#### **Chapter: 3801 Institute of Public Administration**

Creation: The Institute of Public Administration was established in 1968 to contribute in developing human

resources in the growing public sector by holding training programs and conducting studies,

researches and consultations in the public administration fields.

Vision: To become a pioneer in the talent development and leadership preparation.

Mission: Establishing a common understanding of the principles of modern public administration,

disseminating knowledge, acquiring skills and trends on best practices and how to apply them in all fields through training, capacity building, providing consultations, and preparing studies in

order to promote the individual and institutional performance.

Legal Framework: Institute of Public Administration Bylaw No. (102) of 2019 issued as per Article (120) of the

Constitution.

#### Priorities and targeted results within the determined ceilings for the years 2024 - 2026 :

#### First Priority:

Active contribution to national trends aimed at improving human resources performance.

#### Key procedures to realize the first priority:

- \_ Preparing the strategic plan including setting goals, vision and mission.
- \_ Identifying strategic projects within the strategic plan for these programs.
- Preparation of the operational plan for the implementation of strategic projects with specific objectives and performance indicators.
- Preparing a project card containing performance indicators, the responsible entity and the target basis value of the indicator.
- \_ Monitoring the values of indicators and mobilize the indicator card.

#### **First Priority Outcomes:**

- Developing capabilities and talents by providing training responsive to current and future actual abilities and needs.
- Preparing leaders and enabling them to lead national directions to contribute to the qualification of women and youth leaders.
- \_ Supporting government decisions and policies by providing and developing outstanding advisory services.

#### First priority-related program:

- \_ Administration and Support Services.
- \_ Training.

#### **Second Priority:**

 Enhancing the Institute's position as a distinct training destination and providing concurrent and innovative services.

#### Key procedures to realize the second priority:

- \_ Preparation of the corporate performance manual to manage the relationship with partners.
- Reviewing and updating the operations and services framework in the Division of Companies and International Cooperation.
- Developing a matrix model for inventory, identification and classification of partners.
- The partners were classified according to an analysis study of the relevant stakeholders (2023).
- Classification of partners to local, regional and international and classified by relationship into strategic and major.
- \_ The relationship with partners has been regulated through the adoption of agreements and memorandums of understanding to determine roles, rights, timeframe, operational plans and the executive and financial plan.
- \_ The Institute's accredited communication and communication channels have been identified.
- \_ An annual marketing plan and promotion of the programs and services of the Institute have been developed.
- \_ Managing and organizing international events within the Institute.
- \_ The Institute's website has been updated and fed into the Institute's active activities.
- \_ The Institute's main services manual has been reviewed and developed.
- An electronic system that ensures the entrance of the trainer to the trainers' and coordinators' hall by the ministries to register participants in the courses held at the Institute and the examination and evaluation.

#### **Second Priority Outcomes:**

- \_ Strengthening partnerships and developing communication and marketing channels.
- \_ Developing and enhancing services through digital transformation and innovation.

#### Second priority-related program:

\_ Training.

#### Tasks of the Ministry / Department :

- Developing and implementing the specialized and accredited training programs based on scientific bases that keep pace with scientific and administrative developments in order to achieve the national goals, priorities and plans.
- \_ Providing specialized training for different levels and finctions within the public sector.
- \_ Holding specialized scientific and administrative workshops, conferences, meetings and seminars.
- Concluding the agreements and memoranda of understanding (MOU) with local, regional and international bodies in various areas of capacity building.
- Preparing research, studies and consultations in areas that contribute to building and strengthening capacity.
- Preparing documents, bulletins in order to disseminate knowledge, skills and positive trends to ensure knowledge exchange and take advantage of distinguished administrative practices.
- Applying the qualification and training standards adopted in institute on training and rehabilitation centers in the private sector that offer training programs for the public sector.
- Concluding twinning agreements with similar regional and international institutes and organizations.
- Participating in membership of regional, Arab and international institutes, institutions and agencies interested in developing the public sector
- Leasing the institute's facilities according to fees determined by the Wages and Services Allowance Committee.

#### Ministry/Department Contribution to the Achievement of the National Objectives:

- Increasing the efficiency of public sector employees and equipping them scientifically and practically, to enable them to carry out their tasks, to take on their responsibilities and to exercise their powers.
- Contributing to the foundation of the principles of governance, integrity, transparency and rule of law in the public sector.
- \_ Institutional and functional capacities building to promote performance of the public sector.
- Aligning the needs of the public sector with skills, knowledge and scientific and administrative developments with a view to achieving national directions, priorities and plans.
- Enhancing participation in knowledge and exchange of opinion, ideas, experiences and practices in public administration and solutions to problems that it faces.
- Supporting public administration with knowledge in decision-making and policy-making through capacity building, training, development, research and consultations.

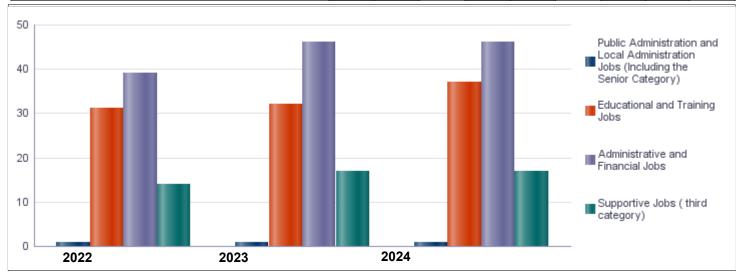
#### Major Issues and Challenges which face the Ministry / Department:

- Raising the level of performance and reaching innovative solutions to transform competition from local and regional institutes and training centres into an opportunity to expand the field of work and its geographical scope.
- \_ Ability to balance between available resources and the increase in volume and type of training and required services.
- The economic conditions and the challenge in providing competitive services in terms of quality and price to deal with the potential risks of expenditures reduction and allocations for training at government agencies.
- The Institute's competitive position in the local and foreign market and the need to improve the institutional image and effective promotion.
- Necessity of adopting a comprehensive institutional development strategy and working to promote positive institutional culture.
- Need to review and update existing training bags and develop new training bags with high quality.

## **Chapter: 3801 Institute of Public Administration**

Strategic	gc	oals of the Ministry/ Departme	ent/ Ur	iit and i	T			ent indic	alors	
			Base	Value	Actual Value	Target Value	Preliminary Self Evaluation	T	arget Value	•
Strategic Objective		Performance Indicator	year	value	2022	2023	2023	2024	2025	2026
1 - Developing talent capabilities.	1	Percentage of increase in number of employees whose capabilities are being built within the public career path (general and fundamental competencies).	2022	%54	%54	%100	%40	%100	%100	%100
	2	Average of evaluation of the held programs.	2020	%91	%92	%94	%93	%94	%95	%97
	3	Number of developed and precise portfolio according to approved functional, professional and administrative paths.	2022	5	5	10	3	5	5	5
	4	Percentage of increase in the number of trainees from outside Jordan as a percentage of the total number of trainees.	2024	-	-	-	-	%1	%1	%1
	5	Number of diploma programs provided through partnerships with international academic institutions.	2024	-	-	-	-	1	1	1
	6	Number of beneficiaries of professional diploma programs in the public administration.	2024	-	-	-	-	25	50	75
	7	Number of beneficiaries of specialized professional certificates.	2024	-	-	-	-	50	55	55
2 - Development and sustainability of the institute's institutional performance.	1	Average of satisfaction with the logistics services provided by the Institute.	2021	%80	%85	%90	%90	%92	%93	%95
3 - Developing capabilities and talents by providing training responsive to current and future actual abilities and	1	Percentage level of satisfaction of service recipients and clients' satisfaction with the services of the Institute	2022	%80	%80	%81	%81	%83	%85	%87
needs.	2	Number of services upgraded and developed.	2022	1	1	3	2	4	2	2
	3	Number of Jordanian trainees.	2020	3257	20400	22000	23550	24000	25000	26000
4 - Preparing leaders and enabling them to lead national directions and contributing to the qualification of women		The increase in the number of current public sector leaders who have benefited from the Institute's programmes (leadership + supervision).	2022	355	355	300	250	300	300	300
and youth leaders.	2	Percentage of the current public sector leaders' satisfaction with the Institute's services (programmes and workshops).	2022	%85	%85	%86	%85	%87	%88	%89
	3		2020	70	148	100	98	110	120	150
5 - Supporting government decisions and policies by developing and providing outstanding advisory services.	1	Number of new training and advisory services added to the Institute's service package.	2022	2	2	3	3	4	5	6
6 - Developing and enhancing services through digital transformation and innovation.	1	Percentage of achievement in the implementation of the Institute's comprehensive digital transformation plan.	2024	-	-	-	-	%50	%80	%85
illiovation.	2	-	2024	-	-	-	-	%50	%80	%85
	3		2024	-	-	-	-	%50	%80	%85
7 - Strengthening partnerships and developing	1	Partner authorities satisfaction rate with the Institute's partnerships.	2023	-	-	%65	%81	%82	%90	%90
communication and marketing channels.	2	Number of the Institute's locally, regionally and internationally active partnerships.	2020	1	5	11	11	11	13	15
	3	Percentage of the increase in the number of joint events with the Institute's partners.	2022	%70	%70	%90	%88	%91	%93	%95
	4		2022	%65	%65	%70	%60	%80	%85	%90
	5	Number of new internationally accredited training programmes (as a qualification or certifier).	2023	-	-	2	2	1	1	1
	6	Satisfaction rate of service recipients with the internationally approved programs.	2024	-	-	-	-	%70	%80	%90

	Number of Staff in the Ministry/ Department/ Unit										
Group	Job	2022				2023			Preliminary 2024		
		Male	Female	Total	Male	Female	Total	Male		Total	
Public Administration and Local Administration J Director General		0	1	1	0	1	1	0	1	1	
Educational and Training Jobs	Trainer	14	17	31	13	19	32	16	21	37	
Administrative and Financial Jobs		21	18	39	24	22	46	24	22	46	
Supportive Jobs ( third category)		9	5	14	13	4	17	11	6	17	
Total			41	85	50	46	96	51	50	101	
Total Cost of Salaries			347735	722856	494046	465954	960000	519021	502979	1022000	



	Most nota	ble information	about the Mini	stry/Department/	Unit	
No.	Description	2020	2021	2022	2023	2024
1	Number of training programs.	275	544	578	744	775
2	Number of participants in training courses.	4700	14237	20400	23550	24000

## **Chapter: 3801 Institute of Public Administration**

(In JDs)

Currer	Current Activities Appropriations According to Program											
_			Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative				
Prog.		Activites	2022	2023	2023	2024	2025	2026				
6102	601	Training	575507	756000	715000	908000	914000	921000				
		Total of Program	575507	756000	715000	908000	914000	921000				
6101	601	Administrative and Support Services	549551	697000	630000	681000	688000	694000				
		Total of Program	549551	697000	630000	681000	688000	694000				
		Total	1125058	1453000	1345000	1589000	1602000	1615000				

Capita	Capital Projects Appropriations According to Program										
			Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative			
Prog.		Projects	2022	2023	2023	2024	2025	2026			
6102	001	Training Program Administration Project	74989	140000	140000	150000	130000	140000			
	002	Rehabilitation and renovation of the Administration Institute	0	0	0	240000	260000	0			
		Total of Program	74989	140000	140000	390000	390000	140000			
		Total	74989	140000	140000	390000	390000	140000			

# Overall Summary of Expenditures for Chapter 3801- Institute of Public Administration for the Years 2022 - 2026

(In JDs)

Description	Actual	Estimated	Re-estimated	Estimated	Difference between estimated 2024 and re-		cative
	2022	2023	2023	2024	estimated 2023	2025	2026
Current Expenditure	1,125,058	1,453,000	1,345,000	1,589,000	244,000	1,602,000	1,615,000
Capital Expenditure	74,989	140,000	140,000	390,000	250,000	390,000	140,000
Total current and capital expenditure	1,200,047	1,593,000	1,485,000	1,979,000	494,000	1,992,000	1,755,000

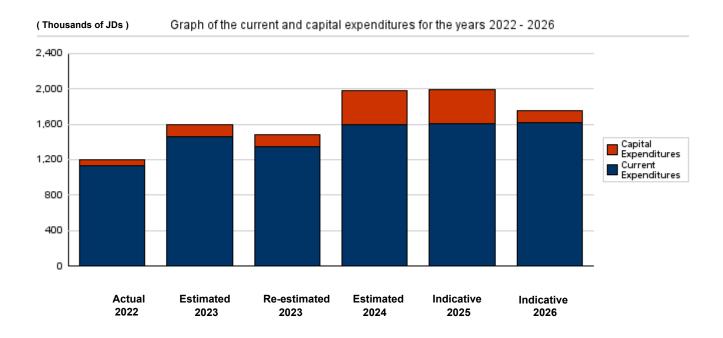
#### Most notable differences between estimated appropriations for 2024 and re-estimated for 2023

#### **Current expenditure:**

- Compensations of employees group increased by (159) thousand JDs to cover natural increase of salaries, wages and allowances and to cover the cost of recruitment for remaining and new jobs.
- Operational expenditure group increased by (35) thousand JDs, concentrated in several items most notably rents, stationery, maintenance and repairs and supplies of buildings..
- Other expenditure group increased by (50) thousand JDs, concentrated in non-employees bonuses item by (41) thousand JDs.

#### Capital expenditure :

- Capital expenditures increased by (250) thousand JDs, to rehabilitate and restore the building of the Institute of Administration.



#### Overall Summary of Current Expenditures for the Years 2022 - 2026

Chapter: **Institute of Public Administration** 

# Overall Summary of Capital Expenditures for the Years 2022 - 2026

Chapter: 3801 Institute of Public Administration (In JDs)

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Group	Item	Description	Actual 2022	Estimated 2023	Re-estimated 2023	Estimated 2024	Indicative 2025	Indicative 2026
		Expenditures						
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance	0	0	0	240000	260000	0
	512	Operating and Sustaining Expenditures	0	30000	30000	80000	30000	30000
		Total	0	30000	30000	320000	290000	30000
		Fixed Assets						
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices	37039	90000	90000	70000	100000	110000
	506	Vehicles and Equipment	37950	20000	20000	0	0	0
		Total	74989	110000	110000	70000	100000	110000
		Total of Chapter	74989	140000	140000	390000	390000	140000

# Appropriations directed for females and child according to chapter : 3801 Institute of Public Administration (In JDs)

Description 2022 2023 2024 2025 2026 508,820 Females 347,735 465,954 502,979 514,806 Child 0 0 Appropriations distributed according to population index Females 224,280 297,510 449,790 450,260 333,230 Child 171,789 227,880 344,520 344,880 255,240 Total appropriations directed for females 572,015 763,464 952,769 959,080 848,036 Total appropriations directed for Child 171,789 227,880 344,520 344,880 255,240

#### Chapter 3801 - Institute of Public Administration

#### 6101 Administration and Support Services Program

#### Objective of the program:

Strengthening institutional capacities of the Institute through holding training courses and workshops for employees regarding developing their job performance and providing administrative, financial and technological support.

#### The strategic objective related to the program :

- Sustaining and developing outstanding institutional performance.
- Strengthening partnerships and develop communication and marketing channels.

#### Directorates associated with the program:

- 1- Financial and Administrative Affairs Directorate.
- 2- Internal Control Unit.
- 3- Institutional Performance Development Unit.
- 4- Directorate of Partnerships and International and Local cooperation

#### Services provided by the program :

- 1- Providing necessary allocations for salaries and allowances.
- 2- Ensuring allocations for operational and transformational expenditure.
- 3- Providing financial, administrative and technological support for all human staffs working in the Institute.
- 4-Planning and developing the human resources and ensuring the requires allocations for training courses and also providing the supportive services for the continuity of the Institute's work.
- 5- Sustaining, operating and maintaining the Institute's building and its facilities.

#### Staff working in the program:

The program is implemented through a functional staff in 2023 estimated with ( 61 ) staff, including ( 35 ) males and ( 26 ) females .

#### Appropriations directed for females and child

(In JDs)

Description	2022	2023	2024	2025	2026
Females	191,761	242,525	237,836	240,820	243,377
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	46,836	60,160	57,810	57,810	57,810
Child	35,874	46,080	44,280	44,280	44,280
Total appropriations directed for females	238,597	302,685	295,646	298,630	301,187
Total appropriations directed for Child	35,874	46,080	44,280	44,280	44,280

	Key Performance Indicators for Program											
	Performance Measurement	Base Year		Actual value	Target Value	Preliminary Self Evaluation	1	Γarget Va	llue			
	Indicator		Value	2022	2023	2023	2024	2025	2026			
1	Average of staff satisfaction.	2020	%65.5	%76	%75	%72	%85	%90	%95			

#### Appropriations 6101 Of Administration and Support Services Program as Per Activities and Projects.

(In JDs)

		Actual	Estimated	Re-estimated	Estimated	Indic	ative
	Activities and Projects	2022	2023	2023	2024	2025	2026
Curre	ent Expenditures	549,551	697,000	630,000	681,000	688,000	694,000
601	Administrative and Support Services	549,551	697,000	630,000	681,000	688,000	694,000
Capi	tal Expenditures	0	0	0	0	0	0
	Program / Treasury	0	0	0	0	0	0
	Total Program	549,551	697,000	630,000	681,000	688,000	694,000

### Current Expenditures According to Program and Activities for the Years 2022 - 2026

Chapter: 3801 - Institute of Public Administration (In JDs)

Progra	am :	6101 - Administration and Suppor	t Services					(In JDs
Activit		<u> </u>		06				
ACLIVI	Ly .			_	Do cotimoto d	I =		1
Group	Item	Description	Actual 2022	Estimated 2023	Re-estimated 2023	Estimated 2024	Indicative 2025	Indicativ 2026
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	101	Classified Employees	7643	8000	1000		0	0
	102		63244				65000	66000
	103	Comprehensive Contract Employees	31180				44000	44000
	105	Personal Cost of Living Allowance	65958				78000	78000
	106	Family Cost of Living Allowance	3660		5000		7000	8000
	110	Overtime Allowance Additional Allowance	2000		15000		10000	10000
	111 113	Transportation Allowance	85283 10935	90000 13000			92000 14000	93000 15000
	114	Transport Allowance	4782				9000	9000
	116	•	99996	120000			135000	135000
	120	Contract Employees	36224	45000			52000	53000
		Total	410905	517000			506000	511000
2121		Social Security Contributions						
	301	Social Security	38996	52000	51000	58000	59000	60000
		Total	38996	52000			59000	60000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	202	Telecommunications Services	2564	4000	4000	2000	2000	2000
	203	Water	1390				2000	2000
	204	Electricity	15454	10000	10000	15000	14000	13000
	205	Fuels	2015	3000			3000	4000
		002 Saloon vehicles	2015	3000	2000	2000	3000	4000
	206	Maintenance of Machines, furniture and accessories	993	3000	3000	2000	2000	2000
	207	Maintenance of vehicles, equipment and accessories	762	4000	4000	4000	4000	4000
	208	Repair and maintenance of buildings and accessories	10198			10000	10000	10000
	209				8000	12000	12000	12000
		Substances and raw materials (medicines, clothes, food, films, etc)					4000	4000
		Cleaning services and supplies including cleaning contracts	15000	18000		15000	15000	15000
		Insurance	1098				3000	3000
	213	Official Travel Missions	2000	3000			5000	5000
	214	Goods and services expenses    001   Events and hospitality	38034				42000	42000
		008 Advertisements and subscriptions	3993 2934	5000		5000	5000	5000
			2934 20880			6000 25000	6000 25000	6000
		047 Awareness and advertisement campaigns						25000
		, •	1000 6000	2000 1000			2000 0	2000
		121 Administrative expenses				× .	0 4000	4000
		·	3227				Ļ	
28		Other Expenditures	97605	122000	112000	118000	118000	118000
2821		Other Current Expenditures						
202 I	302	Contributions	1271	3000	3000	5000	5000	5000
	JU2	028 End of Service Compensation	1271				5000	5000
		Total	1271	3000			5000	5000
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	402	Devices, Machinery and Equipment	774	3000	3000	0	0	0
		Total	774	3000	3000	0	0	0
		Total of Activity	549551	697000	630000	681000	688000	694000

#### 6102 Training Program

#### Objective of the program:

Providing training courses through holding courses for human resources development and re-enforcing the efficiency of the public sector workers and seeking to strengthen cooperation ties with the public sector as partners in the institutional development.

#### The strategic objective related to the program :

- Developing capabilities and talents.
- Developing capabilities and talents by providing training responsive to current and future actual abilities and needs.
- Preparing leaders and enabling them to lead national directions and contribute to the qualification of women and youth leaders.
- Supporting government decisions and policies by developing and providing outstanding advisory services.
- Developing and enhancing services through digital transformation and innovation.

#### Directorates associated with the program:

- 1- Training and Capacity Building Directorate.
- 2- Studies and Scientific Meetings Directorate.
- 3- Government Leaderships Center

#### Services provided by the program:

- 1- Developing and implement specialized, approved and scientifically based programs that keep pace with scientific and administrative developments and are aimed at achieving national goals, priorities and plans.
- 2- Providing specialized training for various levels and jobs in the public sector.
- 3 Holding workshops, conferences, meetings, Seminars, and specialized scientific and administrative forums.
- 4 Preparing research, studies and consultations in areas that contribute to building and enhancing capacities.
- 5 Applying the qualification and training standards approved at the Institute to training centers and qualification in the private sector that provides training programs for the public sector.

#### Staff working in the program:

The program is implemented through a functional staff in 2023 estimated with (35) staff, including (15) males and (20) females.

#### Appropriations directed for females and child

(In JDs)

Description	2022	2023	2024	2025	2026
Females	155,974	223,429	265,143	268,000	271,429
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	177,444	237,350	391,980	392,450	275,420
Child	135,915	181,800	300,240	300,600	210,960
Total appropriations directed for females	333,418	460,779	657,123	660,450	546,849
Total appropriations directed for Child	135,915	181,800	300,240	300,600	210,960

#### **Key Performance Indicators for Program**

Performance Measurement Indicator		Base Year		Actual value	Target Value	Preliminary Self Evaluation	i diget value		llue
			value	2022	2023	2023	2024	2025	2026
1	Percentage of the number of employees whose capabilities are being built within the public career stream (public and fundamental competencies).	2022	%54	%54	%100	%40	%100	%100	%100
3	Number of internationally accredited programs.	2023	-	-	2	2	1	1	1

#### Appropriations 6102 Of Training Program as Per Activities and Projects.

(In JDs)

Activities and Projects		Actual	Estimated	Re-estimated	Estimated	Indicative	
		2022	2023	2023	2024	2025	2026
Current Expenditures		575,507	756,000	715,000	908,000	914,000	921,000
601 Training		575,507	756,000	715,000	908,000	914,000	921,000
Сар	ital Expenditures	74,989	140,000	140,000	390,000	390,000	140,000
001	Training Program Administration Project	74,989	140,000	140,000	150,000	130,000	140,000
002	Rehabilitation and renovation of the Administration Institute.	0	0	0	240,000	260,000	0
	Program / Treasury	74,989	140,000	140,000	390,000	390,000	140,000
	Total Program	650,496	896,000	855,000	1,298,000	1,304,000	1,061,000

### Current Expenditures According to Program and Activities for the Years 2022 - 2026

Chapter: 3801 - Institute of Public Administration (In JDs)

Progra	am :	6102 - Trair	ning						(In JDs
Activit	ty :	601 - T	raining						
Group	Item		Description	Actual 2022	Estimated 2023	Re-estimated 2023	Estimated 2024	Indicative 2025	Indicative 2026
21		Compensat	ions of Employees						
2111		Salaries, Wag	jes and Allowances						
	102	Unclassified E	mployees	39829	43000	40000	51000	52000	53000
•	103	Comprehensiv	ve Contract Employees	16376	49000	35000		73000	74000
	105			37243	50000	43000		59000	60000
	106			3320	5000	3000		4000	4000
-	110	-		0	10000	10000	15000	15000	15000
ŀ	111 113			56393 8511	68000 11000	63000 9000	70000 10000	71000 10000	72000 10000
-	114	•		2599	6000	3000		5000	5000
	116	Employees' Bo		61988	80000	80000		90000	90000
	120	Contract Emp	loyees	18559	31000	27000	41000	42000	43000
			Total	244818	353000	313000	417000	421000	426000
2121		Social Securit	y Contributions						
	301	Social Securit	у	28137	38000	38000	47000	48000	49000
			Total	28137	38000	38000	47000	48000	49000
22		Use of Goo	ds and Services						
2211		Use of Goods	and Services						
	201	Rents		0	0	0	20000	20000	20000
	202	Telecommunications Services		684		2000		2000	2000
•	203			1700	2000	1000		2000	2000
	204			23000	30000	30000	15000	15000	15000
	205			1000	1000	1000		2000	2000
				1000	1000	1000	2000	2000	2000
		accessories		858	1000	1000	3000	3000	3000
	208	Repair and maintenance of buildings and accessories		999	1000	1000	5000	5000	5000
•		Stationery, Publications and Office Supplies		3477	10000	10000	18000	19000	20000
		Substances and raw materials (medicines, clothes, food, films, etc)		1350	1000	1000	1000	1000	1000
		Cleaning services and supplies including cleaning contracts		13247	14000	14000	17000	17000	17000
	212	Insurance Goods and services expenses		435	0	0		0	0
	214		rvices expenses d hospitality	55728	65000	65000		70000	70000
			ces and lectures	52998	60000	60000	60000	60000	60000 2000
			ization and Internet expenditures	0 1904	2000 2000	2000 2000	2000 0	2000	0
			ative expenses	826	1000	1000	8000	8000	8000
		Total		102478	127000	126000	155000	156000	157000
28	Other Expenditures					-2000			
2821		•	Expenditures						
	303	Scientific scholarships and training course		90	2000	2000	14000	14000	14000
	305	Non-Employee		199749	234000	234000		275000	275000
			Total	199749	236000	236000		289000	289000
31		Non-financi							
3112			hinery and Equipment						
V . 12	402		inery and Equipment	325	2000	2000	0	0	0
	704		Total	325	2000	2000		0	0
			Total of Activity	575507	756000	715000	908000	914000	921000
			Total of Program	575507	756000	715000	908000	914000	921000
			Total of Chapter	1125058	1453000	1345000	1589000	1602000	1615000

## Capital Expenditures According to Program and Projects for the Years 2022 - 2026

Chapter: 3801 Institute of Public Administration (In JDs)

Pr	oject	001 Training Program Administration P	Project					
		e102001 Capital (Treasury)						
Group	item	Description	Actual 2022	Estimated 2023	Re-estimated 2023	Estimated 2024	Indicative 2025	Indicative 2026
22		Use of Goods and Services						
2211		Use of Goods and Services						
	512	Operating and Sustaining Expenditures						
	015	Operating systems and software	0	30000	30000	30000	30000	30000
	036	Computerization and automation operations expenses	0	0	0	50000	0	0
		Total of Item	0	30000	30000	80000	30000	30000
31		Non-financial Assets						
3112		Devices, Machinery and Equipment						
	505	Equipment, Machines and Devices						
	001	Computers and accessories	15000	40000	40000	40000	50000	55000
	004	Educational devices and equipment	22039	30000	30000	30000	50000	55000
	068	Solar cells generating the electric energy	0	20000	20000	0	0	0
		Total of Item	37039	90000	90000	70000	100000	110000
	506	Vehicles and Equipment						
	001	Saloon cars	37950	20000	20000	0	0	0
		Total of Item	37950	20000	20000	0	0	0
		Total of Project / Treasury	74989	140000	140000	150000	130000	140000
D	oject	<u> </u>	e Administra	ation Institute				
	•	e 102001 Capital (Treasury)						
Group	item	Description	Actual 2022	Estimated 2023	Re-estimated 2023	Estimated 2024	Indicative 2025	Indicative 2026
22		Use of Goods and Services						
2211		Use of Goods and Services						
	510	Buildings and facilities repair and maintenance						
	800	Buildings and facilities maintenance	0	0	0	240000	260000	0
		Total of Item	0	0	0	240000	260000	0
		Total of Project / Treasury	0	0	0	240000	260000	0
		•	-					
		Total of Program	74989	140000	140000	390000	390000	140000