	14867	13000	13000	15000	16000	17000
	207	Maintenance of vehicles, equipment and accessories	34000	31000	31000	35000	36000	36000
	208	Repair and maintenance of buildings and accessories	35763	38000	29000	20000	21000	22000
	209	Office Supplies, publications and various stationery	22996	21000	21000	18000	19000	20000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	990	30000	7000	3000	3000	3000
	211	Cleaning services and supplies including cleaning contracts	168728	180000	175000	200000	200000	200000
	212	Insurance	174000	170000	130000	150000	150000	150000
	214	Goods and services expenses	15283	201000	133000	103000	157000	157000
	001	Events and hospitality	3000	3000	3000	3000	4000	4000
	013	Services, security and guarding contracts	0	150000	95000	72000	125000	125000
	057	Technical consultations	9000	8000	8000	8000	8000	8000
	085	Developing the electronic website and computerizing the software	3283	40000	27000	20000	20000	20000
		Total	884358	1074000	912000	927000	985000	988000
28		Other Expenditures						
2821		Other Current Expenditures						
	303	Scientific scholarships and training courses	11409	20000	15000	10000	10000	10000
		Total	11409	20000	15000	10000	10000	10000
		Total of Program	2194235	2606000	2309000	2464000	2599000	2651000
		Total of Chapter	2940836	3585000	3193000	3401000	3571000	3642000

Overall Summary of Capital Expenditures for the Years 2015 - 2019

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(In JDs)

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	654217	1000000	954000	648000	700000	700000
Total			654217	1000000	954000	648000	700000	700000
28		Other Expenditures						
2822		Other Miscellaneous Expenditures						
	504	Studies, Research and Consultations	30000	30000	30000	30000	30000	30000
Total			30000	30000	30000	30000	30000	30000
		Fixed Assets						
31		Non-financial Assets						
3111		Fixed Assets						
	508	Works and Constructions	287908	1930000	1832000	1757000	1960000	2010000
Total			287908	1930000	1832000	1757000	1960000	2010000
3112		Fixed Assets						
	505	Equipment, Machines and Devices	10190	85000	77000	100000	30000	30000
	506	Vehicles and Equipment	282580	500000	475000	700000	260000	210000
Total			292770	585000	552000	800000	290000	240000
3113		Fixed Assets						
	511	Equipping and furnishing	0	35000	33000	0	0	0
Total			0	35000	33000	0	0	0
3122		Inventories						
	503	Materials and supplies	0	0	0	50000	50000	50000
Total			0	0	0	50000	50000	50000
Total of Chapter			1264895	3580000	3401000	3285000	3030000	3030000

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9201 Administration and Support Services

Project : 001 Enhancement of institutional capacities of the Company

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	013	Legal consultations	10000	10000	10000	0	0	0
	027	Purchasing consultation services	10000	10000	10000	0	0	0
	040	Accounts auditing fees studies	10000	10000	10000	0	0	0
		Total of Item	30000	30000	30000	0	0	0
		Total of Project	30000	30000	30000	0	0	0
		Total of Program	30000	30000	30000	0	0	0

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9202 Sustaining and Operating the airports

Project : 001 Modernizing and maintaining the buildings of airports facilities

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	030	Airport buildings maintenance	654217	1000000	954000	648000	700000	700000
		Total of Item	654217	1000000	954000	648000	700000	700000
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	013	Legal consultations	0	0	0	10000	10000	10000
	027	Purchasing consultation services	0	0	0	10000	10000	10000
	040	Accounts auditing fees studies	0	0	0	10000	10000	10000
		Total of Item	0	0	0	30000	30000	30000
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	10000	15000	14000	20000	20000	20000
	019	Communications devices	0	25000	23000	30000	0	0
	030	Electricity generators	0	20000	18000	40000	0	0
	055	Technical devices	190	15000	13000	0	0	0
	068	Solar cells generating the electric energy	0	10000	9000	10000	10000	10000
		Total of Item	10190	85000	77000	100000	30000	30000
	506	Vehicles and Equipment						
	003	Pick-up vehicles	48000	0	0	0	0	0
	014	Heavy equipment	0	500000	475000	700000	260000	210000
	025	Runways sweeper	234580	0	0	0	0	0
		Total of Item	282580	500000	475000	700000	260000	210000
3113		Other Fixed Assets						
	511	Equipping and furnishing						
	006	Furnishing and equipping the buildings and facilities	0	35000	33000	0	0	0
		Total of Item	0	35000	33000	0	0	0
3122		Inventories						
	503	Materials and supplies						
	008	Fences	0	0	0	50000	50000	50000
		Total of Item	0	0	0	50000	50000	50000
		Total of Project	946987	1620000	1539000	1528000	1070000	1020000

Project : 004 Establishing perimeter security fence at Queen Alia International Airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	069	Establishing fences	4753	0	0	0	0	0
		Total of Item	4753	0	0	0	0	0
		Total of Project	4753	0	0	0	0	0

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter : 8169 Jordanian Airports Company

(In JDs)

Program : 9202 Sustaining and Operating the airports								
Project : 008 Re-habilitating Amman Civil Airport								
Fund Source : 202001 Capital - Domestic Funding								
Group	Item	Description	Actual 2015	Estimated 2016	Re-estimated 2016	Estimated 2017	Indicative 2018	Indicative 2019
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	064	Infrastructure constructions	283155	1930000	1832000	1757000	1960000	2010000
		Total of Item	283155	1930000	1832000	1757000	1960000	2010000
		Total of Project	283155	1930000	1832000	1757000	1960000	2010000
		Total of Program	1234895	3550000	3371000	3285000	3030000	3030000
		Total of Chapter	1264895	3580000	3401000	3285000	3030000	3030000