

## **Chapter : 1803 The Jordan Museum**

**Creation :** The Jordan Museum was established under Article (31) of the Law of Antiquities no.(21) for the year 1988 and amended law No. (55) for the year 2008.

**Vision :** A pioneer Corporation on the regional level concerned with preserving the historical and cultural legacy of Jordan and presenting it to the world in the best manner.

**Mission :** Enabling the Jordanian people to comprehend the significance of cultural legacy which represents the national identity and the significance of preserving it for future generations, and presenting cultural and innovative contributions of Jordan throughout history for the entire world.

**Legal Framework :** National Museum Bylaw No.(71) for the year 2003 based on Article (31) of Law of Antiquities No. (21) for the year 1988.

**Priorities and targeted results within the determined ceilings for the years 2025 - 2027 :**

**First Priority :**

- Completing and sustaining the museum facilities institutionally and operationally.

**Key procedures to achieve the first priority :**

- Working on the continuity of the Jordan Museum's maintenance and sustainability programs based on the global standards associated with the museum system in terms of the stability of the museum environment and the provision of the necessary visual environment according to the global standards operating within the system of this sector.
- Working to attract professional staff and practical experience to provide the museum with it, in order to complement the institutional work system.

**First Priority Outcomes :**

- Promoting the capacity of the museum to respond to environmental, health and technological variables and conditions.
- Raising the capacity of museum in terms of events and activities.

**First priority-related program :**

- Administration and Support Services Program.
- Museum Program

**Second Priority :**

- Promoting and preserving the museum groups and the associated scientific research and providing them in the best way.

**Key procedures to achieve the second priority :**

- Working to preserve the museum environment for archaeological and heritage collections by providing the necessary devices (moisture and thermometers) in accordance with the standards established globally within the working system of international museums, as well as inspection procedures for archaeological and heritage objects and continuously throughout the year through the competent staff of the museum.

**Second Priority Outcomes :**

- Promoting and improving the experience of Museum visitors of different segments.
- Completing gaps in Jordan civil story to contribute to providing integrated reliable story.
- Enhancing the museum's educational role, which contributes to raising awareness of the importance of Jordanian heritage.

**Second priority-related program :**

- Administration and Support Services Program.

**Third Priority :**

- Promoting the location of the Museum to be national tourism portal.

**Key procedures to achieve the third priority :**

- Working in partnership with the main partners, the Ministry of Tourism and Antiquities, the Tourism Promotion Authority and the Antiquities Department, by adding the Jordan Museum to all tourism programs and highlighting the Museum as an important tourist teacher to be visited by the tourist, and providing the Museum with artefacts suitable for the Museum display.

**Third Priority Outcomes :**

- Increasing the attraction of the museum for all visitors to contribute to extend tourist duration of stay in Jordan.
- Increasing the value of revenues from increasing visitor numbers to the Museum and to other sites where the Museum is a suitable gateway.
- Providing the needs of visitors to give them relief and contribute to having distinguished experience.

**Third priority-related program :**

- Administration and Support Services Program.

**Priority of gender, youth and persons with disabilities :**

- Rehabilitating the museum to address all visitors categories and accessible to persons with disabilities.

**Key procedures to achieve the priority of gender, youth and persons with disabilities :**

- Working to rehabilitate the museum in terms of preparing the necessary infrastructure for the reception of persons with disabilities.
- Working to qualify the museum show in a manner appropriate to persons with disabilities, in order to listen to Jordan's cultural story.

**The following outcomes are expected to be achieved for the priority of gender, youth & persons with disabilities**

- Enabling various groups of society to integrate into Jordan's cultural story and become part of it, especially those with disabilities.

**Priority-related program of gender, youth and persons with disabilities :**

- The Museum's program.

**Priority of climate change :**

- Promoting the Museum's operational systems to respond to climate change factors (Green Economy).

**Key procedures to achieve climate change-related priority :**

- Working to provide energy-efficient systems at all the museum's outdoor and indoor facilities.

**The following outcomes are expected to be achieved for the priority of climate change :**

- Sustaining museum operating systems.
- Appropriateness of the Museum environment for visitors in all climate conditions.
- Providing the appropriate museum environment to sustain the museum groups.

**Program of climate change-related priority :**

- The Museum program.

**Tasks of the Ministry / Department :**

- Working on becoming a comprehensive legacy center for the Kingdom's history, civilization and culture.
- Working on becoming a national archeological center for the Kingdom's historical, archeological and legacy collectibles.
- Working on becoming a developed touristic and educational tool.
- Working on becoming a center for supporting coalition in the field of antiquities and legacy.

**Ministry/Department Contribution to the Achievement of the National Objectives :**

- Creating an attractive investment environment capable of attracting foreign capital and encouraging domestic investments.
- Reducing unemployment rates and providing decent jobs.

**Major Issues and Challenges which face the Ministry / Department :**

- Insufficient financial resources necessary for covering the basic requirements of the Museum related to the completion, development and promotion of its facilities and exhibitions properly.
- The development process of governing laws and bylaws for the Museum is not activated which is necessary to facilitate the tasks of museum with other concerned institutes and entities and this led to being unable to get any financial support from supportive entities and institutions which is considered to be a fundamental component for the museum sustainability and continuity.
- Lack of necessary qualified staffs to cover and activate all courses of work in the museum.

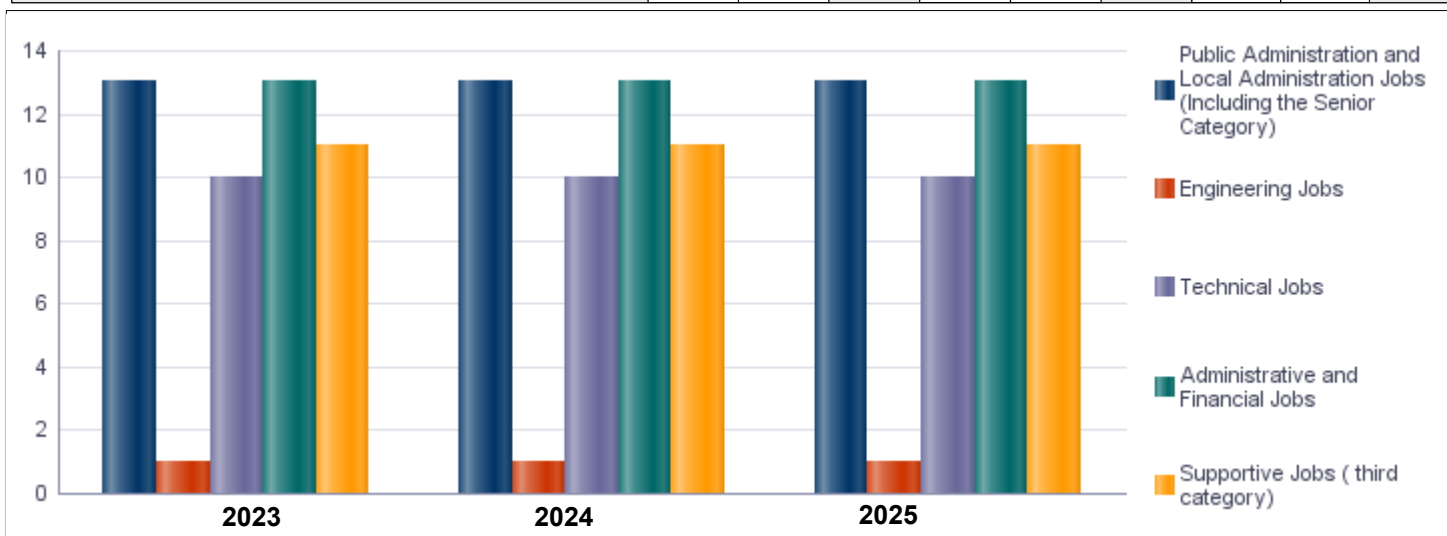
## Chapter : 1803 The Jordan Museum

### Strategic goals of the Ministry/ Department/ Unit and Performance Measurement Indicators

Strategic Objective	Performance Indicator	Base year	Value	Actual Value	Target Value	Preliminary Self Evaluation	Target Value		
				2023	2024	2024	2025	2026	2027
1 - Strengthening the institutional capacities.	1 Percentage of stakeholders satisfaction of the Museum.	2017	70%	84%	88%	86%	88%	88%	90%
2 - Presentation, maintenance and preservation of archaeological holdings.	1 Number of archeological collectibles.	2017	3000	3450	3500	3500	3500	3600	3600

### Number of Staff in the Ministry/ Department/ Unit

Group	Job	2023			2024			Preliminary 2025		
		Male	Female	Total	Male	Female	Total	Male	Female	Total
Public Administration and Local Administration Jobs	Supervisory Jobs	11	2	13	11	2	13	11	2	13
Engineering Jobs	Engineering Jobs	1	0	1	1	0	1	1	0	1
Technical Jobs	Technical Jobs	5	5	10	5	5	10	5	5	10
Administrative and Financial Jobs	Administrative and Financial Jobs	8	5	13	8	5	13	8	5	13
Supportive Jobs ( third category)	Support jobs	8	3	11	8	3	11	8	3	11
Total		33	15	48	33	15	48	33	15	48
Total Cost of Salaries		242213	153570	395783	312354	198646	511000	325132	200868	526000



### Most notable information about the Ministry/Department/Unit

No.	Description	2021	2022	2023	2024	2025
1	Number of archeological collectibles.	3400	3450	3450	3500	3500

## Chapter : 1803 The Jordan Museum

( In JDs )

Current Activities Appropriations According to Program								
Prog.	Activites		Actual	Estimated	Re-estimated	Estimated	Indicative	Indicative
			2023	2024	2024	2025	2026	2027
6261	601	Administrative and Support Services	235249	296000	280500	327000	351000	358000
		Total of Program	235249	296000	280500	327000	351000	358000
6262	601	Exhibition of archeological collectibles	694255	791000	723500	798000	810000	814000
		Total of Program	694255	791000	723500	798000	810000	814000
		Total	929504	1087000	1004000	1125000	1161000	1172000

## Overall Summary of Expenditures for Chapter 1803- The Jordan Museum for the Years 2023 - 2027

( In JDs )

Description	Actual	Estimated	Re-estimated	Estimated	Difference between estimated 2025 and re- estimated 2024	Indicative	
	2023	2024	2024	2025		2026	2027
Current Expenditure	929,504	1,087,000	1,004,000	1,125,000	121,000	1,161,000	1,172,000
Capital Expenditure	0	0	0	0	0	0	0
Total current and capital expenditure	929,504	1,087,000	1,004,000	1,125,000	121,000	1,161,000	1,172,000

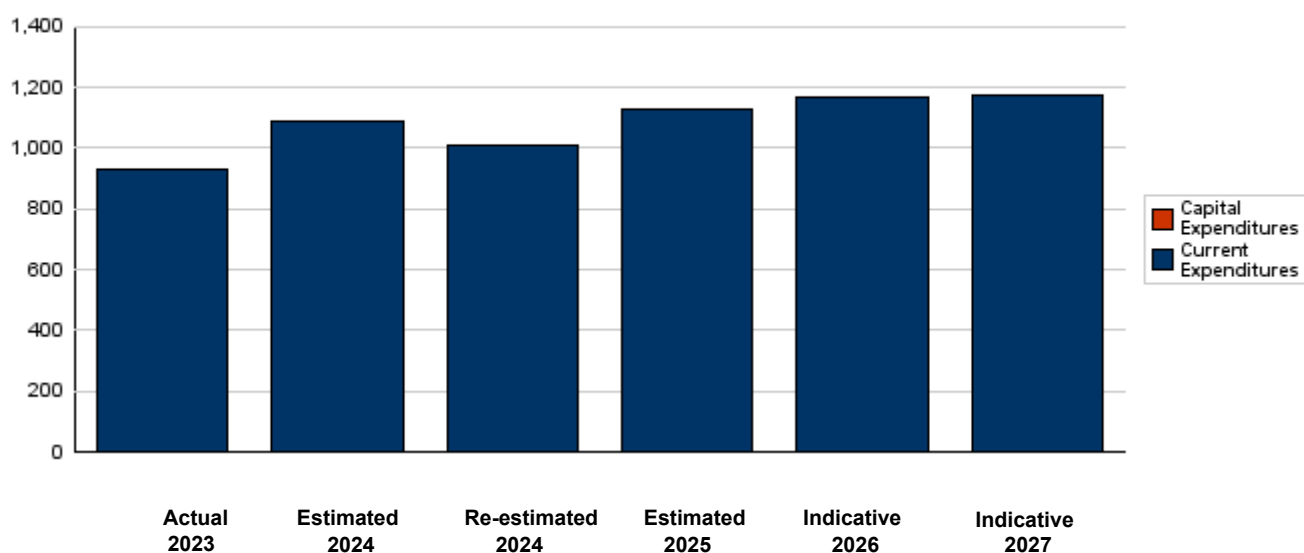
### Most notable differences between estimated appropriations for 2025 and re-estimated for 2024

#### Current expenditure :

- Compensations of employees group increased by approximately (98) thousand JDs as a result of the natural annual increase in salaries, covering the cost of vacancies, new jobs and other appointments, and the cost of terminating services.
- Different items of the Museum's operational expenditure increased by (17) thousand JDs.
- Other expenditures increased by approximately (6) thousand JDs to cover the increase in other current expenditure items.

( Thousands of JDs )

Graph of the current and capital expenditures for the years 2023 - 2027



## Overall Summary of Current Expenditures for the Years 2023 - 2027

Chapter : 1803 The Jordan Museum

( In JDs )

Group	Item	Description	Actual 2023	Estimated 2024	Re-estimated 2024	Estimated 2025	Indicative 2026	Indicative 2027
<b>21</b>		<b>Compensations of Employees</b>						
<b>2111</b>		<b>Salaries, Wages and Allowances</b>						
	102	Unclassified Employees	67991	77000	67000	80000	81000	81000
	103	Comprehensive Contract Employees	20624	31000	24000	31000	0	0
	105	Personal Cost of Living Allowance	54617	67000	59000	56000	57000	57000
	106	Family Cost of Living Allowance	5020	11000	7000	11000	11000	11000
	111	Additional Allowance	63538	83000	73000	82000	84000	84000
	112	Other Allowances	74344	85000	70000	76000	74000	72000
	113	Transportation Allowance	6155	11000	6000	10000	12000	12000
	114	Transport Allowance	9991	11000	11000	11000	11000	12000
	115	Field Visit Allowance	1152	12000	9000	12000	12000	12000
	116	Employees' Bonuses	34780	40000	40000	50000	50000	50000
	120	Contract Employees	17917	30000	17000	24000	25000	25000
	121	Fixed-term staff	0	0	0	29000	63000	71000
<b>Total</b>			<b>356129</b>	<b>458000</b>	<b>383000</b>	<b>472000</b>	<b>480000</b>	<b>487000</b>
<b>2121</b>		<b>Social Security Contributions</b>						
	301	Social Security	39654	53000	45000	54000	55000	56000
<b>Total</b>			<b>39654</b>	<b>53000</b>	<b>45000</b>	<b>54000</b>	<b>55000</b>	<b>56000</b>
<b>22</b>		<b>Use of Goods and Services</b>						
<b>2211</b>		<b>Use of Goods and Services</b>						
	202	Telecommunications Services	7999	9000	9000	9000	9000	9000
	203	Water	5299	6000	6000	6000	6000	6000
	204	Electricity	139942	145000	145000	145000	152000	155000
	205	Fuels	10870	12000	12000	12000	12000	12000
	206	Maintenance of Machines, furniture and acces	997	3000	3000	4000	4000	4000
	207	Maintenance of vehicles, equipment and acces	1976	3000	3000	3000	3000	3000
	208	Repair and maintenance of buildings and acce	975	2000	2000	2000	2000	2000
	209	Stationery,Publications and Office Supplies	991	4000	4000	5000	5000	5000
	210	Substances and raw materials (medicines, clo	997	1000	1000	4000	4000	4000
	211	Cleaning services and supplies including clea	983	3000	3000	3000	3000	3000
	212	Insurance	1000	2000	2000	3000	3000	3000
	213	Official Travel Missions	510	1000	1000	1000	1000	1000
	214	Goods and services expenses	354876	370000	370000	381000	401000	401000
<b>Total</b>			<b>527415</b>	<b>561000</b>	<b>561000</b>	<b>578000</b>	<b>605000</b>	<b>608000</b>
<b>28</b>		<b>Other Expenditures</b>						
<b>2821</b>		<b>Other Current Expenditures</b>						
	302	Contributions	5291	6000	6000	12000	12000	12000
	303	Scientific scholarships and training courses	1015	4000	4000	4000	4000	4000
	305	Non-Employees' Bonuses	0	5000	5000	5000	5000	5000
<b>Total</b>			<b>6306</b>	<b>15000</b>	<b>15000</b>	<b>21000</b>	<b>21000</b>	<b>21000</b>
<b>Total of Chapter</b>			<b>929504</b>	<b>1087000</b>	<b>1004000</b>	<b>1125000</b>	<b>1161000</b>	<b>1172000</b>

# Appropriations directed for females and child according to chapter : 1803 The Jordan Museum

( In JDs )

Description	2023	2024	2025	2026	2027
Females	191,884	245,446	263,368	201,138	203,400
Child	0	0	0	0	0
Appropriations distributed according to population index					
Females	232,841	248,724	252,155	294,220	295,630
Child	178,347	190,512	193,140	225,360	226,440
Total appropriations directed for females	424,725	494,170	515,523	495,358	499,030
Total appropriations directed for Child	178,347	190,512	193,140	225,360	226,440



**6261 Program Administration and Support Services****Objective of the program :**

This program aims at providing required financial support to execute the Museum's various activities and prepare what is needed to implement the Museum's plans through providing support for its directorates, branches and departments to become capable of activating their tasks.

**The strategic objective related to the program :**

Strengthening the institutional capacities.

**Directorates associated with the program :**

- Administrative and Financial Affairs Directorate
- IT Directorate
- Business Development Directorate

**Services provided by the program :**

Providing the financial and administrative support to implement the Museum activities.

**Program's main outputs and results during the years (2025 -2027):**

- Operationalizing the programme's priority system in an integrated manner to achieve the associated results.
- Working to activate the digital computing system in various areas of the museum's work.
- Work to provide financial support and support to the museum's various departments so as to assist each department in achieving the minimum desired objectives.
- Work to create a working environment that encourages the use of creative ideas and innovation to contribute to the development of the museum's work.

**The Program's challenges :**

- Failure to activate the regulations and laws governing the museum's work.
- Failure to provide specialized human cadre.

**Actions to address challenges and improve services provided:**

- Teamwork between departments to achieve the main objective of showing the museum the best image of the visitor.
- Work to conclude agreements with institutions related to institutional development and strengthen institutional capacity.

**Gender:**

- Encouraging women's participation in leadership positions such as museum management, exhibitions and community outreach to increase women's representation in senior positions.

**Staff working in the program :**

The program is implemented through a functional staff in 2024 estimated with ( 35 ) staff, including ( 26 ) males and ( 9 ) females .

**Appropriations directed for females and child****(In JDs)**

Description	2023	2024	2025	2026	2027
Females	74,922	93,600	115,214	57,600	59,400
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	25,647	31,584	27,965	59,690	59,690
Child	19,645	24,192	21,420	45,720	45,720
Total appropriations directed for females	100,569	125,184	143,179	117,290	119,090
Total appropriations directed for Child	19,645	24,192	21,420	45,720	45,720

**Key Performance indicators for Program**

Performance Measurement Indicator	Base Year	Value	Actual value	Target value	Preliminary Self Evaluation	Target Value		
			2023	2024		2025	2026	2027
1 Percentage of technically qualified employees	2019	70%	77%	80%	77%	80%	85%	88%

**Appropriations 6261 Program Administration and Support Services Per Activities and Projects****(In JDs)**

Activities and Projects	Actual 2023	Estimated 2024	Re-estimated 2024	Estimated 2025	Indicative 2026 2027	
Current Expenditures	235,249	296,000	280,500	327,000	351,000	358,000
601 Administrative and Support Services	235,249	296,000	280,500	327,000	351,000	358,000
Capital Expenditures	0	0	0	0	0	0
Program / Treasury	0	0	0	0	0	0
Total Program	235,249	296,000	280,500	327,000	351,000	358,000

# Current Expenditures According to Program and Activities for the Years 2023 - 2027

Chapter : 1803 - The Jordan Museum

(In JDs)

Program : 6261 - Administration and Support Services								
Activity : 601 - Administrative and Support Services								
Group	Item	Description	Actual 2023	Estimated 2024	Re-estimated 2024	Estimated 2025	Indicative 2026	Indicative 2027
<b>21</b>		<b>Compensations of Employees</b>						
<b>2111</b>		Salaries, Wages and Allowances						
	102	Unclassified Employees	20000	23000	21000	26000	26000	26000
	103	Comprehensive Contract Employees	9882	14000	13000	14000	0	0
	105	Personal Cost of Living Allowance	19934	24000	23000	26000	26000	26000
	106	Family Cost of Living Allowance	3300	6000	5000	6000	6000	6000
	111	Additional Allowance	22923	32000	30000	35000	35000	35000
	112	Other Allowances	27930	34000	30000	30000	28000	26000
	113	Transportation Allowance	3016	6000	3500	6000	6000	6000
	114	Transport Allowance	3996	5000	5000	5000	5000	6000
	116	Employees' Bonuses	9995	12000	12000	20000	20000	20000
	120	Contract Employees	7805	12000	10000	12000	13000	13000
	121	Fixed-term staff	0	0	0	10000	43000	50000
<b>Total</b>			<b>128781</b>	<b>168000</b>	<b>152500</b>	<b>190000</b>	<b>208000</b>	<b>214000</b>
<b>2121</b>		Social Security Contributions						
	301	Social Security	13585	14000	14000	15000	16000	17000
<b>Total</b>			<b>13585</b>	<b>14000</b>	<b>14000</b>	<b>15000</b>	<b>16000</b>	<b>17000</b>
<b>22</b>		<b>Use of Goods and Services</b>						
<b>2211</b>		Use of Goods and Services						
	202	Telecommunications Services	7999	9000	9000	9000	9000	9000
	203	Water	5299	6000	6000	6000	6000	6000
	204	Electricity	54994	55000	55000	50000	55000	55000
	205	Fuels	5870	6000	6000	6000	6000	6000
	001	Heating	2000	2000	2000	2000	2000	2000
	002	Saloon vehicles	1967	2000	2000	2000	2000	2000
	003	Transport vehicles and heavy equipment	1903	2000	2000	2000	2000	2000
	206	Maintenance of Machines, furniture and accessories	997	3000	3000	4000	4000	4000
	207	Maintenance of vehicles, equipment and accessories	1976	3000	3000	3000	3000	3000
	208	Repair and maintenance of buildings and accessories	975	2000	2000	2000	2000	2000
	209	Stationery, Publications and Office Supplies	991	4000	4000	5000	5000	5000
	210	Substances and raw materials (medicines, clothes, food, films, etc..)	997	1000	1000	4000	4000	4000
	211	Cleaning services and supplies including cleaning contracts	983	3000	3000	3000	3000	3000
	212	Insurance	1000	2000	2000	3000	3000	3000
	213	Official Travel Missions	510	1000	1000	1000	1000	1000
	214	Goods and services expenses	3986	4000	4000	5000	5000	5000
	001	Events and hospitality	997	1000	1000	1000	1000	1000
	037	Educational activities	998	1000	1000	1000	1000	1000
	047	Awareness and advertisement campaigns	997	1000	1000	2000	2000	2000
	060	Conferences and lectures	994	1000	1000	1000	1000	1000
<b>Total</b>			<b>86577</b>	<b>99000</b>	<b>99000</b>	<b>101000</b>	<b>106000</b>	<b>106000</b>
<b>28</b>		<b>Other Expenditures</b>						
<b>2821</b>		Other Current Expenditures						
	302	Contributions	5291	6000	6000	12000	12000	12000
	028	End of Service Compensation	5291	6000	6000	12000	12000	12000
	303	Scientific scholarships and training courses	1015	4000	4000	4000	4000	4000
	305	Non-Employees' Bonuses	0	5000	5000	5000	5000	5000
<b>Total</b>			<b>6306</b>	<b>15000</b>	<b>15000</b>	<b>21000</b>	<b>21000</b>	<b>21000</b>
<b>Total of Activity</b>			<b>235249</b>	<b>296000</b>	<b>280500</b>	<b>327000</b>	<b>351000</b>	<b>358000</b>
<b>Total of Program</b>			<b>235249</b>	<b>296000</b>	<b>280500</b>	<b>327000</b>	<b>351000</b>	<b>358000</b>

**6262 Program The Museum****Objective of the program :**

This program aims at developing the museum exhibition, preserving legacy and archeological collectibles and their sustainability and safety through exhibition and storage and capability to present, exhibit and explain their content for visitors in the best way.

**The strategic objective related to the program :**

Presentation, maintenance and preservation of archaeological holdings.

**Directorates associated with the program :**

Technical Affairs Directorate

**Services provided by the program :**

The program provides museum presentation service of archeological and legacy collectibles.

**Program's main outputs and results during the years (2025 -2027):**

- Exhibiting archaeological and heritage holdings in a way that simulates the presentation methods in the world's museums.
- Developing the museum display and increasing its attractiveness, which motivates the visitor to prolong the duration of the visit by viewing the museum's most important antiquities and heritage.
- The inclusion of visitors with special needs in the community by introducing them to Jordan's story throughout the ages.

**The Program's challenges :**

- Lack of financial support and lack of funding.
- Not providing specialized human cadre.

**Actions to address challenges and improve services provided:**

- Working in partnership with the Ministry of Tourism and Antiquities and the Tourism Promotion Authority.
- Encouraging the private sector to participate in the Museum's development.
- Encouraging volunteerism at the Museum by university graduates, thereby contributing to the Museum's community service.

**Staff working in the program :**

The program is implemented through a functional staff in 2024 estimated with ( 13 ) staff, including ( 7 ) males and ( 6 ) females .

**Appropriations directed for females and child**

(In JDs)

Description	2023	2024	2025	2026	2027
Females	116,962	151,846	148,154	143,538	144,000
Child	0	0	0	0	0
Appropriations directed according to population index					
Females	207,194	217,140	224,190	234,530	235,940
Child	158,702	166,320	171,720	179,640	180,720
Total appropriations directed for females	324,156	368,986	372,344	378,068	379,940
Total appropriations directed for Child	158,702	166,320	171,720	179,640	180,720

**Key Performance indicators for Program**

Performance Measurement Indicator		Base Year	Value	Actual value	Target value	Preliminary Self Evaluation	Target Value		
				2023	2024		2025	2026	2027
1	Number of visitors (in thousand).	2019	72	65	75	55	75	85	90
2	Percentage of students to total visitors	2019	35%	25%	30%	30%	30%	35%	40%
3	Number of cultural and museum events.	2019	11	10	12	5	12	15	17

**Appropriations 6262 Program The Museum Per Activities and Projects**

(In JDs)

Activities and Projects		Actual 2023	Estimated 2024	Re-estimated 2024	Estimated 2025	Indicative 2026 2027	
Current Expenditures		694,255	791,000	723,500	798,000	810,000	814,000
601	Exhibition of archeological collectibles	694,255	791,000	723,500	798,000	810,000	814,000
Capital Expenditures		0	0	0	0	0	0
Program / Treasury		0	0	0	0	0	0
Total Program		694,255	791,000	723,500	798,000	810,000	814,000

## Current Expenditures According to Program and Activities for the Years 2023 - 2027

Chapter : 1803 - The Jordan Museum

(In JDs)

Program : 6262 - The Museum								
Activity : 601 - Exhibition of archeological collectibles								
Group	Item	Description	Actual 2023	Estimated 2024	Re-estimated 2024	Estimated 2025	Indicative 2026	Indicative 2027
21		Compensations of Employees						
2111		Salaries, Wages and Allowances						
	102	Unclassified Employees	47991	54000	46000	54000	55000	55000
	103	Comprehensive Contract Employees	10742	17000	11000	17000	0	0
	105	Personal Cost of Living Allowance	34683	43000	36000	30000	31000	31000
	106	Family Cost of Living Allowance	1720	5000	2000	5000	5000	5000
	111	Additional Allowance	40615	51000	43000	47000	49000	49000
	112	Other Allowances	46414	51000	40000	46000	46000	46000
	113	Transportation Allowance	3139	5000	2500	4000	6000	6000
	114	Transport Allowance	5995	6000	6000	6000	6000	6000
	115	Field Visit Allowance	1152	12000	9000	12000	12000	12000
	116	Employees' Bonuses	24785	28000	28000	30000	30000	30000
	120	Contract Employees	10112	18000	7000	12000	12000	12000
	121	Fixed-term staff	0	0	0	19000	20000	21000
Total			227348	290000	230500	282000	272000	273000
2121		Social Security Contributions						
	301	Social Security	26069	39000	31000	39000	39000	39000
Total			26069	39000	31000	39000	39000	39000
22		Use of Goods and Services						
2211		Use of Goods and Services						
	204	Electricity	84948	90000	90000	95000	97000	100000
	205	Fuels	5000	6000	6000	6000	6000	6000
		001 Heating	5000	6000	6000	6000	6000	6000
	214	Goods and services expenses	350890	366000	366000	376000	396000	396000
		013 Services, security and guarding contracts	350890	366000	366000	376000	396000	396000
Total			440838	462000	462000	477000	499000	502000
Total of Activity			694255	791000	723500	798000	810000	814000
Total of Program			694255	791000	723500	798000	810000	814000
Total of Chapter			929504	1087000	1004000	1125000	1161000	1172000