

Chapter : 8166 Samra Electric Power Company

Vision : To be a pioneer company in the field of generating electric power at the level of Jordan

Mission : Generating electricity using any of the available energy sources in a secure and environment- friendly manner according to the best industrial practices with planned costs using qualified and enabled manpower

Legal Framework: Companies Law No. (22) for the year 1997 and amended Electricity Law No. (13) for the year 1999

Strategic Objectives for Unit / Key Performance Indicators										
Strategic Objectives Description	Performance Measurement Indicators	Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value			
		Base Year	Value				2019	2020	2020	2021
		1 - To contribute to producing electricity from renewable energy within the needs of electricity system	1	Amount of energy produced by renewable energy projects / giga watt	2016	130	193	290	193	240
2 - To preserve credibility and availability of working generating units as per required standards	1	Percentage of generating units availability	2016	%90	%90	%90	%90	%90	%90	%90
3 - To increase annual revenues over previous years as to ensure realizing operating profits	1	Increase in annual revenues (thousand JDs)	2016	370	420	400	400	400	400	400
4 - To develop human resources efficiently and create a stimulating work environment to support the culture of creativity and innovation.	1	Completion rate of the training plan	2016	%67	%63	%90	%70	%75	%80	%85
5 - To develop institutional performance and obtain and sustain certificates of excellence from local and international institutions.	1	Percentage of obtaining certificates of environment and safety performance excellency	2016	%90	%90	%100	%100	%100	%100	%100
6 - To contribute to serving the local society	1	Percentage of achievement of domestic society service plan	2016	%24	%85	%100	%86	%88	%90	%92

Programs that achieve the Strategic Objectives / Key Performance Indicators											
Programs		Description of Performance Indicators		Base Value		Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				Base Year	Value				2019	2020	2020
				9141	Administration and Support Services	1	Percentage of Company's staff satisfaction	2016	%57	%55	%57
9142	Operation and Generation	1	Maximum thermal value (British thermal unit for each K.W.H) compound cycle	2016	9800	9800	9800	9800	9800	9800	9800
		2	Amount of generated energy-giga watt	2016	5387	7500	7500	7500	7500	7500	7500

Programs Appropriations									
Programs				Actual	Estimated	Re-estimated	Estimated	indicative	indicative
				2019	2020	2020	2021	2022	2023
9141	Administration and Support Services	Current		31308941	32108000	29870232	30704000	34281000	33414000
		Capital		0	0	0	0	0	0
		Total		31308941	32108000	29870232	30704000	34281000	33414000
9142	Operation and Generation	Current		0	0	0	0	0	0
		Capital		14466625	12200000	9050000	10800000	13500000	15500000
		Total		14466625	12200000	9050000	10800000	13500000	15500000
Total of Current				31308941	32108000	29870232	30704000	34281000	33414000
Total of Capital				14466625	12200000	9050000	10800000	13500000	15500000
Total of Chapter				45775566	44308000	38920232	41504000	47781000	48914000

Capital Projects Appropriations According to Program								
Prog.	Projects		Actual	Estimated	Re-estimated	Estimated	indicative	indicative
			2019	2020	2020	2021	2022	2023
9142	005	Maintaining generation stations	14216998	11600000	8600000	10200000	12900000	14900000
	007	Adding the fourth steam unit	249627	600000	450000	600000	600000	600000
		Total of Program	14466625	12200000	9050000	10800000	13500000	15500000
		Total	14466625	12200000	9050000	10800000	13500000	15500000

Budget Summary of

Chapter : 8166 Samra Electric Power Company

(In JDs)

	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
Revenues							
142	Revenues of Selling Goods and Services	79971354	91073000	91073000	91498000	91898000	92298000
Total Revenues		79971354	91073000	91073000	91498000	91898000	92298000
Expenditures							
A - Current Expenditures							
211	Salaries, Wages and Allowances	5989557	6079000	5838000	6110000	6244000	6382000
212	Social Security Contributions	683289	773000	773000	818000	843000	870000
221	Use of Goods and Services	10683063	11737000	9740232	12517000	13900000	13900000
241	Foreign Interests	13179036	12739000	12739000	10365000	12400000	11368000
282	Other Miscellaneous Expenditures	773996	780000	780000	894000	894000	894000
Total Current Expenditures		31308941	32108000	29870232	30704000	34281000	33414000
B - Capital Expenditures							
202001	Capital - Domestic Funding	14466625	12200000	9050000	10800000	13500000	15500000
Total Capital Expenditures		14466625	12200000	9050000	10800000	13500000	15500000
Total Expenditures		45775566	44308000	38920232	41504000	47781000	48914000
Deficit \ Surplus before Financing		34195788	46765000	52152768	49994000	44117000	43384000
FINANCING BUDGET							
A - Uses							
5111002	Repayment of Due Foreign Loans Installments	29134389	31811000	14288000	24246000	34349000	34349000
5114001	Transferring the surplus of governmental units to the Treasury	3500000	20000000	40000000	20000000	10000000	10000000
5119007	Reserves for Liabilities Repayment	7099232	1991000	4964000	10712000	10480000	9515000
5119008	Repayment of Liabilities	9646988	0	0	0	0	0
Total Uses		49380609	53802000	59252000	54958000	54829000	53864000
B - Sources							
4113001	Budget Surplus before financing	34195788	46765000	52152768	49994000	44117000	43384000
4119004	Usage of reserves for liabilities repayment	15184821	7037000	7099232	4964000	10712000	10480000
Total Sources		49380609	53802000	59252000	54958000	54829000	53864000
Deficit \ Surplus after Financing		0	0	0	0	0	0

Revenues

Chapter 8166 Samra Electric Power Company

(In JDs)

Group No.	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
1421		Sales of Market Governmental Units						
	056	Current Revenues for Al-Samrah Company for Electricity Generation						
	001	Revenues of selling electricity	78763950	90923000	90923000	91348000	91748000	92148000
	999	Miscellaneous Revenues	1207404	150000	150000	150000	150000	150000
		Total of Item	79971354	91073000	91073000	91498000	91898000	92298000
		Total	79971354	91073000	91073000	91498000	91898000	92298000
		Total Revenues	79971354	91073000	91073000	91498000	91898000	92298000

Overall Summary of Current Expenditures for the Years 2019 - 2023

Chapter : 8166 Samra Electric Power Company

(In JDs)

Group	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2601413	2550000	2440000	2577000	2680000	2787000
	105	Personal Cost of Living Allowance	674000	810000	750000	780000	793000	807000
	106	Family Cost of Living Allowance	110363	120000	112000	114000	115000	116000
	108	Technical Allowance	446966	470000	432000	460000	472000	483000
	110	Overtime Allowance	200000	200000	200000	200000	200000	200000
	112	Other Allowances	326000	335000	335000	327000	330000	333000
	114	Transport Allowance	108000	110000	89000	100000	102000	104000
	115	Field Visit Allowance	102000	104000	100000	102000	102000	102000
	116	Employees' Bonuses	1420815	1380000	1380000	1450000	1450000	1450000
		Total	5989557	6079000	5838000	6110000	6244000	6382000
2121		Social Security Contributions						
	301	Social Security	683289	773000	773000	818000	843000	870000
		Total	683289	773000	773000	818000	843000	870000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	17154	31000	20232	30000	30000	30000
	203	Water	6898	14000	7000	16000	16000	16000
	204	Electricity	77870	82000	73000	73000	73000	73000
	205	Fuels	41359	50000	45000	66000	66000	66000
	206	Maintenance of Machines, furniture and accessories	4797859	2700000	2500000	2700000	2700000	2700000
	207	Maintenance of vehicles, equipment and accessories	28874	40000	25000	38000	38000	38000
	208	Repair and maintenance of buildings and accessories	119552	160000	100000	100000	100000	100000
	209	Stationery, Publications and Office Supplies	8123	15000	8000	19000	19000	19000
	211	Cleaning services and supplies including cleaning contracts	130000	132000	132000	140000	140000	140000
	212	Insurance	960699	2150000	2000000	2280000	2280000	2280000
	213	Official Travel Missions	3220	20000	5000	12000	20000	20000
	214	Goods and services expenses	4491455	6343000	4825000	7043000	8418000	8418000
		Total	10683063	11737000	9740232	12517000	13900000	13900000
24		Interests						
2411		Foreign Interests						
	307	Foreign Interests	13179036	12739000	12739000	10365000	12400000	11368000
		Total	13179036	12739000	12739000	10365000	12400000	11368000
28		Other Expenditures						
2821		Other Miscellaneous Expenditures						
	302	Contributions	698633	700000	700000	780000	780000	780000
	303	Scientific scholarships and training courses	35363	40000	40000	40000	40000	40000
	305	Non-Employees' Bonuses	40000	40000	40000	74000	74000	74000
		Total	773996	780000	780000	894000	894000	894000
Total of Chapter			31308941	32108000	29870232	30704000	34281000	33414000

Current Expenditures According to Program for the Years 2019 - 2023

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	2601413	2550000	2440000	2577000	2680000	2787000
	105	Personal Cost of Living Allowance	674000	810000	750000	780000	793000	807000
	106	Family Cost of Living Allowance	110363	120000	112000	114000	115000	116000
	108	Technical Allowance	446966	470000	432000	460000	472000	483000
	110	Overtime Allowance	200000	200000	200000	200000	200000	200000
	112	Other Allowances	326000	335000	335000	327000	330000	333000
	114	Transport Allowance	108000	110000	89000	100000	102000	104000
	115	Field Visit Allowance	102000	104000	100000	102000	102000	102000
	116	Employees' Bonuses	1420815	1380000	1380000	1450000	1450000	1450000
	001	Employees' bonuses	540815	500000	500000	500000	500000	500000
	011	Additional Salaries	880000	880000	880000	950000	950000	950000
		Total	5989557	6079000	5838000	6110000	6244000	6382000
2121		Social Security Contributions						
	301	Social Security	683289	773000	773000	818000	843000	870000
		Total	683289	773000	773000	818000	843000	870000

Current Expenditures According to Program for the Years 2019 - 2023

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	17154	31000	20232	30000	30000	30000
	203	Water	6898	14000	7000	16000	16000	16000
	204	Electricity	77870	82000	73000	73000	73000	73000
	205	Fuels	41359	50000	45000	66000	66000	66000
	002	Saloon vehicles	21359	25000	23000	35000	35000	35000
	003	Transport vehicles and heavy equipment	20000	25000	22000	31000	31000	31000
	206	Maintenance of Machines, furniture and accessories	4797859	2700000	2500000	2700000	2700000	2700000
	207	Maintenance of vehicles, equipment and accessories	28874	40000	25000	38000	38000	38000
	208	Repair and maintenance of buildings and accessories	119552	160000	100000	100000	100000	100000
	209	Stationery, Publications and Office Supplies	8123	15000	8000	19000	19000	19000
	211	Cleaning services and supplies including cleaning contracts	130000	132000	132000	140000	140000	140000
	212	Insurance	960699	2150000	2000000	2280000	2280000	2280000
	213	Official Travel Missions	3220	20000	5000	12000	20000	20000
	214	Goods and services expenses	4491455	6343000	4825000	7043000	8418000	8418000
	001	Events and hospitality	12548	20000	12000	20000	30000	30000
	006	Medical treatments	20000	21000	20000	31000	31000	31000
	008	Advertisements and subscriptions	22923	23000	12000	23000	23000	23000
	010	Fees and Commissions	815507	1000000	635000	900000	900000	900000
	013	Services, security and guarding contracts	284271	400000	320000	380000	380000	380000
	017	Sport tournaments, festivals and national celebrations expenditures	8839	25000	5000	15000	25000	25000
	028	Professional services expenditures	11652	44000	12000	50000	50000	50000
	056	Legal consultations	34922	100000	25000	25000	25000	25000
	060	Conferences and lectures	1362	5000	1000	5000	5000	5000
	084	Fees and licenses	3594	10000	4000	8000	8000	8000
	099	Income tax	3000000	4520000	3624000	5395000	6750000	6750000
	101	Computerization and Internet expenditures	225176	100000	80000	110000	110000	110000
	102	Local community service	50661	75000	75000	81000	81000	81000
Total			10683063	11737000	9740232	12517000	13900000	13900000
24		Interests						
2411		Foreign Interests						
	307	Foreign Interests	13179036	12739000	12739000	10365000	12400000	11368000
	001	Foreign loans interests	13179036	12739000	12739000	10365000	12400000	11368000
Total			13179036	12739000	12739000	10365000	12400000	11368000

Current Expenditures According to Program for the Years 2019 - 2023

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program 9141 Administration and Support Services								
Group	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	698633	700000	700000	780000	780000	780000
	014	Saving Fund contribution	400000	400000	400000	460000	460000	460000
	016	Health insurance contributions	298633	300000	300000	320000	320000	320000
	303	Scientific scholarships and training courses	35363	40000	40000	40000	40000	40000
	305	Non-Employees' Bonuses	40000	40000	40000	74000	74000	74000
	006	Bonuses for the members of board of directors	40000	40000	40000	54000	54000	54000
	012	Bonuses of engineers and geologists	0	0	0	20000	20000	20000
		Total	773996	780000	780000	894000	894000	894000
		Total of Program	31308941	32108000	29870232	30704000	34281000	33414000
		Total of Chapter	31308941	32108000	29870232	30704000	34281000	33414000

Overall Summary of Capital Expenditures for the Years 2019 - 2023

Chapter : 8166 Samra Electric Power Company

(In JDs)

Group	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	14084000	10460000	7460000	9629000	12493000	14728000
Total			14084000	10460000	7460000	9629000	12493000	14728000
		Fixed Assets						
31		Non-financial Assets						
3112		Fixed Assets						
	505	Equipment, Machines and Devices	60641	810000	810000	481000	317000	82000
Total			60641	810000	810000	481000	317000	82000
3122		Inventories						
	503	Materials and supplies	72357	330000	330000	90000	90000	90000
Total			72357	330000	330000	90000	90000	90000
3141		Nonproductive Assets						
	507	Lands	249627	600000	450000	600000	600000	600000
Total			249627	600000	450000	600000	600000	600000
Total of Chapter			14466625	12200000	9050000	10800000	13500000	15500000

Capital Expenditures According to Program and Projects for the Years 2019 - 2023

Chapter : 8166 Samra Electric Power Company

(In JDs)

Program : 9142 Operation and Generation

Project : 005 Maintaining generation stations

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	013	Maintenance and modernization of stations	14084000	10460000	7460000	9629000	12493000	14728000
		Total of Item	14084000	10460000	7460000	9629000	12493000	14728000
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	57350	745000	745000	460000	300000	65000
	003	Office supplies and equipment	478	61000	61000	2000	2000	2000
	009	Laboratories and Measurement Devices	1580	0	0	14000	10000	10000
	019	Communications devices	1233	4000	4000	5000	5000	5000
		Total of Item	60641	810000	810000	481000	317000	82000
3122		Inventories						
	503	Materials and supplies						
	017	Manual tool kits	59799	95000	95000	48000	50000	50000
	019	Spare parts supplies	12558	235000	235000	42000	40000	40000
		Total of Item	72357	330000	330000	90000	90000	90000
		Total of Project	14216998	11600000	8600000	10200000	12900000	14900000

Project : 007 Adding the fourth steam unit

Fund Source : 202001 Capital - Domestic Funding

Group	Item	Description	Actual 2019	Estimated 2020	Re-estimated 2020	Estimated 2021	Indicative 2022	Indicative 2023
31		Non-financial Assets						
3141		Lands						
	507	Lands						
	001	Lands expropriation and purchase	249627	600000	450000	600000	600000	600000
		Total of Item	249627	600000	450000	600000	600000	600000
		Total of Project	249627	600000	450000	600000	600000	600000
		Total of Program	14466625	12200000	9050000	10800000	13500000	15500000
		Total of Chapter	14466625	12200000	9050000	10800000	13500000	15500000