Chapter: 1101 Ministry of Justice

Creation: The Ministry of Justice was established on 11/4/1921 under the name of (Justice Consultancy) and

this name was changed to become the Ministry of Justice on 1/3/1929 and the Ministry was established to be the executive arm of the Jordanian Judicial body and since then it commenced its role in realizing the state's basic mession represented in establishing fairness and equality and

protecting rights and freedoms.

Vision: An efficient and initiative institution which enhances the independence of Justice and law

sovereighty to achieve true justice and protect rights and freedoms.

Mission: Contribute to preparing efficient and fair judicial and legal environment to protect rights and

enhance the principles of transparency and equal opportunities, develop judicial body, draw up modern legislative policies and frameworks and strengthen ties with concerned international and

local authorities in litigation and legal support.

Tasks of the Ministry / Department:

_ Develop the means and procedures of Jordanian judiciary as per the best applicable international practices.

- _ Set necessary policies and legislative frameworks to keep pace with
- Disseminate the legal culture among different segments of society and sensitize them of their rights.
- Strengthen the impartiality and independence of judiciary and supply it with qualified and trained human resources.
- Achieve fairness and enhance the competitiveness of national economy.
- Promote the level of performance and services of the legal and judicial body to perform its tasks efficiently and effectively.

Ministry/Department Contribution to the National Objectives:

 Establish the state of law and institutions and achieve fairness, enhance opportunity equality principles, transparency and protection of rights and freedoms.

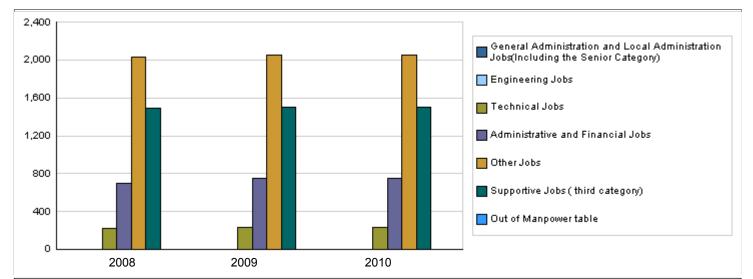
Major Issues and Challenges which face the Ministry / Department:

- _ Limited functional advance and development chances especially for non-holders of law certificate.
- The gap among different administrative levels (weakness of middle administration) and absence of job replacement plans which lead to brain drain and difficulty in attraction and weakness of incentives.
- Linking the implementation of some capital projects especially constructions projects with foreign entities (
 Government Buildings Department) which affects the achievement of projects on time.
- _ Varying levels of foreign partners response for the demands and needs of Ministry's work.
- _ Lack of infrastructure level in some courts.
- Insufficient annual financial allocations.
- Lack of university and middle education outcomes level.

Chapter: 1101 Ministry of Justice

| Strate | egic Objectives and Performar | nce Ind | icators | of the M | linistry . | / Depart | ment | | |
|--|--|---------|----------|-----------------|-----------------|----------------------------|----------|-------------|---------|
| Chronic Objective | Doufermone Indicator | base | Value | Actual Value | Target Value | Primary Self Evaluation | Ta | arget Value |) |
| Strategic Objective | Performance Indicator | year | Value | 2008 | 2009 | 2009 | 2010 | 2011 | 2012 |
| 1 - Reinforcing judicial and legal cooperation and | Number of legislations prepared and issued annually. | 2005 | 68% | 69% | 71% | 70% | 72% | 73% | 74% |
| building relations and coordinating with local and international authorities in | Number of legal consultations that the Ministry present to government institutions and departments annually. | 2005 | 69% | 66% | 71% | 70% | 72% | 73% | 73% |
| different related areas and establishing the modern | Number of courts in which beds wards were established. | 2005 | 66% | 66% | 69% | 66% | 69% | 70% | 71% |
| vision of the concept of legislations and human and family protection and respect | 4 Forming committees to enable weak categories to provide legal assistance to them. | 2008 | 68% | 68% | 70% | 70% | 71% | 72% | 72% |
| agreements | 5 Jordan's order in law sovereighty criterion as per the World Bank statistics. | 2006 | 2.5/0.45 | 2.5/0.45 | 2.5/0.6 | 2.5/0.45 | 2.5/0.65 | 2.5/0.7 | 2.5/0.7 |
| | 6 Jordan's order in global competitiveness in terms of effectiveness and independence. | 2006 | 131/43 | 131/43 | 131/40 | 131/40 | 131/39 | 131/38 | 131/37 |
| | 7 Jordan's order in business practice report in the field of contracts implementation. | 2008 | 181/127 | 181/127 | 181/127 | 181/127 | 181/118 | 181/100 | 181/100 |
| 2 - Promoting the performance and services of legal and judicial apparatus to conduct their tasks effeciently and effectively and spreading the legal culture among the different segments of society and advicing them on their rights. | Satisfaction degree of audience of Justice integrity. | 2006 | 10% | 35% | 50% | 50% | 70% | 100% | 100% |
| 3 - Setting policies and legisaltive frameworks necessary to keep in pace with local and international | Improvement of Jordan Justice order according to global competitiveness report in terms of competitiveness and independence. | 2006 | 40 | 44 | 60 | 73 | 80 | 90 | 100 |
| updates and developments to contribute to improving the | Number of continuous training courses for judges. | 2006 | 39 | 34 | 47 | 40 | 49 | 50 | 50 |
| investment environment and enhancing economic | Percentage of specialized judges to total number of judges. | 2006 | 10% | 12% | 20% | 14% | 25% | 30% | 35% |
| competitiveness | 4 Number of accepted persons in future judges program. | 2008 | 177 | 177 | 297 | 173 | 347 | 397 | 447 |

| Number of Staff of the Ministry / Department | | | | | | | | | |
|---|---|--------|---------|-----------|--|--|--|--|--|
| Group | Job | Actual | Primary | Estimated | | | | | |
| · | | 2008 | 2009 | 2010 | | | | | |
| General Administration and Local Administration J | Secretary General | 1 | 1 | 1 | | | | | |
| | Director General | 1 | 1 | 1 | | | | | |
| Engineering Jobs | engineering jobs | 1 | 5 | 5 | | | | | |
| Technical Jobs | technical jobs | 220 | 230 | 230 | | | | | |
| Administrative and Financial Jobs | Administrative and financial jobs | 693 | 750 | 750 | | | | | |
| Other Jobs | Department of Justice | 754 | 754 | 754 | | | | | |
| | notary, officer, researcher, head of department | 1279 | 1300 | 1300 | | | | | |
| Supportive Jobs (third category) | Supportive jobs | 1490 | 1504 | 1504 | | | | | |
| | Total | 4439 | 4545 | 4545 | | | | | |
| Out of Manpower table | Out of manpower table | 0 | 0 | 0 | | | | | |
| | Overall Total | 4439 | 4545 | 4545 | | | | | |
| | Number of male staff | 2919 | 3008 | 3008 | | | | | |
| | Number of female staff | 1520 | 1537 | 1537 | | | | | |

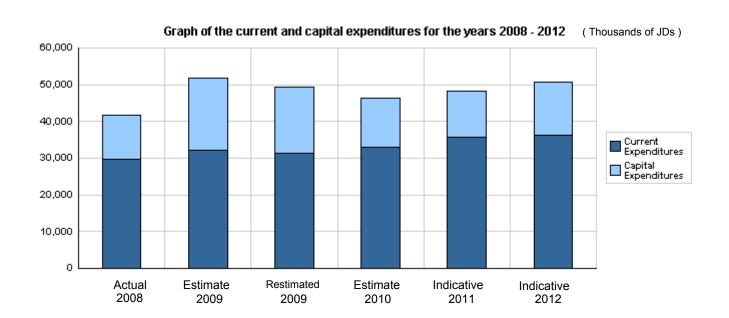


| | Key Information of the Ministry / Department | | | | | | | | | | | | | | | | |
|-----|--|------|--------|---------|----------------|--------|-------|--------|--------|--------|--------|--------|-------|-------|--------|-------|--------|
| | | base | | Primary | Estimated 2010 | | | | | | | | | | | | |
| No. | Description | year | Value | 2009 | Irbid | Mafraq | Jarsh | Ajloun | Amman | Balqa' | Zaraq' | Madaba | Karak | Ma'an | Tafila | Aqaba | Total |
| 1 | Number of courts. | 2008 | 79 | 79 | 11 | 4 | 2 | 2 | 23 | 5 | 4 | 3 | 7 | 8 | 2 | 3 | 74 |
| 2 | Number of incoming cases. | 2008 | 363160 | 446185 | 72226 | 10007 | 8221 | 7365 | 177966 | 13416 | 31509 | 4981 | 13137 | 11121 | 6868 | 6343 | 363160 |
| 3 | Number of settled cases. | 2008 | 350513 | 430646 | 72521 | 9432 | 8231 | 7337 | 167882 | 13070 | 30513 | 4959 | 12583 | 10937 | 6925 | 6123 | 350513 |
| 4 | Number of rotated cases. | 2008 | 83025 | 83025 | 16053 | 2164 | 1599 | 2405 | 44354 | 4050 | 7183 | 7174 | 1856 | 885 | 604 | 1158 | 89485 |

Overall Summary of Expenditures for Chapter 1101- Ministry of Justice for the years 2008 - 2012

(JDs)

| | | | | | | | (003) |
|-------|--|------------|------------|-------------|------------|------------|------------|
| | | Actual | Estimate | Re_Estimate | Estimate | Indic | ative |
| | Description | 2008 | 2009 | 2009 | 2010 | 2011 | 2012 |
| Group | | Current Ex | penditures | | | | |
| 2111 | Salaries, Wages and allowances | 25,213,940 | 26,664,650 | 26,173,000 | 28,098,000 | 30,368,000 | 31,192,000 |
| 2121 | Social Security Contributions | 761,500 | 908,000 | 908,000 | 919,000 | 959,000 | 1,000,000 |
| 2211 | Use of Goods and Services | 3,536,259 | 4,464,500 | 4,141,000 | 3,959,000 | 4,200,000 | 4,000,000 |
| 2821 | Other current expenses | 91,715 | 128,000 | 82,000 | 74,000 | 70,000 | 70,000 |
| 3112 | Machinary and Equipment | 10,370 | 15,000 | 10,000 | 0 | 0 | 0 |
| 3113 | Other Fixed Assets | 6,793 | 12,000 | 8,000 | 0 | 0 | 0 |
| | Total current expenditures | 29,620,577 | 32,192,150 | 31,322,000 | 33,050,000 | 35,597,000 | 36,262,000 |
| | | Capital Ex | penditures | | | | |
| 2211 | Use of Goods and Services | 4,686,596 | 5,300,000 | 4,950,000 | 2,459,000 | 2,370,000 | 2,940,000 |
| 2822 | Other Capital expenditures | 93,792 | 50,000 | 50,000 | 10,000 | 10,000 | 10,000 |
| 3111 | Buildings and Constructions | 5,538,158 | 10,830,000 | 9,730,000 | 9,874,000 | 9,800,000 | 10,700,000 |
| 3112 | Machinary and Equipment | 1,210,382 | 2,495,000 | 2,495,000 | 724,000 | 100,000 | 440,000 |
| 3113 | Other Fixed Assets | 358,439 | 375,000 | 375,000 | 0 | 70,000 | 230,000 |
| 3141 | Lands | 143,665 | 450,000 | 450,000 | 250,000 | 250,000 | 250,000 |
| | Total capital expenditures | 12,031,032 | 19,500,000 | 18,050,000 | 13,317,000 | 12,600,000 | 14,570,000 |
| | Treasury | 12,031,032 | 19,500,000 | 18,050,000 | 13,317,000 | 12,600,000 | 14,570,000 |
| | Total current and capital expenditures | 41,651,609 | 51,692,150 | 49,372,000 | 46,367,000 | 48,197,000 | 50,832,000 |
| | | | | | | | |

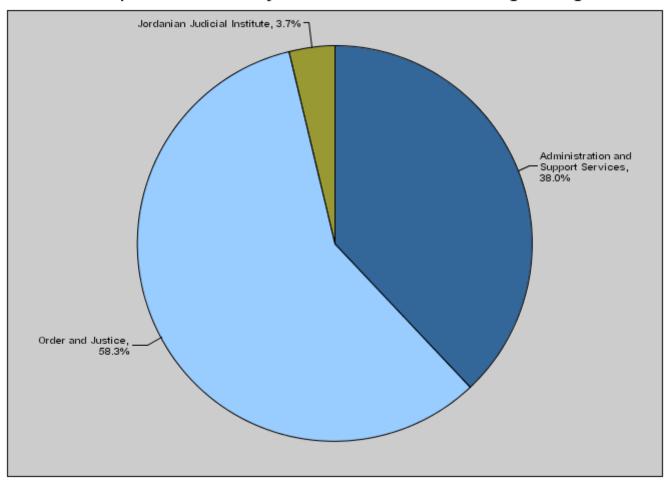


Budget of Chapter 1101 - Ministry of Justice For the Year 2010 Distributed According to Program

(In JD's)

| Prog. | Description | Current Expenditures | Capital Expenditures | Total Expenditures |
|-------|-------------------------------------|----------------------|----------------------|--------------------|
| 1801 | Administration and Support Services | 17,375,000 | 229,000 | 17,604,000 |
| 1805 | Order and Justice | 15,141,000 | 11,890,000 | 27,031,000 |
| 1810 | Jordanian Judicial Institute | 534,000 | 1,198,000 | 1,732,000 |
| | Total | 33,050,000 | 13,317,000 | 46,367,000 |

Total Expenditures for the year 2010 Distributed According to Program



1801 Administration and Support Services Program

Objective of the program:

Raise the institutional capacity of employees through training, improve the presented services and simplify the procedures to obtain the satisfaction of service recipients through service combuterization. As well, this program will work on institutionalizing the work mechanisms and awaring service recipients as well as spreading the legal culture.

The strategic objective related to the program:

Raise the institutional capacity of the Ministry of Justice and the judicial services in order tto enable them to perform their tasks and provide their services efficiently and effectively and to enhance the competitiveness of the Jordanian Judicature.

Directorates associated with the program :

- 1- Financial affairs directorate.
- 2- Administrative affairs and human resources directorate.
- 3- Information technology manegement directorate.
- 4- Communications directorate.
- 5- Courts and projects affairs management directorate.
- 6- Internal control unit.

Services provided by the program :

- 1- Build and raise the employees capacities through training.
- 2- Improve the presented services and simplify procedures to obtain the satisfaction service recipients through computerizing services and re-engineering work procedures of the departments.
- 3- Promote the institutional performance of the Ministry and courts through work development and institutionalism.
- 4- Aware service recipients and spread the legal culture through different publications and media means.

Staff working in the program :

The program is implemented through a functional staff in 2009 estimated with (3775) staff, including (2291) males and (1484) females .

| | Performance Measurement Indicators for program | | | | | | | | | | |
|---|--|------|-------|--------------|-----------------|-------------------------|-------|--------|-------|--|--|
| | Performance Measurement Indicator | Base | Value | Actual value | Target Value | First Self Evalution | | Target | t | | |
| | | Year | | 2008 | 2009 | 2009 | 2010 | 2011 | 2012 | | |
| 1 | Number of the model courts buildings. | 2006 | 15/6 | 15/7 | 10/15 | 15/9 | 15/11 | 15/15 | 15/15 | | |
| 2 | Percentage of the computerized courts of the total courts. | 2006 | 6% | 70% | 100% | 95% | 100% | 100% | 100% | | |
| 3 | Number of e-services provided by the courts. | 2008 | 3 | 4 | 4 | 4 | 4 | 5 | 5 | | |
| 4 | Number of the specialized rooms in courts. | 2006 | 3 | 4 | 12 | 10 | 14 | 16 | 18 | | |

Appropriations OF Administration and Support Services Program as Per Activities and Projects. (In JDs)

| | | Actual | Estimate | Re_Estimate | Estimate | Indic | ative |
|------------|--------------------------------|------------|------------|-------------|------------|------------|------------|
| • | Activities and Projects | | 2009 | 2009 | 2010 | 2011 | 2012 |
| Current Ex | Current Expenditures | | 18,220,150 | 17,369,000 | 17,375,000 | 18,279,600 | 18,450,000 |
| 2111 | Salaries, Wages and allowances | 11,085,724 | 12,975,150 | 12,483,500 | 12,614,000 | 13,236,600 | 13,548,000 |
| 2121 | Social Security Contributions | 757,017 | 900,000 | 900,000 | 910,000 | 950,000 | 991,000 |
| 2211 | Use of Goods and Services | 3,442,513 | 4,255,000 | 3,931,500 | 3,808,000 | 4,044,000 | 3,862,000 |
| 2821 | Other current expenses | 46,837 | 68,000 | 38,000 | 43,000 | 49,000 | 49,000 |
| 3112 | Machinary and Equipment | 9,832 | 12,000 | 9,000 | 0 | 0 | 0 |
| 3113 | Other Fixed Assets | 6,793 | 10,000 | 7,000 | 0 | 0 | 0 |
| Capital Ex | penditures | 3,589,884 | 4,090,000 | 4,090,000 | 229,000 | 140,000 | 710,000 |
| 001 | Administration Project | 3,589,884 | 4,090,000 | 4,090,000 | 229,000 | 140,000 | 710,000 |
| | Program / Treasury | | 4,090,000 | 4,090,000 | 229,000 | 140,000 | 710,000 |
| | Total Program | | 22,310,150 | 21,459,000 | 17,604,000 | 18,419,600 | 19,160,000 |

1805 Order and Justice Program

Objective of the program :

Supply the judicial power with sufficient number of qualified and trained judges as well as to develop and update legislations to keep up with the local, regional and international developments.

The strategic objective related to the program:

Update and develop legislations especially the economic legislations, investment legislations, review regional and international agreements related to judicial cooperation.

Directorates associated with the program :

- 1- Judicial Council
- 2- Policies and institutional development unit.
- 3- Legal affairs and international cooperation directorate.
- 4- Human rights directorate.
- 5- Judicial inspection directorate.

Services provided by the program :

- 1- Provide infrastructure for courts through establishing modern justice palaces with modern techniques and services.
- 2- Supply judicial services with sufficient number of qualified and trainers and build capacities and judges competence through continuous and specialized and internal and external training.
- 3- Develop and update legislations to keep up local, regional and international variables and developments.

Staff working in the program:

The program is implemented through a functional staff in 2009 estimated with (751) staff, including (703) males and (48) females .

| | Performance Measurement Indicators for program | | | | | | | | | | |
|---|---|------|-------|--------------|-----------------|-------------------------|------|--------|------|--|--|
| | Performance Measurement Indicator | Base | Value | Actual value | Target Value | First Self Evalution | | Target | | | |
| | | Year | | 2008 | 2009 | 2009 | 2010 | 2011 | 2012 | | |
| 1 | Percentage of annually inspected judges. | 2006 | 50% | 65% | 75% | 75% | 100% | 100% | 100% | | |
| 2 | Average of daily court sessions of conciliation courts' cases. | 2004 | 243 | 185 | 122 | 122 | 112 | 107 | 102 | | |
| 3 | Average of daily court session of the First Instance Courts' cases. | 2004 | 543 | 340 | 267 | 267 | 257 | 247 | 227 | | |
| 4 | Percentage of cases settled through mediation. | 2006 | 71% | 65% | 80% | 80% | 85% | 90% | 95% | | |

Appropriations OF Order and Justice Program as Per Activities and Projects. (In JDs)

| | Appropriations of Order and sustained Frogram as Februaries and Frogests. | | | | | | | | | | | |
|------------|---|------------|------------|-------------|------------|------------|------------|--|--|--|--|--|
| | | Actual | Estimate | Re_Estimate | Estimate | Indi | cative | | | | | |
| | Activities and Projects | 2008 | 2009 | 2009 | 2010 | 2011 | 2012 | | | | | |
| Current E | xpenditures | 13,937,660 | 13,326,000 | 13,326,000 | 15,141,000 | 16,738,400 | 17,236,000 | | | | | |
| 2111 | Salaries, Wages and allowances | 13,937,660 | 13,326,000 | 13,326,000 | 15,141,000 | 16,738,400 | 17,236,000 | | | | | |
| Capital Ex | xpenditures | 7,673,413 | 13,810,000 | 12,360,000 | 11,890,000 | 11,250,000 | 12,460,000 | | | | | |
| 001 | Order and Justice Program Adminis | 2,109,582 | 2,300,000 | 2,300,000 | 1,400,000 | 1,420,000 | 1,730,000 | | | | | |
| 002 | Justice Palace air conditioning syste | 0 | 1,000,000 | 1,000,000 | 600,000 | 0 | 0 | | | | | |
| 003 | Establishment of Higher Judiciary bu | 3,234,282 | 700,000 | 0 | 0 | 0 | 800,000 | | | | | |
| 004 | Establishment of Model buildings fo | 1,921,779 | 0 | 0 | 0 | 0 | 0 | | | | | |
| 005 | Establishment of Criminal Courts bu | 382,097 | 1,800,000 | 1,800,000 | 1,800,000 | 1,000,000 | 0 | | | | | |
| 006 | Establishment of an independent co | 25,673 | 10,000 | 10,000 | 20,000 | 30,000 | 30,000 | | | | | |
| 007 | Establishing building for Judges clu | 0 | 400,000 | 0 | 0 | 400,000 | 3,600,000 | | | | | |
| 800 | Establishing the building of Justice | 0 | 700,000 | 700,000 | 1,800,000 | 2,000,000 | 1,500,000 | | | | | |
| 009 | Establishing the building of Justice | 0 | 2,750,000 | 2,750,000 | 1,800,000 | 2,000,000 | 1,800,000 | | | | | |
| 010 | Establishing the building of Justice | 0 | 1,750,000 | 1,750,000 | 1,900,000 | 1,700,000 | 1,000,000 | | | | | |
| 011 | Establishing the building of Justice | 0 | 700,000 | 700,000 | 2,000,000 | 2,700,000 | 2,000,000 | | | | | |
| 012 | Establishing the building of General | 0 | 500,000 | 500,000 | 500,000 | 0 | 0 | | | | | |
| 013 | Establishing additional floor for Aqa | 0 | 250,000 | 250,000 | 0 | 0 | 0 | | | | | |
| 014 | Establishing additional floor for Maf | 0 | 300,000 | 300,000 | 70,000 | 0 | 0 | | | | | |
| 015 | Establishing additional floor for Ma'a | 0 | 300,000 | 300,000 | 0 | 0 | 0 | | | | | |
| 016 | Applying the Complete Lawsuit Syst | 0 | 20,000 | 0 | 0 | 0 | 0 | | | | | |
| 017 | Activating and developing the techn | 0 | 50,000 | 0 | 0 | 0 | 0 | | | | | |
| 018 | Applying the intermediation method | 0 | 50,000 | 0 | 0 | 0 | 0 | | | | | |
| 019 | Reviewing and developing legislatio | 0 | 20,000 | 0 | 0 | 0 | 0 | | | | | |
| 020 | Set the legal framework and establis | 0 | 10,000 | 0 | 0 | 0 | 0 | | | | | |
| 021 | Applying new system to number cas | 0 | 50,000 | 0 | 0 | 0 | 0 | | | | | |
| 022 | Attorney General Department within | 0 | 150,000 | 0 | 0 | 0 | 0 | | | | | |
| | Program / Treasury | 7,673,413 | 13,810,000 | 12,360,000 | 11,890,000 | 11,250,000 | 12,460,000 | | | | | |
| | Total Program | 21,611,073 | 27,136,000 | 25,686,000 | 27,031,000 | 27,988,400 | 29,696,000 | | | | | |
| | | | | | | | | | | | | |

1810 Jordanian Judicial Institute Program

Objective of the program:

Contribute to setting strategies and plans aiming at promoting the level of judicial body as well as exchanging the technical and academic cooperation and experiencies among the Institute and the different judicial and legal authorities, institutions and institutes.

The strategic objective related to the program :

Provide the necessary financial, human and technical support to develop the judicial performance.

Directorates associated with the program :

The Jordanian Judicial Institute

Services provided by the program :

- 1- Contribute to setting strategies and plans aiming at promoting the level of the Jordanian Judicial body.
- 2- Qualify and upgrade the efficiency of judges and their assistants as well as imporving their scientific research talent.
- 3- Exchange the technical and acedemic cooperation and experiences between the Judicial Institute and the Arab and International judicial and legal organizations, authorities and institutes.
- 4- Test the top students of general secondary students and law colleges graduates from both males as per transparent and declared principles and standards.

Staff working in the program :

The program is implemented through a functional staff in 2009 estimated with (16) staff, including (11) males and (5) females.

| | Performance Measurement Indicators for program | | | | | | | | | |
|---|---|------|-------|--------------|-----------------|-------------------------|------|-------|------|--|
| | Performance Measurement Indicator | Base | Value | Actual value | Target Value | First Self Evalution | | Targe | t | |
| | | Year | | 2008 | 2009 | 2009 | 2010 | 2011 | 2012 | |
| 1 | Number of specialized training courses, annually held by the Institute. | 2006 | 2 | 4 | 6 | 5 | 6 | 7 | 7 | |
| 2 | Number of delegated judges to outside english language learning courses. | 2008 | 19 | 19 | 29 | 24 | 39 | 42 | 45 | |
| 3 | Number of judges holding high degrees who were delegated through the Ministry's scholarships. | 2006 | 12 | 14 | 22 | 14 | 27 | 30 | 32 | |

| | Appropriations OF Jordanian Judicial Institute Program as Per Activities and Projects. (In | | | | | | | | | |
|----------------------|--|-----------|-----------|-------------|-----------|-----------|-----------|--|--|--|
| | | Actual | Estimate | Re_Estimate | Estimate | Indic | ative | | | |
| | Activities and Projects | | 2009 | 2009 | 2010 | 2011 | 2012 | | | |
| Current Expenditures | | 334,201 | 646,000 | 627,000 | 534,000 | 579,000 | 576,000 | | | |
| 2111 | Salaries, Wages and allowances | 190,556 | 363,500 | 363,500 | 343,000 | 393,000 | 408,000 | | | |
| 2121 | Social Security Contributions | 4,483 | 8,000 | 8,000 | 9,000 | 9,000 | 9,000 | | | |
| 2211 | Use of Goods and Services | 93,746 | 209,500 | 209,500 | 151,000 | 156,000 | 138,000 | | | |
| 2821 | Other current expenses | 44,878 | 60,000 | 44,000 | 31,000 | 21,000 | 21,000 | | | |
| 3112 | Machinary and Equipment | 538 | 3,000 | 1,000 | 0 | 0 | 0 | | | |
| 3113 | Other Fixed Assets | 0 | 2,000 | 1,000 | 0 | 0 | 0 | | | |
| Capital Ex | penditures | 767,735 | 1,600,000 | 1,600,000 | 1,198,000 | 1,210,000 | 1,400,000 | | | |
| 001 | Jordanian Judicial Institute Program | 767,735 | 1,600,000 | 1,600,000 | 50,000 | 60,000 | 100,000 | | | |
| 003 | Judges of the Future | 0 | 0 | 0 | 1,148,000 | 1,150,000 | 1,300,000 | | | |
| | Program / Treasury | 767,735 | 1,600,000 | 1,600,000 | 1,198,000 | 1,210,000 | 1,400,000 | | | |
| | Total Program | 1,101,936 | 2,246,000 | 2,227,000 | 1,732,000 | 1,789,000 | 1,976,000 | | | |