- Creation: The Ombudsman Bureau was established under Law No. (11) for the year 2008 Ombudsman Bureau law.
- Vision : A public administration that is fair, transparent and accountable with effective services
- Mission: Achieving good governance, ensuring fairness in the legal procedures in the work of public administration, realizing the highest possible level in terms of efficiency, effectiveness and fairness in the services provided to the individuals by the public administration and protecting the community in its dealings with the public administration

# Tasks of the Ministry / Department:

- Receive complaints from citizens associated with the general administration and consider them to find solutions.
- Conduct preventive awareness campaigns and brochures to alleviate wrong administrative practices and decisions.
- Contact the official and non-official authorities to enshrine the institutionalism of work and alleviate abuses when taking decisions.

## Ministry/Department Contribution to the Achievement of the National Objectives:

- Public administration based on transparency, integrity, equality, accountability and equal opportunities
- \_ Secure job environment aiming at providing distinguished and fast service
- \_ Enhance the spirit of trust, excellence, innovation and belonging.

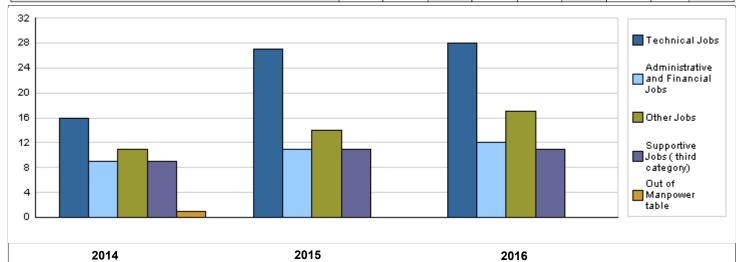
## Major Issues and Challenges which face the Ministry / Department:

- \_ Cadre not completed
- \_ Non-completion of the infrastructure of administrative and personnel systems computerization
- \_ Non-completion of building a communication network and computer network of the Building

# CHAPTER : 0350 Ombudsman Bureau

Strate	Strategic Objectives and Performance Indicators of the Ministry / Department										
Stratagia Objective		base year	Value	Actual Value	Target Value	Primary Self Evaluation		arget Valu	е		
Strategic Objective	Objective Performance Indicator			2014	2015	2015	2016	2017	2018		
1 - To enhance good governance and protect citizens' rights guaranteed by the Constitution and applied legislation in the Kingdom through achieving democracy, accountability and justice guarantees	•	2009	%70	%74	%85	%80	%85	%88	%90		

Number of Staff of the Ministry / Department										
		Actual				Primary		Estimated		
Group	Job		2014		2015				2016	
-		Male	Female	Total	Male	Female	Total	Male	Female	Total
Technical Jobs	Consultant	2	0	2	3	0	3	3	0	3
	Researcher	1	1	2	3	2	5	3	2	5
	Auditor	1	1	2	2	2	4	2	2	4
	Director	2	0	2	4	0	4	4	1	5
	Specialist	4	2	6	5	2	7	5	2	7
	Head of unit	2	0	2	3	1	4	3	1	4
Administrative and Financial Jobs		6	3	9	7	4	11	7	5	12
Other Jobs		8	3	11	10	4	14	12	5	17
Supportive Jobs ( third category)		7	2	9	8	3	11	8	3	11
	Total	33	12	45	45	18	63	47	21	68
Out of Manpower table	Out of manpower table	0	1	1	0	0	0	0	0	0
	33	13	46	45	18	63	47	21	68	
	305145	112862	418007	374880	153120	528000	492660	221340	714000	



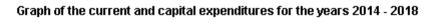
	Key Information of the Ministry / Department											
No.												
1	Number of complaints submitted to the Bureau	2262	1516	1200	1000	1000						
2	Number of complaints considered by the Bureau (accepted)	1420	1006	794	480	470						
3	Number of awareness workshops and meetings	30	50	60	50	100						

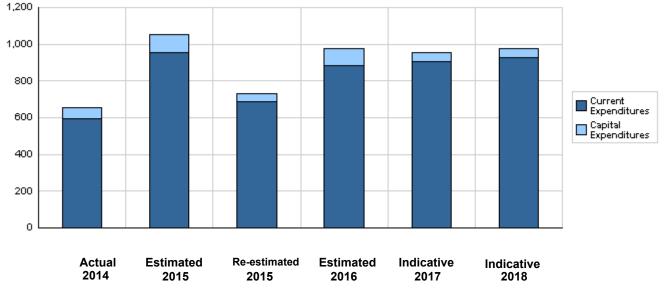
# **Overall Summary of Expenditures for Chapter 0350- Ombudsman Bureau**

## for the Years 2014 - 2018

							(In JDs)
		Actual	Estimated	Re-estimated	Estimated	Ind	icative
	Description	2014	2015	2015	2016	2017	2018
Group		Current E	Expenditures	1		1	
2111	Salaries, Wages and Allowances	377,952	693,000	483,000	652,000	666,000	680,000
2121	Social Security Contributions	40,055	70,000	45,000	62,000	64,000	65,000
2211	Use of Goods and Services	149,949	160,000	140,000	150,000	155,000	160,000
2821	Other Current Expenditures	27,694	30,000	19,000	20,000	20,000	20,000
	Total current expenditures	595,650	953,000	687,000	884,000	905,000	925,000
		Capital E	xpenditures	1		1	
2211	Use of Goods and Services	53,613	88,000	40,000	83,000	43,000	43,000
3112	Devices, Machinery and Equipment	5,725	12,000	5,000	7,000	7,000	7,000
3122	Inventories	0	0	0	0	0	0
3113	Other Fixed Assets	0	0	0	0	0	0
	Total capital expenditures	59,338	100,000	45,000	90,000	50,000	50,000
	Treasury	59,338	100,000	45,000	90,000	50,000	50,000
	Total current and capital expenditures	654,988	1,053,000	732,000	974,000	955,000	975,000

(Thousands of JDs)



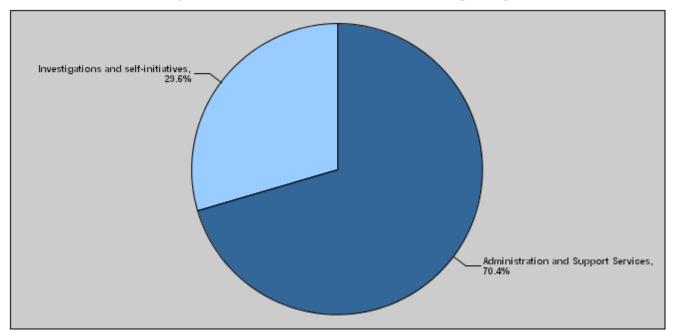


## Budget of Chapter 0350 - Ombudsman Bureau

## For the Year 2016 Distributed According to Program

				(InJDs)
Prog.	Description	Current Expenditures	Capital Expenditures	Total Expenditures
5601	Administration and Support Services	596,000	90,000	686,000
5605	Investigations and self-initiatives	288,000	0	288,000
	Total	884,000	90,000	974,000

## Total Expenditures for the Year 2016 Distributed According to Programs



## Estimated Allocations for Females distributed according to Programs for the Years 2014 - 2018

	Program	2014	2015	2016	2017	2018
5601	Administration and Support Services	125779	149700	178800	183300	187800
5605	Investigations and self-initiatives	45861	48880	74880	76440	77740
	Total	171640	198580	253680	259740	265540

### 5601 Administration and Support Services Program

#### Objective of the program :

A safe job environment that aims to provide fast and distinguished service through providing technical, administrative and media support to the main program which reflects the Bureau's main task to enable Ombudsman Bureau to implement its tasks and realize its objectives with the highest level of efficiency and effectiveness.

#### The strategic objective related to the program :

Enhance good governance and protect citizens' rights guaranteed by the Constitution and applied legislation in the Kingdom through achieving democracy, accountability and justice guarantees.

#### Directorates associated with the program :

1- Administrative and Financial Affairs Department

2- Communications Department

3- Policies Development and Planning Unit

4- Internal Control and Auditing Unit

#### Services provided by the program :

1- Awareness and education programs on the role, jurisdiction, tasks and works of the Bureau in order to introduce citizens to the objectives which the Bureau seeks to realize.

2- Develop the Bureau work policies and strategies.

3- Develop the internal bylaws related to conducting the Bureau administrative and financial affairs as well as personnel.

4- Develop a unified e-system to manage the cases.

#### Staff working in the program :

The program is implemented through a functional staff in 2015 estimated with (36) staff, including (25) males and (11) females.

Pe	rformance M	easur	ement In	dicators	for P	rogra	am			
Performance Measurement Indicator	t	Base	Value	Actual value		arget First Se alue Evalutio 015 2015			alue	
		Year		2014	20			2016	2017	2018
1 Extent of the program capability to provic administrative and media support efficien effectively	2010	%85	%8 <b>6</b>	%	92	%91	%93	%95	%96	
Appropriations Of Admini	stration and S	upport	Services	Program	as Pe	er Act	ivities and	Projects.		(In JDs)
	Actual	Es	timated	Re-estin	nated	Estimated			Indicativ	e
Activities and Projects	2014	2015		2015		2016		2017		2018
Current Expenditures	419,263	621,0	000	499,000		596,000		611,000	626	,000
601 Administrative and Support Services	419,263	621,0	000	499,000	499,000		000	611,000	626	,000
Capital Expenditures	49,516	80,00	)0	35,000		90,00	)0	50,000	50,	000
001 Administration Project	49,516	80,00	00	35,000		90,00	)0	50,000	50,	000
Program / Treasury	49,516	80,00	00	35,000		90,000		50,000	50,	000
Total Program	468,779	701.0	000	534,000		686,0	000	661,000	676	.000

#### 5605 Investigations and self-initiatives Program

#### Objective of the program :

- This program reflects the main function of Ombudsman Bureau; namely:-
- 1- Receive complaints and seek to realize justice with the highest degrees of credibility.
- 2- Establish and entrench pillars of good governance.
- 3- Enhance the principles of justice, equality, rule of law and develop good practices through accountability and transparency in public administration practices.

#### The strategic objective related to the program :

Enhance good governance and protect citizens' rights guaranteed by the Constitution and applied legislation in the Kingdom through achieving democracy, accountability and justice guarantees.

Directorates associated with the program :

- 1- Ombudsman Department
- 2- Investigation and Settlement Department
- **3- Studies and Researches Department**

#### Services provided by the program :

1- Direct contact with those filing grievances against the public administration as well as discussion and verification of their grievances and taking the necessary procedures, if proved.

2- Search for problems that impede the work progress of public administration through self-initiatives, investigate the problems and their causes and find appropriate solutions.

#### Staff working in the program :

The program is implemented through a functional staff in 2015 estimated with (27) staff, including (20) males and (7) females.

	Pe	rformance M	easur	ement In	dicators	for P	rogra	ım			
	Performance Measurement Indicator		Base	Value	Actual value			First Se Evalutio		Target Va	lue
			Year		2014	20	15	2015	2016	2017	2018
tot	rcentage of settled complaints or grieva al complaints or grievances presented rreau where a mistake by the general ac	2009	%70	%74	%	85	%80	%85	%88	%90	
	Appropriations Of Inves	tigations and s	self-ini	tiatives P	rogram as	s Per /	Activi	ties and P	rojects.		(In JDs)
	Actual Actual 2014			timated 2015	Re-estin 201		_	timated 2016	2017	Indicativ	9 2018
Current	Expenditures	176,387	332,0	000	188,000	288,000		00	294,000	299	,000
601	Investigations	176,387	332,0	000	188,000	188,000 2		00	294,000	299	,000
Capital I	Expenditures	9,822	20,00	00	10,000		0		0	0	
001	Education and Awareness	9,822	20,00	00	10,000		0		0	0	
	Program / Treasury 9,822			00	10,000		0		0	0	
	Total Program	186,209	352,0	000	198,000		288,0	00	294,000	299	,000

## Chapter :0350 Ombudsman Bureau

- Vision A public administration that is fair, transparent and accountable with effective services
- Mission Achieving good governance, ensuring fairness in the legal procedures in the work of public administration, realizing the highest possible level in terms of efficiency, effectiveness and fairness in the services provided to the individuals by the public administration and protecting the community in its dealings with the public administration

### Legal Framework : Ombudsman Bureau Law No. (11) for the year 2008

Strategic Objectives for Ministry / Department Performance Indicators										
Strategic	Performance Measurement Indicators		Base Value		Actual	J	Initial Internal	Target Value		
Objectives Description			Dase		Value	Value	Evaluation			
Description			Year	Value	2014	2015	2015	2016	2017	2018
1 - To enhance good governance and protect citizens' rights guaranteed by the Constitution and applied legislation in the Kingdom through achieving democracy, accountability and justice guarantees	1	Percentage of the settled complaints and grievances to the total complaints and grievances submitted to Ombudsman Bureau where the public administration was proved to be at fault	2009	%70	%74	%85	%80	%85	%88	%90

## Programs that achieve Strategic Objectives / Performance Indicators

	Programs	Description of Performance	Base	Base Value		Target Value	Initial Internal Evaluation	I Target Value		
	riogianio	Indicators	Base Year	-	2014	2015	2015	2016	2017	2018
5601	Administration and Support Services	1 Extent of the program capability to provide the technical, administrative and media suppo efficiently and effectively		%85	%86	%92	%91	%93	%95	%96
5605	Investigations and self- initiatives	1 Percentage of settled complaint or grievances to the total complaints or grievances presented to Ombudsman Bure where a mistake by the general administration		%70	%74	%85	%80	%85	%88	%90

## **Programs Appropriations**

<u> </u>								-
			Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
	Programs		2014	2015	2015	2016	2017	2018
	Administration and Support Services	Current	419263	621000	499000	596000	611000	626000
5601		Capital	49516	80000	35000	90000	50000	50000
		Total	468779	701000	534000	686000	661000	676000
	Investigations and self-initiatives	Current	176387	332000	188000	288000	294000	299000
5605		Capital	9822	20000	10000	0	0	0
		Total	186209	352000	198000	288000	294000	299000
		Total of Current	595650	953000	687000	884000	905000	925000
		Total of Capital	59338	100000	45000	90000	50000	50000
		Total of Chapter	654988	1053000	732000	974000	955000	975000

## Current Activities Appropriations According to Program

			-					
		Activities	Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
Prog.			2014	2015	2015	2016	2017	2018
5601	601	Administrative and Support Services	419263	621000	499000	596000	611000	626000
		Total of Program	419263	621000	499000	596000	611000	626000
5605	601	Investigations	176387	332000	188000	288000	294000	299000
		Total of Program	176387	332000	188000	288000	294000	299000
		Total	595650	953000	687000	884000	905000	925000

## Capital Projects Appropriations According to Program

			Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
Prog.		Projects	2014	2015	2015	2016	2017	2018
5601	001	Administration Project	49516	80000	35000	90000	50000	50000
		Total of Program	49516	80000	35000	90000	50000	50000
5605	001	Education and Awareness	9822	20000	10000	0	0	0
		Total of Program	9822	20000	10000	0	0	0
		Total	59338	100000	45000	90000	50000	50000

# Overall Summary of Current Expenditures for the Years 2014 - 2018

Group	Item	Description	Actual	Estimated		Estimated		Indicative	
			2014	2015	2015	2016	2017	2018	
21		Compensations of Employees							
2111		Salaries, Wages and Allowances							
	101	Classified Employees	0	36000	8000	36000	36000	36000	
	102	Unclassified Employees	76176	106000	85000	92000	93500	95000	
	103	Comprehensive Contract Employees	127100	214000	131000		217000	221000	
	105	Personal Cost of Living Allowance	50375	81000	59000	74000	76000	78000	
	106	Family Cost of Living Allowance	6280	12000	8000	10000	12000	13500	
	111		41763	69000	52000	62000	63500	65000	
	112		49107	75000	54000	60000	61500	63000	
	113	Transportation Allowance	17873	25000	20000		24000	25000	
	114	Transport Allowance	4283	10000	6000		7000	7000	
	116	Employees' Bonuses	4995	50000	50000	60000	60000	60000	
	120	Contract Employees	0	15000	10000	14000	15500	16500	
		Total	377952	693000	483000	652000	666000	680000	
2121		Social Security Contributions							
	301	Social Security	40055	70000	45000	62000	64000	65000	
		Total	40055	70000	45000	62000	64000	65000	
22		Use of Goods and Services							
2211		Use of Goods and Services							
	201	Rents	70800	70800	70800	70800	70800	70800	
	202	Telecommunications Services	3699	5000	4000	5000	6000	7000	
	203	Water	2693	3000	3000	4000	5000	6000	
	204	Electricity	13946	21000	17000	18000	17000	16000	
	205	Fuels	14261	17200	10000	12000	13000	14000	
	206	Maintenance of Machines, furniture and accessories	2401	2000	2000	3000	3000	3000	
	207	Maintenance of vehicles, equipment and accessories	1148	3000	2000	2000	2000	2000	
	208	Repair and maintenance of buildings and	3000	2000	2000	4000	6000	7000	
	209	accessories Office Supplies, publications and various	2824	3000	2000	2000	2000	3000	
		stationery	-						
	211	Cleaning services and supplies including cleaning contracts	13085	16000	13000	13000	14000	15000	
	212	Insurance	2374	2000	2000	2000	2000	2000	
	213	Official Travel Missions	2900	3000	2000	2000	2000	2000	
	214	Goods and services expenses	16818	12000	10200	12200	12200	12200	
	1	Total	149949	160000	140000	150000	155000	160000	
28		Other Expenditures							
2821		Other Current Expenditures							
	302	Contributions	1470	2000	2000	2000	2000	2000	
	302	Scientific scholarships and training courses		2000	2000		4000	4000	
	305	Non-Employees' Bonuses	24404	26000	2000 15000	4000 14000	4000 14000	14000	
	303		24404 27694	30000	19000		20000	20000	
		Total of Chapter	595650	953000	687000	884000	905000	925000	

# Current Expenditures According to Program and Activities for the Years 2014 - 2018

courses

305 Non-Employees' Bonuses

Progra	am :	5601 - Administration and Suppor	rt Services					
Activi	ty :	601 - Administrative and Sup	port Servic	es				
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	101	Classified Employees	0	36000	8000	36000	36000	36000
	102	Unclassified Employees	55759	70000	60000	65000	66000	67000
	103		34318	60000	50000	70000	71000	74000
	105		38630	54000	45000	53000	54000	55000
ł	106		3360	6000	4000	5000	6000	6500
	111	Additional Allowance	27303	37000	32000	36000	37000	38000
	112		32092	38000	34000	35000	36000	37000
	113		17873	25000	20000	23000	24000	25000
	114	Transport Allowance	4283	10000	6000	6000	7000	7000
	116		4995	50000	50000	60000	60000	60000
	120	Contract Employees	0	5000	50000	6000	7000	7500
	120	Total	218613	391000	314000	395000	404000	413000
			210013	391000	514000	595000	404000	413000
2121		Social Security Contributions						
	301	Social Security	23007	40000	26000	31000	32000	33000
		Total	23007	40000	26000	31000	32000	33000
22		Use of Goods and Services						
2211		Use of Goods and Services	-					
	201	Rents	70800	70800	70800	70800	70800	70800
	201	Telecommunications Services	3699	5000	4000	5000	6000	7000
	202	Water	2693	3000	3000	4000	5000	6000
	203	Electricity	13946	21000	17000	18000	17000	16000
	204	Fuels	14261	17200	10000	12000	13000	14000
	205	000 Fuels	14261	0	0	0	0	0
		001 Heating	-	17	-	-	-	~
			0	9200	5000	7000	7000	7000
			0	8000	5000	5000	6000	7000
	206	Maintenance of Machines, furniture and accessories	2401	2000	2000	3000	3000	3000
	207	Maintenance of vehicles, equipment and accessories	1148	3000	2000	2000	2000	2000
	208	Repair and maintenance of buildings and accessories	3000	2000	2000	4000	6000	7000
		Office Supplies, publications and various stationery	2824	3000	2000	2000	2000	3000
	211	Cleaning services and supplies including cleaning contracts	13085	16000	13000	13000	14000	15000
	212		2374	2000	2000	2000	2000	2000
	213		2900	3000	2000	2000	2000	2000
	214	Goods and services expenses	16818	12000	10200	12200	12200	12200
		Total	149949	160000	140000	150000	155000	160000
28		Other Expenditures						
2821		Other Current Expenditures						
	302	Contributions	1470	2000	2000	2000	2000	2000
	303	Scientific scholarships and training courses	1820	2000	2000	4000	4000	4000

Total

**Total of Activity** 

**Total of Program** 

# Current Expenditures According to Program and Activities for the Years 2014 - 2018

Chapter : 0350 - Ombudsman Bureau

(In JDs)

•								
Progra	am :	5605 - Investigations and self-init	iatives					
Activi	ty :	601 - Investigations						
Group	Item	Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	20417	36000	25000	27000	27500	28000
	103	Comprehensive Contract Employees	92782	154000	81000	145000	146000	147000
	105	Personal Cost of Living Allowance	11745	27000	14000	21000	22000	23000
	106	Family Cost of Living Allowance	2920	6000	4000	5000	6000	7000
	111	Additional Allowance	14460	32000	20000	26000	26500	27000
	112	Other Allowances	17015	37000	20000	25000	25500	26000
	120	Contract Employees	0	10000	5000	8000	8500	9000
		Total	159339	302000	169000	257000	262000	267000
2121		Social Security Contributions						
	301	Social Security	17048	30000	19000	31000	32000	32000
		Total	17048	30000	19000	31000	32000	32000
		Total of Activity	176387	332000	188000	288000	294000	299000
		Total of Program	176387	332000	188000	288000	294000	299000
		Total of Chapter	595650	953000	687000	884000	905000	925000

# **Overall Summary of Capital Expenditures for the Years 2014 - 2018**

Chapter :		0350 Ombudsman Bureau									
Group	Item		Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018		
		Expenditure	es								
22		Use of Goo	ds and Services								
2211	Use of Goods and Services   510 Buildings and facilities repair and maintenance 0										
			0	0	0	40000	0	0			
	512 Operating and Sustaining Expenditures				88000	40000	43000	43000	43000		
		1	Total	53613	88000	40000	83000	43000	43000		
		Fixed Asset	ts								
31		Non-financi	al Assets								
3112		Devices, Mac	hinery and Equipment								
	505	Equipment,	Machines and Devices	5725	12000	5000	7000	7000	7000		
	1	1	Total	5725	12000	5000	7000	7000	7000		
			Total of Chapter	59338	100000	45000	90000	50000	50000		

# Capital Expenditures According to Program and Projects for the Years 2014 - 2018

Cha	pter :	0350 0	Ombudsman Bureau						(In JDs)
Pro	ogram	5601 A	Administration and Suppor	t Services					
Pr	oject	001 A	dministration Project						
Fund	Sourc	e102001	Capital (Treasury)						
Group	item		Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
22		Use of Go	ods and Services						
2211		Use of Goo	ods and Services						
	510	Buildings	and facilities repair and maintenance						
	008	Miscellan maintenan	eous buildings and facilities ce	0	0	0	40000	0	0
	Total of Item			0	0	D	40000	0	0
	512	Operating	and Sustaining Expenditures						
	011	Capacity I	building expenses	4900	30000	2000	6000	6000	6000
	014	Archiving	and documentation	487	5000	5000	3000	3000	3000
	015	Operating	systems and software	14248	10000	10000	7000	7000	7000
	016	Software	licenses	3160	10000	4000	4000	4000	4000
	017	Promotion	n, advertising and awareness	8476	5000	3000	10000	10000	10000
	032	Conference	ces, celebrations and workshops	0	0	0	5000	5000	5000
	999	n.e.c		12520	8000	6000	8000	8000	8000
			Total of Item	43791	68000	30000	43000	43000	43000
31		Non-finan	cial Assets						
3112		Devices, N	lachinery and Equipment						
	505	Equipmer	t, Machines and Devices						
	001	Computer	s and accessories	4569	10000	3000	5000	5000	5000
	003	Office sup	plies and equipment	789	1000	1000	1000	1000	1000
	006	Public saf	ety devices and equipment	61	500	500	500	500	500
	019	Communi	cations devices	306	500	500	500	500	500
			Total of Item	5725	12000	5000	7000	7000	7000
			Total of Project / Treasury	49516	80000	35000	90000	50000	50000
			Total of Program	49516	80000	35000	90000	50000	50000

# Capital Expenditures According to Program and Projects for the Years 2014 - 2018

Cha	apter :	: 0350 Om	budsman Bureau						( In JDs
Pro	ogram	n 5605 Inve	estigations and self-initia	atives					
Pr	oject	001 Educ	ation and Awareness						
Fund	Sourc	e102001	Capital (Treasury)						
Group	item		Description	Actual 2014	Estimated 2015	Re-estimated 2015	Estimated 2016	Indicative 2017	Indicative 2018
22		Use of Goods	and Services						
2211		Use of Goods	and Services						
	512	Operating and	Sustaining Expenditures						
	017	Promotion, ac	vertising and awareness	6591	10000	9000	0	0	0
	032	Conferences,	celebrations and workshops	3231	10000	1000	0	0	0
			Total of Item	9822	20000	10000	0	0	0
			Total of Project / Treasury	9822	20000	10000	0	0	0
			Total of Program	9822	20000	10000	0	0	0
			Total of Chapter	59338	100000	45000	90000	50000	50000