

Chapter : 8166 Samra Electric Power Company

Vision : To be a pioneer company in the field of generating electric power at the level of Jordan

Mission : Generating electricity using any of the available energy sources in a secure and environment- friendly manner according to the best industrial practices with planned costs using qualified and enabled manpower

Legal Framework: Companies Law No. (22) for the year 1997 and amended Electricity Law No. (13) for the year 1999

Strategic Objectives for Unit / Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators	Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value			
		Base Year	Value				2016	2017	2018	2019
		2015	-	%31	%69	%90	%100	-	-	
1 - To increase the Company's production capacity by about 75 megawatts by the end of 2017	1	Percentage of implementation of the tender of the fourth steam unit at a production capacity of 75 megawatts	2015	-	%31	%69	%90	%100	-	-
2 - To increase the Company's revenues to ensure improvement of the operating profit indicators	1	Reduction of administrative expenses at a percentage of 5%/ thousand JDs	2015	278	231	254	254	227	227	228
3 - To complete automation and modernization of the Company's operations to include all electronic financial and administrative operations as well as maintenance and archiving operations	1	Percentage of automation of the financial, administrative and maintenance operations and electronic archiving	2015	%67	%70	%80	%85	%100	%100	%100
4 - To maintain the availability of operating generating units according to the required criteria	1	Percentage of availability of generating units as per tariffs requirements	2015	%90	%90	%90	%90	%90	%90	%90
5 - To develop institutional performance and obtain and sustain certificates of excellence from local and international institutions and serve the civil society	1	Percentage of obtaining ISO certificates and participation in King Abdullah II Award for Excellence	2015	%100	%100	%100	%100	%100	%100	%100

Programs that achieve the Strategic Objectives / Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				Base Year	Value				2016	2017	2018
				2015	%57	%55	%60	%57	%60	%60	%60
9141	Administration and Support Services	1	Degree of Company's employees' satisfaction	2015	%57	%55	%60	%57	%60	%60	%60
9142	Operation and Generation	1	Maximum thermal value (British thermal unit for each K.W.H) compound cycle	2015	7900	7983	7600	7600	7800	7800	7800
		2	Quantity of generated energy-giga watt	2015	5387	7914	9000	7500	7600	7600	7600

Programs Appropriations								
Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2016	2017	2017	2018	2019	2020
9141	Administration and Support Services	Current	33504199	37481000	35841386	36757000	36171000	35593000
		Capital	0	0	0	0	0	0
		Total	33504199	37481000	35841386	36757000	36171000	35593000
9142	Operation and Generation	Current	0	0	0	0	0	0
		Capital	20522716	34000000	34000000	31000000	15400000	15400000
		Total	20522716	34000000	34000000	31000000	15400000	15400000

Programs Appropriations								
Programs			Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2016	2017	2017	2018	2019	2020
		Total of Current	33504199	37481000	35841386	36757000	36171000	35593000
		Total of Capital	20522716	34000000	34000000	31000000	15400000	15400000
		Total of Chapter	54026915	71481000	69841386	67757000	51571000	50993000

Capital Projects Appropriations According to Program								
Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2016	2017	2017	2018	2019	2020
9142	001	Operation and Generation Program Administration Project	378814	400000	400000	418000	400000	400000
	005	Maintaining generation stations	10058630	9000000	9000000	12182000	15000000	15000000
	007	Adding the fourth steam unit	10085272	24600000	24600000	18400000	0	0
		Total of Program	20522716	34000000	34000000	31000000	15400000	15400000
		Total	20522716	34000000	34000000	31000000	15400000	15400000

Revenues

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(In JDs)

Group No.	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
1421		Sales of Market Governmental Units						
	056	Current Revenues for Al-Samrah Company for Electricity Generation						
	001	Revenues of selling electricity	79306731	81044000	81044000	84562000	85900000	86225000
	999	Miscellaneous Revenues	2419477	150000	150000	150000	150000	150000
		Total of Item	81726208	81194000	81194000	84712000	86050000	86375000
		Total	81726208	81194000	81194000	84712000	86050000	86375000
		Total Revenues	81726208	81194000	81194000	84712000	86050000	86375000

Overall Summary of Current Expenditures for the Years 2016 - 2020

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(In JDs)

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2661747	3011000	2974000	3128000	3276000	3434000
	105	Personal Cost of Living Allowance	665641	778000	760000	885000	920000	956000
	106	Family Cost of Living Allowance	119706	173000	158000	180000	185000	190000
	108	Technical Allowance	452210	558000	518000	600000	610000	620000
	110	Overtime Allowance	287364	250000	250000	250000	250000	250000
	112	Other Allowances	309713	402000	400000	487000	500000	510000
	114	Transport Allowance	101951	138000	120000	130000	135000	140000
	115	Field Visit Allowance	90075	116000	108000	110000	115000	120000
	116	Employees' Bonuses	19510	20000	20000	570000	570000	570000
		Total	4707917	5446000	5308000	6340000	6561000	6790000
2121		Social Security Contributions						
	301	Social Security	570809	645000	600000	700000	728000	757000
		Total	570809	645000	600000	700000	728000	757000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	18765	35000	35000	32000	33000	34000
	203	Water	15929	15000	15000	14000	15000	16000
	204	Electricity	86000	86000	86000	81000	83000	86000
	205	Fuels	30325	22000	22000	44000	44000	44000
	206	Maintenance of Machines, furniture and accessories	3529646	4375000	3865000	4000000	4043000	4136000
	207	Maintenance of vehicles, equipment and accessories	17532	23000	23000	24000	26000	28000
	208	Repair and maintenance of buildings and accessories	20811	28000	28000	60000	65000	75000
	209	Stationery, Publications and Office Supplies	51543	45000	45000	45000	46000	48000
	211	Cleaning services and supplies including cleaning contracts	116600	118000	118000	133000	135000	140000
	212	Insurance	1720325	1680000	1680000	1740000	1750000	1800000
	213	Official Travel Missions	40648	13000	13000	32000	32000	32000
	214	Goods and services expenses	7227205	7433000	6556000	7145000	7178000	7211000
		Total	12875329	13873000	12486000	13350000	13450000	13650000
24		Interests						
2411		External Interests						
	307	Foreign Interests	14664309	16747000	16747000	15449000	14517000	13466000
		Total	14664309	16747000	16747000	15449000	14517000	13466000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	0	10000	0	0	0	0
		Total	0	10000	0	0	0	0
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	302	Contributions	631866	680000	680000	776000	776000	793000
	303	Scientific scholarships and training courses	53969	50000	20386	100000	97000	95000
	305	Non-Employees' Bonuses	0	30000	0	42000	42000	42000
		Total	685835	760000	700386	918000	915000	930000
		Total of Chapter	33504199	37481000	35841386	36757000	36171000	35593000

Current Expenditures According to Program for the Years 2016 - 2020

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2661747	3011000	2974000	3128000	3276000	3434000
	105	Personal Cost of Living Allowance	665641	778000	760000	885000	920000	956000
	106	Family Cost of Living Allowance	119706	173000	158000	180000	185000	190000
	108	Technical Allowance	452210	558000	518000	600000	610000	620000
	110	Overtime Allowance	287364	250000	250000	250000	250000	250000
	112	Other Allowances	309713	402000	400000	487000	500000	510000
	114	Transport Allowance	101951	138000	120000	130000	135000	140000
	115	Field Visit Allowance	90075	116000	108000	110000	115000	120000
	116	Employees' Bonuses	19510	20000	20000	570000	570000	570000
		Total	4707917	5446000	5308000	6340000	6561000	6790000
2121		Social Security Contributions						
	301	Social Security	570809	645000	600000	700000	728000	757000
		Total	570809	645000	600000	700000	728000	757000

Current Expenditures According to Program for the Years 2016 - 2020

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	18765	35000	35000	32000	33000	34000
	203	Water	15929	15000	15000	14000	15000	16000
	204	Electricity	86000	86000	86000	81000	83000	86000
	205	Fuels	30325	22000	22000	44000	44000	44000
	002	Saloon vehicles	12000	11000	11000	22000	22000	22000
	003	Transport vehicles and heavy equipment	18325	11000	11000	22000	22000	22000
	206	Maintenance of Machines, furniture and accessories	3529646	4375000	3865000	4000000	4043000	4136000
	207	Maintenance of vehicles, equipment and accessories	17532	23000	23000	24000	26000	28000
	208	Repair and maintenance of buildings and accessories	20811	28000	28000	60000	65000	75000
	209	Stationery, Publications and Office Supplies	51543	45000	45000	45000	46000	48000
	211	Cleaning services and supplies including cleaning contracts	116600	118000	118000	133000	135000	140000
	212	Insurance	1720325	1680000	1680000	1740000	1750000	1800000
	213	Official Travel Missions	40648	13000	13000	32000	32000	32000
	214	Goods and services expenses	7227205	7433000	6556000	7145000	7178000	7211000
	001	Events and hospitality	23761	42000	42000	38000	40000	42000
	006	Medical treatments	0	3000	3000	17000	18000	20000
	008	Advertisements and subscriptions	18219	26000	26000	28000	30000	35000
	010	Fees and Commissions	728359	750000	750000	953000	955000	955000
	013	Services, security and guarding contracts	246885	340000	340000	347000	350000	355000
	017	Sport tournaments, festivals and national celebrations expenditures	18744	22000	22000	22000	25000	27000
	028	Professional services expenditures	7000	40000	40000	34000	35000	37000
	056	Legal consultations	0	100000	100000	241000	245000	245000
	060	Conferences and lectures	0	5000	5000	5000	5000	5000
	084	Fees and licenses	0	10000	10000	10000	10000	10000
	099	Income tax	0	5000000	4423000	5000000	5000000	5000000
	100	Donations	0	18000	18000	18000	20000	20000
	101	Computerization and Internet expenditures	0	170000	170000	370000	380000	390000
	102	Local community service	0	57000	57000	62000	65000	70000
	118	Expenses of different goods and services	0	850000	550000	0	0	0
	999	n.e.c	6184237	0	0	0	0	0
		Total	12875329	13873000	12486000	13350000	13450000	13650000
24		Interests						
2411		External Interests						
	307	Foreign Interests	14664309	16747000	16747000	15449000	14517000	13466000
	001	External loans interests	14664309	16747000	16747000	15449000	14517000	13466000
		Total	14664309	16747000	16747000	15449000	14517000	13466000
27		Social Benefits						
2711		Pension and Compensations						
	308	Pension and Compensations	0	10000	0	0	0	0
		Total	0	10000	0	0	0	0

Current Expenditures According to Program for the Years 2016 - 2020

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(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	631866	680000	680000	776000	776000	793000
	014	Saving Fund contribution	382345	400000	400000	462000	462000	468000
	016	Health insurance contributions	249521	280000	280000	314000	314000	325000
	303	Scientific scholarships and training courses	53969	50000	20386	100000	97000	95000
	305	Non-Employees' Bonuses	0	30000	0	42000	42000	42000
	006	Bonuses for the members of board of directors	0	30000	0	42000	42000	42000
		Total	685835	760000	700386	918000	915000	930000
		Total of Program	33504199	37481000	35841386	36757000	36171000	35593000
		Total of Chapter	33504199	37481000	35841386	36757000	36171000	35593000

Overall Summary of Capital Expenditures for the Years 2016 - 2020

Chapter : 8166 Samra Electric Power Company

(In JDs)

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	0	9000000	9000000	12182000	15000000	15000000
	512	Operating and Sustaining Expenditures	10058630	0	0	0	0	0
Total			10058630	9000000	9000000	12182000	15000000	15000000
28		Other Expenditures						
2822		Other Miscellaneous Expenditures						
	504	Studies, Research and Consultations	584557	1000000	1000000	1000000	0	0
Total			584557	1000000	1000000	1000000	0	0
		Fixed Assets						
31		Non-financial Assets						
3112		Fixed Assets						
	505	Equipment, Machines and Devices	7762747	23160000	23160000	17226000	180000	180000
	506	Vehicles and Equipment	191580	0	0	0	0	0
Total			7954327	23160000	23160000	17226000	180000	180000
3113		Fixed Assets						
	511	Equipping and furnishing	7418	0	0	0	0	0
Total			7418	0	0	0	0	0
3122		Inventories						
	503	Materials and supplies	101359	240000	240000	192000	220000	220000
Total			101359	240000	240000	192000	220000	220000
3141		Nonproductive Assets						
	507	Lands	1816425	600000	600000	400000	0	0
Total			1816425	600000	600000	400000	0	0
Total of Chapter			20522716	34000000	34000000	31000000	15400000	15400000

Capital Expenditures According to Program and Projects for the Years 2016 - 2020

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9142 Operation and Generation

Project : 001 Operation and Generation Program Administration Project

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	13198	15000	15000	149000	100000	100000
	003	Office supplies and equipment	3786	5000	5000	11000	12000	12000
	009	Laboratories and Measurement Devices	29973	110000	110000	60000	60000	60000
	019	Communications devices	0	30000	30000	6000	8000	8000
	999	n.e.c	31500	0	0	0	0	0
		Total of Item	78457	160000	160000	226000	180000	180000
	506	Vehicles and Equipment						
	003	Pick-up vehicles	41650	0	0	0	0	0
	004	Big buses	149930	0	0	0	0	0
		Total of Item	191580	0	0	0	0	0
3113		Other Fixed Assets						
	511	Equipping and furnishing						
	009	Office supplies and furniture	7418	0	0	0	0	0
		Total of Item	7418	0	0	0	0	0
3122		Inventories						
	503	Materials and supplies						
	017	Manual tool kits	101359	110000	110000	146000	150000	150000
	019	Spare parts supplies	0	130000	130000	46000	70000	70000
		Total of Item	101359	240000	240000	192000	220000	220000
		Total of Project	378814	400000	400000	418000	400000	400000

Project : 005 Maintaining generation stations

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	013	Maintenance and modernization of stations	0	9000000	9000000	12182000	15000000	15000000
		Total of Item	0	9000000	9000000	12182000	15000000	15000000
	512	Operating and Sustaining Expenditures						
	015	Operating systems and software	10058630	0	0	0	0	0
		Total of Item	10058630	0	0	0	0	0
		Total of Project	10058630	9000000	9000000	12182000	15000000	15000000

Capital Expenditures According to Program and Projects for the Years 2016 - 2020

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9142 Operation and Generation

Project : 007 Adding the fourth steam unit

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
28		Other Expenditures						
2822		Other Capital Expenditures						
	504	Studies, Research and Consultations						
	027	Purchasing consultation services	584557	1000000	1000000	1000000	0	0
		Total of Item	584557	1000000	1000000	1000000	0	0
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	030	Electricity generators	4760520	0	0	0	0	0
		Total of Item	4760520	0	0	0	0	0
3141		Lands						
	507	Lands						
	001	Lands expropriation and purchase	1816425	600000	600000	400000	0	0
		Total of Item	1816425	600000	600000	400000	0	0

Fund Source : 203001 Arab Fund for Social and Economic Development Loan

Group	Item	Description	Actual 2016	Estimated 2017	Re-estimated 2017	Estimated 2018	Indicative 2019	Indicative 2020
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	030	Electricity generators	2923770	23000000	23000000	17000000	0	0
		Total of Item	2923770	23000000	23000000	17000000	0	0
		Total of Project / Loans	2923770	23000000	23000000	17000000	0	0
		Total of Project	10085272	24600000	24600000	18400000	0	0
		Total of Program	20522716	34000000	34000000	31000000	15400000	15400000
		Total of Chapter	17598946	11000000	11000000	14000000	15400000	15400000
		Total of Chapter / Loans	2923770	23000000	23000000	17000000	0	0
		Total of Chapter	20522716	34000000	34000000	31000000	15400000	15400000