

**Vision :** A developed business environment that promotes investment and export

**Mission :** Enhancing partnership with the private sector to increase the added value of the free zones to the national economy and developing the role of the free zones to become production and exporting zones to the regional and international markets in addition to their role in transit trade

**Legal Framework:** Registered under Companies Law No. (810) on 18/04/2011 (under Development Areas and Free Zones Law No. 2 for the year 2008, the Free Zones Company is the legal and real successor of the Free Zones Corporation and replaces it legally and in reality in all rights and commitments).

Strategic Objectives for Unit / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
			Base Year	Value						
					2016	2017	2017	2018	2019	2020
1 - To increase investment volume in the various investment activities	1	Volume of capital invested in the public and private free zones (million JDs)	2011	1530	2185					
2 - To improve and develop the institutional performance	1	Number of provided electronic services	2011	20	34					
	2	Number of used electronic systems	2011	15	25					
3 - To increase the satisfaction of service's recipients	1	Degree of internal service recipients' satisfaction	2011	64%	80%					
	2	Degree of external service recipients' satisfaction	2011	76%	85%					
4 - Optimal usage of human resources	1	Efficient use of human resources	2011	55%	82%					
5 - Optimal usage of financial resources	1	Efficient use (average change in surplus rate)	2011	100%	105%					
6 - To contribute to serving the local community	1	Volume of expenditure (JDs)	2007	12900	-					

Programs that achieve the Strategic Objectives / Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				Base Year	Value						
						2016	2017	2017	2018	2019	2020
8101	Administration and Support Services	1	Number of provided electronic services	2011	20	34					
8102	Free Zones	1	Degree of satisfaction of the Company's clients	2011	76%	85%					

Programs Appropriations									
Programs				Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2016	2017	2017	2018	2019	2020
8101	Administration and Support Services	Current		6017699	0	0	0	0	0
		Capital		0	0	0	0	0	0
		Total		6017699	0	0	0	0	0
8102	Free Zones	Current		0	0	0	0	0	0
		Capital		13051301	0	0	0	0	0
		Total		13051301	0	0	0	0	0
		Total of Current		6017699	0	0	0	0	0
		Total of Capital		13051301	0	0	0	0	0
		Total of Chapter		19069000	0	0	0	0	0

Capital Projects Appropriations According to Program									
Prog.	Projects			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2016	2017	2017	2018	2019	2020
8102	001	Free Zones Program Administration Project		955762	0	0	0	0	0
	002	Developing and modernizing the infrastructure of the free zone/ Zarqa		500000	0	0	0	0	0
	009	Developing the Free Zone Infrastructure Project/ Airport		11595539	0	0	0	0	0
		Total of Program		13051301	0	0	0	0	0
		Total		13051301	0	0	0	0	0

\* Jordan Development Zones Company was integrated with Free Zones Company to become (Jordan Free and Development Zones Group) under decision of Ministers Council No.(9169) on 15/4/2015.

## Budget Summary of Free Zones Company

(In JDs)

Description		Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
<b>Revenues</b>							
141	Property Income Revenues	6434600	0	0	0	0	0
142	Revenues of Selling Goods and Services	17543235	0	0	0	0	0
<b>Total Revenues</b>		<b>23977835</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>							
<b>A - Current Expenditures</b>							
211	Salaries, Wages and Allowances	3821620	0	0	0	0	0
212	Social Security Contributions	465519	0	0	0	0	0
221	Use of Goods and Services	1382829	0	0	0	0	0
282	Other Miscellaneous Expenditures	347731	0	0	0	0	0
<b>Total Current Expenditures</b>		<b>6017699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>B - Capital Expenditures</b>							
202001	Capital - Domestic Funding	13051301	0	0	0	0	0
<b>Total Capital Expenditures</b>		<b>13051301</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>		<b>19069000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Deficit \ Surplus before Financing</b>		<b>4908835</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FINANCING BUDGET</b>							
<b>A - Uses</b>							
5114001	Transferring the surplus of governmental units to the Treasury	4000000	0	0	0	0	0
5119007	Reserves for Obligations Repayment	10318029	0	0	0	0	0
5119008	Payment of obligations	60183	0	0	0	0	0
<b>Total Uses</b>		<b>14378212</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>B - Sources</b>							
4113001	Budget Surplus before financing	4908835	0	0	0	0	0
4119004	Usage of reserves for obligations repayment	9469377	0	0	0	0	0
<b>Total Sources</b>		<b>14378212</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Deficit \ Surplus after Financing</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Revenues

Chapter 8107 Free Zones Company

(In JDs )

Group No.	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
1411		Interests						
	901	Interests received by government units						
	002	Bank interests	336823	0	0	0	0	0
		Total of Item	336823	0	0	0	0	0
		Total	336823	0	0	0	0	0
1415		Royalty						
	901	Rents received by government units						
	001	Rents	6097777	0	0	0	0	0
		Total of Item	6097777	0	0	0	0	0
		Total	6097777	0	0	0	0	0
1421		Sales of Market Governmental Units						
	006	Current Revenues for Free Zones Corporation						
	001	Revenues of services Charges to Special Free Zones	4398864	0	0	0	0	0
	002	Assignment Fees Revenues	3605940	0	0	0	0	0
	003	Storing charges revenues	1902510	0	0	0	0	0
	004	Insurance premiums revenues	1807604	0	0	0	0	0
	005	General services charges revenues	3036605	0	0	0	0	0
	006	Waters costs revenues	126070	0	0	0	0	0
	999	Miscellaneous Revenues	2665642	0	0	0	0	0
		Total of Item	17543235	0	0	0	0	0
		Total	17543235	0	0	0	0	0
		Total Revenues	23977835	0	0	0	0	0

# Overall Summary of Current Expenditures for the Years 2016 - 2020

Chapter : 8107 Free Zones Company

(In JDs)

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2754626	0	0	0	0	0
	106	Family Cost of Living Allowance	161217	0	0	0	0	0
	111	Additional Allowance	813549	0	0	0	0	0
	113	Transportation Allowance	77651	0	0	0	0	0
	114	Transport Allowance	14577	0	0	0	0	0
		<b>Total</b>	<b>3821620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2121		Social Security Contributions						
	301	Social Security	465519	0	0	0	0	0
		<b>Total</b>	<b>465519</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	41000	0	0	0	0	0
	203	Water	51000	0	0	0	0	0
	204	Electricity	818335	0	0	0	0	0
	205	Fuels	74000	0	0	0	0	0
	206	Maintenance of Machines, furniture and accessories	17000	0	0	0	0	0
	207	Maintenance of vehicles, equipment and accessories	25000	0	0	0	0	0
	208	Repair and maintenance of buildings and accessories	6000	0	0	0	0	0
	209	Stationery, Publications and Office Supplies	50970	0	0	0	0	0
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	10000	0	0	0	0	0
	211	Cleaning services and supplies including cleaning contracts	107000	0	0	0	0	0
	212	Insurance	74455	0	0	0	0	0
	213	Official Travel Missions	5000	0	0	0	0	0
	214	Goods and services expenses	103069	0	0	0	0	0
		<b>Total</b>	<b>1382829</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	302	Contributions	253955	0	0	0	0	0
	303	Scientific scholarships and training courses	2200	0	0	0	0	0
	305	Non-Employees' Bonuses	91576	0	0	0	0	0
		<b>Total</b>	<b>347731</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total of Chapter</b>			<b>6017699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Current Expenditures According to Program for the Years 2016 - 2020

Chapter : 8107 Free Zones Company

( In JDs )

Program 8101 Administration and Support Services								
Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2754626	0	0	0	0	0
	106	Family Cost of Living Allowance	161217	0	0	0	0	0
	111	Additional Allowance	813549	0	0	0	0	0
	113	Transportation Allowance	77651	0	0	0	0	0
	114	Transport Allowance	14577	0	0	0	0	0
Total			3821620	0	0	0	0	0
2121		Social Security Contributions						
	301	Social Security	465519	0	0	0	0	0
Total			465519	0	0	0	0	0
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	41000	0	0	0	0	0
	203	Water	51000	0	0	0	0	0
	204	Electricity	818335	0	0	0	0	0
	205	Fuels	74000	0	0	0	0	0
	001	Heating	22000	0	0	0	0	0
	002	Saloon vehicles	52000	0	0	0	0	0
	206	Maintenance of Machines, furniture and accessories	17000	0	0	0	0	0
	207	Maintenance of vehicles, equipment and accessories	25000	0	0	0	0	0
	208	Repair and maintenance of buildings and accessories	6000	0	0	0	0	0
	209	Stationery, Publications and Office Supplies	50970	0	0	0	0	0
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	10000	0	0	0	0	0
	211	Cleaning services and supplies including cleaning contracts	107000	0	0	0	0	0
	212	Insurance	74455	0	0	0	0	0
	213	Official Travel Missions	5000	0	0	0	0	0
	214	Goods and services expenses	103069	0	0	0	0	0
	000	Goods and services expenses	103069	0	0	0	0	0
Total			1382829	0	0	0	0	0
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	253955	0	0	0	0	0
	303	Scientific scholarships and training courses	2200	0	0	0	0	0
	305	Non-Employees' Bonuses	91576	0	0	0	0	0
Total			347731	0	0	0	0	0
Total of Program			6017699	0	0	0	0	0
Total of Chapter			6017699	0	0	0	0	0

# Overall Summary of Capital Expenditures for the Years 2016 - 2020

Chapter : 8107 Free Zones Company

(In JDs)

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	100000	0	0	0	0	0
	512	Operating and Sustaining Expenditures	918012	0	0	0	0	0
Total			1018012	0	0	0	0	0
		Fixed Assets						
31		Non-financial Assets						
3111		Fixed Assets						
	508	Works and Constructions	11933289	0	0	0	0	0
Total			11933289	0	0	0	0	0
3112		Fixed Assets						
	505	Equipment, Machines and Devices	100000	0	0	0	0	0
Total			100000	0	0	0	0	0
Total of Chapter			13051301	0	0	0	0	0

# Capital Expenditures According to Program and Projects for the Years 2016 - 2020

Chapter : 8107 Free Zones Company

(In JDs)

Program : 8102 Free Zones

Project : 001 Free Zones Program Administration Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	008	Buildings and facilities maintenance	100000	0	0	0	0	0
		Total of Item	100000	0	0	0	0	0
	512	Operating and Sustaining Expenditures						
	013	Services contracts	655762	0	0	0	0	0
		Total of Item	655762	0	0	0	0	0
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	100000	0	0	0	0	0
		Total of Item	100000	0	0	0	0	0
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	100000	0	0	0	0	0
		Total of Item	100000	0	0	0	0	0
		Total of Project	955762	0	0	0	0	0

Project : 002 Developing and modernizing the infrastructure of the free zone/ Zarqa

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	500000	0	0	0	0	0
		Total of Item	500000	0	0	0	0	0
		Total of Project	500000	0	0	0	0	0

Project : 009 Developing the Free Zone Infrastructure Project/ Airport

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	001	Rents	260000	0	0	0	0	0
	082	Marketing and promotion	2250	0	0	0	0	0
		Total of Item	262250	0	0	0	0	0
31		Non-financial Assets						
3111		Buildings and Constructions						
	508	Works and Constructions						
	040	Constructions	11333289	0	0	0	0	0
		Total of Item	11333289	0	0	0	0	0
		Total of Project	11595539	0	0	0	0	0
		Total of Program	13051301	0	0	0	0	0
		Total of Chapter	13051301	0	0	0	0	0