Chapter: 0501 Ministry of Public Sector Development

- Creation: The Ministry was established under Administrative Organization Bylaw of the Ministry of Public Sector Development No. (54) for the year 2007.
- Vision : A result-oriented and citizen service-oriented government administration that operates efficiently, effectively, transparently, and subject to accountability
- Mission: To empower sectors, ministries and government departments to focus on their core missions and responsibilities, prepare and implement policies and procedures that reflect national priorities, ensure the optimal usage of financial resources and focus on results through reviewing and building the organizational structure of the public sector, improving its services, and developing human and financial resources based on the standards of excellence and mechanisims that enhance the principels of accountability, transparency, decentralization and partnerships with the private sector and civil society organizations

Legal Framework : Bylaw No. (54) for the year 2007/Administrative Organization Bylaw for the Ministry of Public Sector Development, and amendments thereto

Tasks of the Ministry / Department:

- Prepare the general policies to manage and develop human resources in the public sector and set up the necessary plans and programs for their implementation.
- Develop the organizational structure of the government administration and set up the policies and programs required to this end.
- Prepare general policies related to developing the public sector, improving its performance and upgrading the level of provided services and simplifying their procedures.
- Contribute to preparing training policies and strategies and building institutional capacities in the public sector and provide support and consultation.
- Set up bases for the optimal usage of human resources in the public sector, set up plans and programs for their implementation and follow up the application of job description and classification.
- Prepare, update and sustain database for government institutions, departments and organizations.
- Disseminate and entrench the culture of innovation and excellence in the public sector.
- Support the mechanisms of taking decisions and drawing up policies, provide technical support in the strategic planning operations and follow up the institutional performance.
- Give opinion on bylaws governing administrative organization of the public sector departments and institutions and provide consultation to develop their organizational structures.

Ministry/Department Contribution to the Achievement of the National Objectives:

- _ Reaching a government staff at a suitable size that works efficiently and effectively
- _ Develop public sector governance and performance.
- _ Access to better government administration to achieve best results.

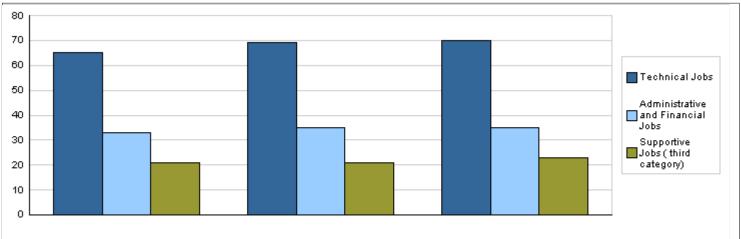
Major Issues and Challenges which face the Ministry / Department:

- The weak accountability regarding the level of commitment to the public sector development programs
- _ Erratic levels of cooperation by certain institutions and government departments.
- Linkage of the development process to a matrix of legislation that requires a long period of time and legislative cycle to amend them
- Insufficient resources and capabilities available to the Ministry
- Limited authorities of the bodies concerned with public sector development due to insufficient binding legislative provisions

CHAPTER : 0501 Ministry of Public Sector Development

| Strate | gic | Objectives and Performance | e Indio | cators o | of the Mi | inistry / | Departr | ment | | |
|---|-----|---|--------------|----------|-----------------|---|---------|-------------|------|------|
| Strategic Objective | | Performance Indicator | Base year | Value | Actual Value | Value Value Self Evaluation Target V | | arget Value | | |
| | | | year | | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| 1 - To enhance the institutional capacities of the Ministry | 1 | Percentage of employees who are trained out of total Ministry staff | 2015 | %37 | %37 | %40 | %40 | %45 | %50 | %55 |
| 2 - to reaching a government, with a transparent and streamlined organizational structure | 1 | Number of government departments where alignment studies between their resources and institutional roles are prepared | 2015 | 4 | 4 | 8 | 6 | 6 | 6 | 6 |
| and competent human resources, that provides government services within simplified procedures | 2 | Percentage of the departments commitment to applying the services development system | 2015 | %56 | %56 | %60 | %58 | %65 | %70 | %75 |

| | Number of Staff o | f the M | linistry / | / Depar | rtment | | | | | | |
|-----------------------------------|------------------------|---------|------------|---------|--------|--------|--------|--------|---------|---------|--|
| | | | | | | | | Pi | elimina | ry | |
| Group | Group Job | | 2015 | | | 2016 | | | 2017 | | |
| | | Male | Female | Total | Male | Female | Total | Male | Female | Total | |
| Technical Jobs | Researcher | 22 | 15 | 37 | 22 | 15 | 37 | 22 | 16 | 38 | |
| | Engineer | 9 | 12 | 21 | 10 | 14 | 24 | 10 | 14 | 24 | |
| | Expert | 5 | 2 | 7 | 6 | 2 | 8 | 6 | 2 | 8 | |
| Administrative and Financial Jobs | | 17 | 16 | 33 | 19 | 16 | 35 | 19 | 16 | 35 | |
| Supportive Jobs (third category) | | 17 | 4 | 21 | 17 | 4 | 21 | 19 | 4 | 23 | |
| | Total | 70 | 49 | 119 | 74 | 51 | 125 | 76 | 52 | 128 | |
| | Total Cost of Salaries | 503497 | 349888 | 853385 | 538080 | 373920 | 912000 | 610060 | 423940 | 1034000 | |



| | | Key Information of | the Ministry / Depa | artment | | |
|-----|---|--------------------|---------------------|---------|------|------|
| No. | Description | 2013 | 2014 | 2015 | 2016 | 2017 |
| 1 | Number of projects of the government services development and delivery upgrade program | 4 | 4 | 13 | 9 | 7 |
| 2 | Number of HR policies projects | 4 | 5 | 7 | 4 | 4 |
| 3 | Number of restructuring projects | 2 | 2 | 5 | 3 | 4 |
| 4 | Number of communication and media projects | 1 | 1 | 1 | 1 | 1 |
| 5 | Number of innovation and excellence support projects | 5 | 5 | 5 | 5 | 5 |
| 6 | Number of general policies drawing and decision making projects | 4 | 4 | 4 | 4 | 4 |

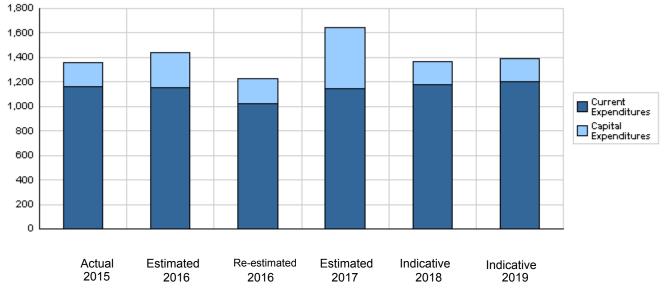
Overall Summary of Expenditures for Chapter 0501- Ministry of Public Sector Development

for the Years 2015 - 2019

| | | | | | | | (In JDs) |
|-------|--|-----------|-------------|--------------|-----------|-----------|-----------|
| | | Actual | Estimated | Re-estimated | Estimated | Indi | cative |
| | Description | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| Group | | Current E | xpenditures | | | | |
| 2111 | Salaries, Wages and Allowances | 777,567 | 932,000 | 829,000 | 939,000 | 957,000 | 975,000 |
| 2121 | Social Security Contributions | 75,818 | 93,000 | 83,000 | 95,000 | 98,000 | 100,000 |
| 2211 | Use of Goods and Services | 98,260 | 115,000 | 102,000 | 104,000 | 114,000 | 119,000 |
| 2511 | Subsidies to Public Corporations | 200,000 | 0 | 0 | 0 | 0 | 0 |
| 2821 | Other Current Expenditures | 6,977 | 12,000 | 10,000 | 7,000 | 10,000 | 10,000 |
| | Total current expenditures | 1,158,622 | 1,152,000 | 1,024,000 | 1,145,000 | 1,179,000 | 1,204,000 |
| | | Capital E | xpenditures | | | | |
| 2111 | Salaries, Wages and Allowances | 9,622 | 18,000 | 0 | 0 | 0 | 0 |
| 2121 | Social Security Contributions | 1,267 | 2,000 | 0 | 0 | 0 | 0 |
| 2211 | Use of Goods and Services | 72,231 | 85,000 | 48,000 | 43,000 | 36,000 | 36,000 |
| 2822 | Other Capital Expenditures | 108,572 | 158,000 | 132,000 | 445,000 | 152,000 | 152,000 |
| 3112 | Devices, Machinery and Equipment | 7,796 | 22,000 | 20,000 | 12,000 | 2,000 | 2,000 |
| | Total capital expenditures | 199,488 | 285,000 | 200,000 | 500,000 | 190,000 | 190,000 |
| | Treasury | 199,488 | 285,000 | 200,000 | 500,000 | 190,000 | 190,000 |
| | Total current and capital expenditures | 1,358,110 | 1,437,000 | 1,224,000 | 1,645,000 | 1,369,000 | 1,394,000 |

(Thousands of JDs)

Graph of the current and capital expenditures for the years 2015 - 2019

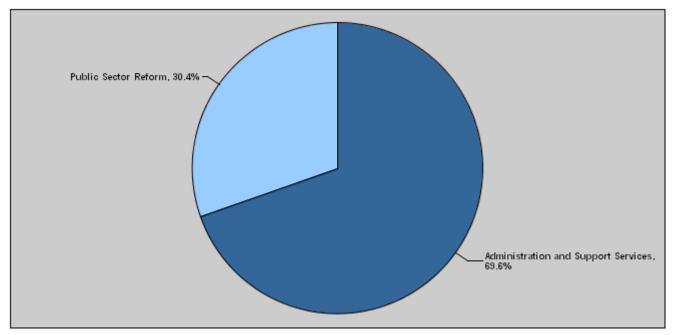


Budget of Chapter 0501 - Ministry of Public Sector Development

For the Year 2017 Distributed According to Program

| | | | | (In JDs) |
|-------|-------------------------------------|----------------------|----------------------|--------------------|
| Prog. | Description | Current Expenditures | Capital Expenditures | Total Expenditures |
| 0801 | Administration and Support Services | 1,145,000 | 0 | 1,145,000 |
| 0805 | Public Sector Reform | 0 | 500,000 | 500,000 |
| | Total | 1,145,000 | 500,000 | 1,645,000 |

Total Expenditures for the Year 2017 Distributed According to Programs



Estimated Allocations for Females distributed according to Programs for the Years 2015 - 2019

| | Program | 2015 | 2016 | 2017 | 2018 | 2019 |
|------|-------------------------------------|--------|--------|--------|--------|--------|
| 0801 | Administration and Support Services | 475000 | 420000 | 474000 | 484000 | 494000 |
| 0805 | Public Sector Reform | 82000 | 82000 | 205000 | 78000 | 78000 |
| | Total | 557000 | 502000 | 679000 | 562000 | 572000 |

0801 Administration and Support Services Program Objective of the program : Enhance the Ministry's institutional capacities through holding training courses and workshops for employees related to developing their performance, providing administrative, financial and technological support. The strategic objective related to the program : Enhance the Ministry's institutional capacities. Directorates associated with the program : 1- Financial and Administrative Affairs Directorate 2- Internal Control Unit 3- Legal Affairs Unit 4- Communication and Media Unit 5- Government Performance Follow up Directorate 6- Government Complaints Management Unit 7- Re-structuring Directorate 8- Services Improvement and Procedures Facilitation Directorate 9- Policies and HR Development Directorate 10- Governmental Innovation and Excellence Support Directorate Services provided by the program : 1- Provide the required appropriations for staff salaries and allowances. 2- Secure the appropriations for operational and transfer expenditures. 3- Provide financial, administrative and technological support to all human resources working in the Ministry. 4- Plan and develop the human resources and secure the required appropriations for the training courses and provide support services for the continuity of the Ministry's work.

Sustain, operate and maintain the Ministry's building and its facilities.

Staff working in the program :

The program is implemented through a functional staff in 2016 estimated with (57) staff, including (38) males and (19) females .

| Pe | rformance Me | asure | ment Ind | icators for | ⁻ Prog | ram | | | | |
|---|-----------------|---------|------------|--------------|----------------------------|--------------------------------------|------------|------------|----------------|----------|
| Performance Measurement Indicator | | Base | Value | Actual value | | rget Preliminary S alue Evalution | | elf | f Target Value | |
| | Year | | ar 🛛 | 2015 | 20 | 16 | 2016 | 2017 | 2018 | 2019 |
| Percentage of employees receiving training t number of Ministry's employees | o total | 2015 | %37 | %37 | % | 40 | %40 | %45 | %50 | %55 |
| Appropriations Of Administr | ation and Suppo | ort Ser | vices Prog | ram as Pe | er Activ | vities | and Projec | ts. | | (In JDs) |
| | Actual | Es | timated | Re-estim | Re-estimated Estimated Ind | | | Indicative | | |
| Activities and Projects | 2015 | | 2016 | 2016 | | : | 2017 | 2018 | 2019 | |
| Current Expenditures | 1,158,622 | 1,152 | 2,000 | 1,024,000 | 1,024,000 1,145,0 | | 5,000 | 1,179,000 | | 04,000 |
| 601 Administrative and Support Services | 958,622 | 1,152 | 2,000 | 1,024,000 |) | 1,145 | 5,000 | 1,179,000 | 1,20 | 04,000 |
| 602 Supporting human resources development | 200,000 | 0 | | 0 | | 0 | | 0 | 0 | |
| Capital Expenditures | 0 | 0 | | 0 | | 0 | | 0 | 0 | |
| Program / Treasury | 0 | 0 | | 0 | | 0 | | 0 | 0 | |
| Total Program | 1,158,622 | 1,152 | 2,000 | 1,024,000 |) | 1,145 | 5,000 | 1,179,000 | 1,20 | 04,000 |

0805 Public Sector Reform Program

Objective of the program :

Apply mechanisms to reach a government with streamlined and transparent organizational structure and qualified human resources and provide governmental services within simplified procedures.

The strategic objective related to the program :

Reach a government with streamlined and transparent organizational structure and competent human resources and provide government services within simplified procedures.

Directorates associated with the program :

1- Services Development and Procedures Simplification Directorate

2- Restructuring Directorate

3- Policies and Human Resources Development Directorate

- 4- Projects Follow-up Unit
- 5- Government Innovation and Excellence Support Directorate
- 6- Policies Support and Decision Making Directorate
- 7- Legal Affairs Unit
- 8- Communications and Media Unit

Services provided by the program :

1- Provide technical support to the ministries and government institutions and departments in the field of strategic

planning and institutional performance follow-up.

2- Provide technical support to the ministries and government institutions and departments in the field of government

services development, procedures simplification, processes re-engineering and electronic linkage.

3- Give technical opinion and consultation on the organizational structures of the ministries and government institutions and departments and the bylaws of organizational structuring.

4- Prepare studies and technical reports in the various fields of public sector development.

5- Provide technical support to the ministries and government institutions and departments in the fields of human

resources policies, management and development.

6- Develop and implement training programs and awareness workshops in the various fields of public sector

development.

Staff working in the program :

The program is implemented through a functional staff in 2016 estimated with (68) staff, including (36) males and (32) females.

| | D | (| | | P | | | | | | |
|-----------|---|----------------|--------------|----------|--------------|---------|--------|---------------|---------|------------|----------|
| | Pe | rformance M | easure | ment Ind | licators for | r Prog | ram | | | | |
| | Performance Measurement | | | | Actual | | get | Preliminary S | elf | Target Va | lue |
| | Indicator | | Base Year | Value | value | Va | | Evalution | | | |
| | | | | | 2015 | 20 | | 2016 | 2017 | 2018 | 2019 |
| | rcentage of government departments who anizational structures are reviewed to the | | 2015 | %90 | %90 | % | 92 | %90 | %92 | %93 | %95 |
| deli | ivered to the Ministry | | | | | | | | | | |
| | mber of departments where governance p sessed | oractices are | 2015 | 4 | 4 | 6 | 6 | 5 | 6 | 6 | 6 |
| | rcentage of departments whose strategies iewed and which receive technical support | | 2015 | %90 | %90 | % | 92 | %90 | %92 | %93 | %95 |
| | ivered to the Ministry | | | | | | | | | | |
| | Appropriations Of P | ublic Sector R | eform Pi | rogram a | s Per Activi | ties ar | nd Pro | ojects. | | | (In JDs) |
| | | Actual | Es | timated | Re-estim | nated | Es | stimated | | Indicative | |
| | Activities and Projects | 2015 | | 2016 | 2016 | 6 | | 2017 | 2018 | | 2019 |
| Current E | Expenditures | 0 | 0 | | 0 | | 0 | | 0 | 0 | |
| Capital E | xpenditures | 199,488 | 285,0 | 000 | 200,000 | | 500, | 000 | 190,000 | 190 | ,000 |
| 003 | Government performance follow up | 20,116 | 24,00 | 00 | 20,000 | | 20,0 | 00 | 20,000 | 20,0 | 000 |
| 004 | Public sector reform program management administration | 84,586 | 133,0 | | 70,000 | | 65,0 | | 55,000 | 55,0 | 000 |
| 006 | Improving services and Innovation and Excellence Fund | 45,341 | 50,00 | | 45,000 | | 350, | | 50,000 | 50,0 | |
| 007 | Human resources development and policies management | 32,569 | 42,00 | | 35,000 | | 40,0 | | 40,000 | 40,0 | |
| 008 | Re-structuring | 8,682 | 22,00 | | 20,000 | | 15,0 | | 15,000 | 15,0 | |
| 009 | Communication and change management | 8,194 | 14,00 | - | 10,000 | | 10,0 | | 10,000 | 10,0 | |
| | Program / Treasury | 199,488 | 285,0 | 000 | 200,000 | | 500, | 000 | 190,000 | 190 | ,000 |
| | Total Program | 199,488 | 285,0 | 000 | 200,000 | | 500, | 000 | 190,000 | 190 | ,000 |
| | | | | | | | | | | | |

Chapter: 0501 Ministry of Public Sector Development

| Currer | nt Activ | vities Appropriations According to Program | 1 | | | | | |
|--------|----------|--|---------|-----------|--------------|-----------|------------|------------|
| | | | Actual | Estimated | Re-estimated | Estimated | Indicative | Indicative |
| Prog. | | Activites | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| 0801 | 601 | Administrative and Support Services | 958622 | 1152000 | 1024000 | 1145000 | 1179000 | 1204000 |
| | 602 | Supporting human resources development | 200000 | 0 | 0 | 0 | 0 | 0 |
| | | Total of Program | 1158622 | 1152000 | 1024000 | 1145000 | 1179000 | 1204000 |
| | | Total | 1158622 | 1152000 | 1024000 | 1145000 | 1179000 | 1204000 |
| Capita | l Proje | ects Appropriations According to Program | | | | | | |
| | | | Actual | Estimated | Re-estimated | Estimated | Indicative | Indicative |
| Prog. | | Projects | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| 0805 | 003 | Government performance follow up | 20116 | 24000 | 20000 | 20000 | 20000 | 20000 |
| | 004 | administration | 84586 | 133000 | 70000 | 65000 | 55000 | 55000 |
| | 006 | Improving services and Innovation and Excellence Fund | 45341 | 50000 | 45000 | 350000 | 50000 | 50000 |
| | 007 | Human resources development and policies management | 32569 | 42000 | 35000 | 40000 | 40000 | 40000 |
| | 800 | Re-structuring | 8682 | 22000 | 20000 | 15000 | 15000 | 15000 |
| | 009 | Communication and change management | 8194 | 14000 | 10000 | 10000 | 10000 | 10000 |
| | | Total of Program | 199488 | 285000 | 200000 | 500000 | 190000 | 190000 |
| | | Total | 199488 | 285000 | 200000 | 500000 | 190000 | 190000 |

Overall Summary of Current Expenditures for the Years 2015 - 2019

| 21 | | | Actual | Estimated | | Estimated | Indicative | Indicative |
|------|---|---|---------|-----------|---------|-----------|------------|------------|
| | | | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| 111 | | Compensations of Employees | | | | | | |
| | | Salaries, Wages and Allowances | | | | | | |
| | 101 | Classified Employees | 15845 | 16000 | 16000 | 16000 | 16000 | 16000 |
| | 102 | Unclassified Employees | 147565 | 157000 | 152000 | 159000 | 161000 | 162000 |
| | 103 | Comprehensive Contract Employees | 232078 | 275000 | 235000 | 275000 | 280000 | 283000 |
| | 105 | Personal Cost of Living Allowance | 130444 | 155000 | 139000 | 156000 | 158000 | 162000 |
| | 106 | Family Cost of Living Allowance | 11839 | 16000 | 13000 | 14000 | 15000 | 16000 |
| | 111 | Additional Allowance | 84820 | 120000 | 95000 | 116000 | 120000 | 124000 |
| | 113 | Transportation Allowance | 21629 | 30000 | 22000 | 32000 | 32000 | 33000 |
| | 114 | Transport Allowance | 10500 | 13000 | 12000 | 13000 | 13000 | 14000 |
| | 116 | Employees' Bonuses | 106288 | 115000 | 110000 | 115000 | 115000 | 115000 |
| | 120 | Contract Employees | 16559 | 35000 | 35000 | 43000 | 47000 | 50000 |
| | | Total | 777567 | 932000 | 829000 | 939000 | 957000 | 975000 |
| 121 | | Social Security Contributions | | | | | | |
| 121 | 301 | Social Security Contributions | 75818 | 93000 | 83000 | 95000 | 98000 | 100000 |
| | 301 | | | | | | | |
| | | lotal | 75818 | 93000 | 83000 | 95000 | 98000 | 100000 |
| 22 | | Use of Goods and Services | | | | | | |
| 211 | | Use of Goods and Services | | | | | | |
| | 202 | Telecommunications Services | 9730 | 13000 | 11000 | 11000 | 11000 | 12000 |
| | 203 | Water | 3923 | 5000 | 4000 | 5000 | 5000 | 5000 |
| | 204 | Electricity | 26662 | 20000 | 19000 | 19000 | 21000 | 21000 |
| | 205 | Fuels | 7621 | 19000 | 13000 | 14000 | 15000 | 16000 |
| | 206 | Maintenance of Machines, furniture and accessories | 2323 | 4000 | 4000 | 5000 | 5000 | 5000 |
| | 207 | Maintenance of vehicles, equipment and accessories | 4259 | 5000 | 4000 | 5000 | 5000 | 5000 |
| | 208 | Repair and maintenance of buildings and accessories | 2815 | 4000 | 3000 | 3000 | 4000 | 4000 |
| | 209 | Office Supplies, publications and various stationery | 7373 | 8000 | 7000 | 6000 | 9000 | 10000 |
| | 210 | Substances and raw materials (medicines, clothes, food, films, etc) | 1483 | 3000 | 3000 | 1000 | 3000 | 3000 |
| | 211 | Cleaning services and supplies including cleaning contracts | 15253 | 16000 | 16000 | 18000 | 18000 | 20000 |
| | 212 | Insurance | 3958 | 4000 | 4000 | 4000 | 4000 | 4000 |
| | 213 | Official Travel Missions | 1867 | 3000 | 3000 | 1500 | 1500 | 1500 |
| | 214 | Goods and services expenses | 10993 | 11000 | 11000 | 11500 | 12500 | 12500 |
| | <u> </u> | Total | 98260 | 115000 | 102000 | 104000 | 114000 | 119000 |
| 25 | | Subsidies | | | | | | |
| 2511 | | Subsidies to Public Corporations | | | | | | |
| | 304 | Subsidies to non-financial public | 200000 | 0 | 0 | 0 | 0 | 0 |
| | <u> </u> | corporations Total | 200000 | 0 | 0 | 0 | 0 | 0 |
| 28 | | Other Expenditures | | | | | | |
| 821 | | Other Current Expenditures | | | | | | |
| | 303 | Scientific scholarships and training courses | 2077 | 3000 | 3000 | 1000 | 3000 | 3000 |
| | 305 | Non-Employees' Bonuses | 4900 | 9000 | 7000 | 6000 | 7000 | 7000 |
| | | Total | | 12000 | 10000 | 7000 | 10000 | 10000 |
| | | | | | | | | |
| | | Total of Chapter | 1158622 | 1152000 | 1024000 | 1145000 | 1179000 | 1204000 |

Current Expenditures According to Program and Activities for the Years 2015 - 2019

Chapter : 0501 - Ministry of Public Sector Development

| Activity Group | | 601 - Administrative and Suppor | t Services | | | | | |
|-------------------|------------|--|-----------------|-----------------|-------------------|-----------------|--------------------|--------------------|
| Group | | | | | | | | |
| | Item | Description | Actual 2015 | Estimated 2016 | Re-estimated 2016 | Estimated 2017 | Indicative 2018 | Indicative 2019 |
| 21 | | Compensations of Employees | | | | | | |
| 2111 | | Salaries, Wages and Allowances | | | | | | |
| | 101 | Classified Employees | 15845 | 16000 | 16000 | 16000 | 16000 | 16000 |
| | 102 | Unclassified Employees | 147565 | 157000 | 152000 | 159000 | 161000 | 162000 |
| | 103 | Comprehensive Contract Employees | 232078 | 275000 | 235000 | 275000 | 280000 | 283000 |
| | 105 106 | Personal Cost of Living Allowance Family Cost of Living Allowance | 130444 11839 | 155000 16000 | 139000 13000 | 156000 14000 | 158000 15000 | 162000 16000 |
| | 111 | Additional Allowance | 84820 | 120000 | 95000 | 14000 | 120000 | 124000 |
| | 113 | Transportation Allowance | 21629 | 30000 | 22000 | 32000 | 32000 | 33000 |
| | 114 | Transport Allowance | 10500 | 13000 | 12000 | 13000 | 13000 | 14000 |
| | 116 | Employees' Bonuses | 106288 | 115000 | 110000 | 115000 | 115000 | 115000 |
| | 120 | Contract Employees | 16559 | 35000 | 35000 | 43000 | 47000 | 50000 |
| 0404 | | Total | 777567 | 932000 | 829000 | 939000 | 957000 | 975000 |
| 2121 | 0.0.1 | Social Security Contributions | | 00000 | | 0.7000 | 00000 | 100000 |
| | 301 | Social Security | 75818 | 93000 | 83000 | 95000 | 98000 | 100000 |
| 22 | | Total Use of Goods and Services | 75818 | 93000 | 83000 | 95000 | 98000 | 100000 |
| 2211 | | Use of Goods and Services | | | | | | |
| | 202 | Telecommunications Services | 9730 | 13000 | 11000 | 11000 | 11000 | 12000 |
| | 203 | Water | 3923 | 5000 | 4000 | 5000 | 5000 | 5000 |
| | 204 | Electricity | 26662 | 20000 | 19000 | 19000 | 21000 | 21000 |
| | 205 | Fuels | 7621 | 19000 | 13000 | 14000 | 15000 | 16000 |
| | | 001 Heating 002 Saloon vehicles | 4963 | 5000 | 5000 | 6000 | 6000 | 6000 |
| - | 206 | Maintenance of Machines, furniture and | 2658 | 14000 | 8000 | 8000 | 9000 | 10000 |
| | | accessories | 2323 | 4000 | 4000 | 5000 | 5000 | 5000 |
| | | Maintenance of vehicles, equipment and accessories | 4259 | 5000 | 4000 | 5000 | 5000 | 5000 |
| | | Repair and maintenance of buildings and accessories | 2815 | 4000 | 3000 | 3000 | 4000 | 4000 |
| | | Office Supplies, publications and various stationery | 7373 | 8000 | 7000 | 6000 | 9000 | 10000 |
| | | Substances and raw materials (medicines, clothes, food, films, etc) | 1483 | 3000 | 3000 | 1000 | 3000 | 3000 |
| | | Cleaning services and supplies including cleaning contracts | 15253 | 16000 | 16000 | 18000 | 18000 | 20000 |
| | 212 | Insurance | 3958 | 4000 | 4000 | 4000 | 4000 | 4000 |
| | 213 | Official Travel Missions Goods and services expenses | 1867 | 3000 | 3000 | 1500 | 1500 | 1500 |
| | 214 | | 10993 98260 | 11000 115000 | 11000 | 11500 104000 | 12500 114000 | 12500 119000 |
| 28 | | Other Expenditures | 90200 | 115000 | 102000 | 104000 | 114000 | 119000 |
| 2821 | | Other Current Expenditures | | | | | | |
| 2021 | 303 | Scientific scholarships and training | 2077 | 3000 | 3000 | 1000 | 3000 | 3000 |
| - | | courses Non-Employees' Bonuses | 4000 | 0000 | 7000 | 6000 | 7000 | 7000 |
| | 305 | | 4900 6977 | 9000 12000 | 7000 | 6000 7000 | 7000 | 7000 |
| | | Total Total of Activity | 958622 | 1152000 | 1024000 | 1145000 | 1179000 | 1204000 |
| Activity | v : | 602 - Supporting human resource | | | 1024000 | 1143000 | 1179000 | 1204000 |
| | , | Description | Actual | Estimated | Re-estimated | Estimated | Indicative | Indicative |
| Group | Item | Description | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| 25 | | Subsidies | | | | | | |
| 2511 | | Subsidies to Public Corporations | | | | | | |
| | 304 | Subsidies to non-financial public corporations | 200000 | 0 | 0 | 0 | 0 | 0 |
| | | 046 National Center for Human Resources Development | 200000 | 0 | 0 | 0 | 0 | 0 |
| | | Total | 200000 | 0 | 0 | 0 | 0 | 0 |
| | | Total of Activity | 200000 | 0 | 0 | 0 | 0 | 0 |
| | | Total of Program | 1158622 | 1152000 | 1024000 | 1145000 | 1179000 | 1204000 |
| | _ | | | | | | | |
| | | Total of Chapter | 1158622 | 1152000 | 1024000 | 1145000 | 1179000 | 1204000 |

Overall Summary of Capital Expenditures for the Years 2015 - 2019

| | | Description | Actual | Estimated | Re-estimated | Estimated | Indicative | Indicative |
|-------|------|---------------------------------------|-------------|-----------|--------------|-----------|------------|------------|
| Group | Item | | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| | | Expenditures | | | | | | |
| 21 | | Compensations of Employees | | | | | | |
| 2111 | | Salaries, Wages and Allowances | | | | | | |
| | 501 | Salaries | 9622 | 18000 | 0 | 0 | 0 | 0 |
| | | Тс | otal 9622 | 18000 | 0 | 0 | 0 | 0 |
| 2121 | | Social Security Contributions | | | | | | |
| | 517 | Social Security | 1267 | 2000 | 0 | 0 | 0 | 0 |
| | | Тс | otal 1267 | 2000 | 0 | 0 | 0 | 0 |
| 22 | | Use of Goods and Services | | | | | | |
| 2211 | | Use of Goods and Services | | | | | | |
| | 512 | Operating and Sustaining Expenditures | 72231 | 85000 | 48000 | 43000 | 36000 | 36000 |
| | | Тс | otal 72231 | 85000 | 48000 | 43000 | 36000 | 36000 |
| 28 | | Other Expenditures | | | | | | |
| 2822 | | Other Capital Expenditures | | | | | | |
| | 504 | Studies, Research and Consultations | 108572 | 158000 | 132000 | 445000 | 152000 | 152000 |
| | | Тс | otal 108572 | 158000 | 132000 | 445000 | 152000 | 152000 |
| | | Fixed Assets | | | | | | |
| 31 | | Non-financial Assets | | | | | | |
| 3112 | | Devices, Machinery and Equipment | | | | | | + |
| | 505 | Equipment, Machines and Devices | 7796 | 22000 | 20000 | 12000 | 2000 | 2000 |
| | | Тс | otal 7796 | 22000 | 20000 | 12000 | 2000 | 2000 |
| | | Total of Char | oter 199488 | 285000 | 200000 | 500000 | 190000 | 190000 |

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter: 0501 Ministry of Public Sector Development

| | · | 0805 Public Sector Reform | biophione | | | | | (IN JDS |
|-------|-------|---|----------------|----------------|-------------------|----------------|-----------------|--------------------|
| P | rojec | t 003 Government performance follow up | | | | | | |
| Fund | Sourc | ce102001 Capital (Treasury) | | | | | | |
| Group | item | Description | Actual 2015 | Estimated 2016 | Re-estimated 2016 | Estimated 2017 | Indicative 2018 | Indicative 2019 |
| 22 | | Use of Goods and Services | | | | | | |
| 2211 | | Use of Goods and Services | | | | | | |
| | 512 | Operating and Sustaining Expenditures | | | | | | |
| | 008 | Qualifying and training expenses | 1541 | 3000 | 2000 | 1000 | 0 | 0 |
| | 011 | Capacity building expenses | 830 | 1000 | 1000 | 1000 | 0 | 0 |
| | | Total of Item | 2371 | 4000 | 3000 | 2000 | 0 | 0 |
| 28 | | Other Expenditures | | | | | | |
| 2822 | | Other Capital Expenditures | | | | | | |
| | 504 | Studies, Research and Consultations | | | | | | |
| | 007 | Institutional work development studies | 17745 | 20000 | 17000 | 18000 | 20000 | 20000 |
| | | Total of Item | 17745 | 20000 | 17000 | 18000 | 20000 | 20000 |
| | | Total of Project / Treasury | 20116 | 24000 | 20000 | 20000 | 20000 | 20000 |
| P | rojec | t 004 Public sector reform program manage | ement admin | istration | | 1 | | |
| | - | ce102001 Capital (Treasury) | | | | | | |
| | | Description | Actual | Estimated | Re-estimated | Estimated | Indicative | Indicative |
| Group | item | | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| 21 | | Compensations of Employees | | | | | | |
| 2111 | | Salaries, Wages and Allowances | | | | | | |
| | 501 | Salaries | | | | | | |
| | 001 | Salaries | 9622 | 18000 | 0 | 0 | 0 | 0 |
| | | Total of Item | 9622 | 18000 | ρ | 0 | 0 | 0 |
| 2121 | | Social Security Contributions | | | | | | |
| Í | 517 | Social Security | | | | | | |
| | 001 | Social Security | 1267 | 2000 | 0 | 0 | 0 | 0 |
| | | Total of Item | 1267 | 2000 | D | 0 | 0 | 0 |
| 22 | | Use of Goods and Services | | | | | | |
| 2211 | | Use of Goods and Services | | | | | | |
| | 512 | Operating and Sustaining Expenditures | | | | | | |
| | 002 | Telephone, fax and post | 2683 | 2000 | 0 | 0 | 0 | 0 |
| | 004 | Electricity | 1813 | 8000 | 0 | 0 | 0 | 0 |
| | 005 | Fuels | 3979 | 0 | 0 | 0 | 0 | 0 |
| | 008 | Qualifying and training expenses | 3634 | 10000 | 5000 | 3000 | 2000 | 2000 |
| | 011 | Capacity building expenses | 8068 | 14000 | 7000 | 5000 | 5000 | 5000 |
| | 015 | Operating systems and software | 20596 | 12000 | 7000 | 14000 | 14000 | 14000 |
| | 070 | Stationery and publications | 5561 | 6000 | 1000 | 5000 | 1000 | 1000 |
| | 999 | n.e.c | 10549 | 11000 | 9000 | 0 | 0 | 0 |
| | | Total of Item | 56883 | 63000 | 29000 | 27000 | 22000 | 22000 |
| 28 | | Other Expenditures | | | | | | |
| 2822 | | Other Capital Expenditures | | | | | | |
| | 504 | Studies, Research and Consultations | | | | | | |
| | 007 | Institutional work development studies | 10565 | 30000 | 21000 | 23000 | 23000 | 23000 |
| | 026 | Analytical studies and re-engineering procedures | 0 | 0 | 0 | 5000 | 10000 | 10000 |
| | | Total of Item | 10565 | 30000 | 21000 | 28000 | 33000 | 33000 |
| 31 | | Non-financial Assets | | | | | | |
| 3112 | | Devices, Machinery and Equipment | | | | | | |
| | 505 | Equipment, Machines and Devices | | | | | | |
| | 001 | Computers and accessories | 6249 | 20000 | 20000 | 10000 | 0 | 0 |
| | | Total of Item | 6249 | 20000 | 20000 | 10000 | 0 | 0 |
| | | Total of Project / Treasury | 84586 | 133000 | 70000 | 65000 | 55000 | 55000 |

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter: 0501 Ministry of Public Sector Development

| | • | | lic Sector Reform | | | | | | (11303 |
|-------|-----------------------------|--|---------------------------------|----------------|----------------|-------------------|----------------|--------------------|--------------------|
| | roject | | oving services and Innovation a | nd Excellence | e Fund | | | | |
| | - | ce102001 | Capital (Treasury) | | | | | | |
| Group | item | | Description | Actual 2015 | Estimated 2016 | Re-estimated 2016 | Estimated 2017 | Indicative 2018 | Indicative 2019 |
| 22 | | Use of Goods | and Services | | | | | | |
| 2211 | | Use of Goods | and Services | | | | | | |
| | 512 | Operating and Sustaining Expenditures | | | | | | | |
| | 008 | Qualifying and training expenses | | 2860 | 2000 | 2000 | 2000 | 2000 | 2000 |
| | 011 | Capacity building expenses | | 3465 | 3000 | 3000 | 3000 | 3000 | 3000 |
| | | 1 | Total of Item | 6325 | 5000 | 5000 | 5000 | 5000 | 5000 |
| 28 | | Other Expendi | her Expenditures | | | | | | |
| 2822 | | Other Capital I | Expenditures | | | | | | |
| | 504 | Studies, Resea | arch and Consultations | | | | | | |
| | 007 | Institutional wo | rk development studies | 39016 | 45000 | 40000 | 45000 | 45000 | 45000 |
| | 026 | Analytical studi procedures | es and re-engineering | 0 | 0 | 0 | 300000 | 0 | 0 |
| | | Total of Item | | | 45000 | 40000 | 345000 | 45000 | 45000 |
| | Total of Project / Treasury | | | 45341 | 50000 | 45000 | 350000 | 50000 | 50000 |
| P | roject | 007 Hum | an resources development and p | olicies mana | Igement | | | | |
| | | ce102001 | Capital (Treasury) | | | | | | |
| T unu | | | Description | Actual | Estimated | Re-estimated | Estimated | Indicative | Indicative |
| Group | item | | Description | 2015 | 2016 | 2016 | 2017 | 2018 | 2019 |
| 22 | | Use of Goods | and Services | | | | | | |
| 2211 | | Use of Goods | and Services | | | | | | |
| | 512 | Operating and | Sustaining Expenditures | | | | | | |
| Í | 008 | Qualifying and | training expenses | 2626 | 2000 | 2000 | 2000 | 2000 | 2000 |
| | 011 | Capacity buildi | ng expenses | 0 | 3000 | 3000 | 3000 | 3000 | 3000 |
| | | Total of Item | | | 5000 | 5000 | 5000 | 5000 | 5000 |
| 28 | | Other Expendi | tures | | | | | | |
| 2822 | | Other Capital I | • | | | | | | |
| | 504 | Studies, Resea | rch and Consultations | | | | | | |
| | 007 | Institutional wo | rk development studies | 28396 | 35000 | 30000 | 33000 | 33000 | 33000 |
| | | Total of Item | | | 35000 | 30000 | 33000 | 33000 | 33000 |
| 31 | | Non-financial A | Assets | | | | | | |
| 3112 | | | inery and Equipment | | | | | | |
| | 505 | | chines and Devices | | | | | | |
| | 001 | Computers and | | 1547 | 2000 | 0 | 2000 | 2000 | 2000 |
| | | Total of Item Total of Project / Treasury | | | 2000 | 0 | 2000 | 2000 | 2000 |
| | | | | 1547 32569 | | | | | 40000 |

Capital Expenditures According to Program and Projects for the Years 2015 - 2019

Chapter : 0501 Ministry of Public Sector Development Program 0805 Public Sector Reform

| D | rojec | 008 Re-structuring | | | | | | |
|-------|-------|--|----------------|----------------|-------------------|-------------------|--------------------|--------------------|
| 1 | - | ce102001 Capital (Treasury) | | | | | | |
| Group | item | Description | Actual 2015 | Estimated 2016 | Re-estimated 2016 | Estimated 2017 | Indicative 2018 | Indicative 2019 |
| 22 | | Use of Goods and Services | | | | | | |
| 2211 | | Use of Goods and Services | | | | | | |
| | 512 | Operating and Sustaining Expenditures | | | | | | |
| | 008 | Qualifying and training expenses | 360 | 2000 | 2000 | 2000 | 2000 | 2000 |
| | 011 | Capacity building expenses | 997 | 2000 | 2000 | 2000 | 2000 | 2000 |
| | Total | | 1357 | 4000 | 4000 | 4000 | 4000 | 4000 |
| 28 | | Other Expenditures | | | | | | |
| 2822 | | Other Capital Expenditures | | | | | | |
| | 504 | Studies, Research and Consultations | | | | | | |
| | 007 | Institutional work development studies | 7325 | 13000 | 11000 | 11000 | 11000 | 11000 |
| | 026 | Analytical studies and re-engineering procedures | 0 | 5000 | 5000 | 0 | 0 | 0 |
| | | Total of Item | 7325 | 18000 | 16000 | 11000 | 11000 | 11000 |
| | | Total of Project / Treasury | | 22000 | 20000 | 15000 | 15000 | 15000 |
| Р | rojec | 009 Communication and change manage | ment | | | 1 | - | |
| | | ce102001 Capital (Treasury) | | | | | | |
| Group | item | Description | Actual 2015 | Estimated 2016 | Re-estimated 2016 | Estimated 2017 | Indicative 2018 | Indicative 2019 |
| 22 | | Use of Goods and Services | | | | | | |
| 2211 | | Use of Goods and Services | | | | | | |
| | 512 | Operating and Sustaining Expenditures | | | | | | |
| | 017 | Promotion, advertising and awareness | 913 | 2000 | 1000 | 0 | 0 | 0 |
| | 999 | n.e.c | 1756 2669 | 2000 | 1000 | 0 | 0 | 0 |
| | | Total of Item | | 4000 | 2000 | 0 | 0 | 0 |
| 28 | | Other Expenditures | | | | | | |
| 2822 | | Other Capital Expenditures | | | | | | |
| | 504 | Studies, Research and Consultations | | | | | | |
| | 007 | Institutional work development studies | 5525 | 10000 | 8000 | 10000 | 10000 | 10000 |
| | | Total of Item | 5525 | 10000 | 8000 | 10000 | 10000 | 10000 |
| | | Total of Project / Treasury | 8194 | 14000 | 10000 | 10000 | 10000 | 10000 |
| | | Total of Program | 199488 | 285000 | 200000 | 500000 | 190000 | 190000 |
| | | Total of Chapter | 199488 | 285000 | 200000 | 500000 | 190000 | 190000 |